This Open Meeting of the Board of Trustees is authorized in accordance with the Texas Government Code, §§ 551.001 through 551.146. Verification of Notice of Meeting and Agenda are on file in the Office of Board Relations. Per Texas Government Code § 551.1282.

NOTICE OF REGULAR MEETING BY VIDEOCONFERENCE CALL OF THE BOARD OF TRUSTEES
FOR DALLAS COLLEGE AND RICHLAND COLLEGIATE HIGH SCHOOL

Tuesday, August 3, 2021, 4:00 p.m.
1601 Botham Jean Blvd., Dallas, Texas 75215
www.dcccd.edu/boardmeetingslive

THIS MEETING WILL BE CONDUCTED PURSUANT TO TEXAS GOVERNMENT CODE SECTION 551.127 BY VIDEOCONFERENCE CALL. AT LEAST A QUORUM OF THE BOARD OF TRUSTEES WILL BE PHYSICALLY PRESENT AND PARTICIPATING IN THE MEETING IN PERSON AT 1601 BOTHAM JEAN BOULEVARD, DALLAS, TEXAS 75215. ONE OR MORE MEMBERS OF THE BOARD OF TRUSTEES MAY BE PARTICIPATING FROM A REMOTE LOCATION VIA VIDEOCONFERENCE CALL AND SHALL BE VISIBLE AND AUDIBLE TO THE PUBLIC .

AGENDA

1. Roll Call - Announcement of a Quorum

2. Certification of Notice Posted for the Meeting

3. Public Hearing on Richland Collegiate High School Budget for FY2021-2022

4. Public Hearing on Dallas College Budget for FY2021-2022

5. Citizens Desiring to Address the Board

6. Chancellor and Board Announcements

(Comments on Accomplishments; Awards Received; Appointments at the Local, State, and National Level; Published Articles and Newspaper Reports; District/College Reports/Metrics, and Upcoming Events; Workshops, Seminars, and Conferences taking place at the District or any of its Colleges)

6.1. Announcements from the Chancellor

6.2. Announcements from the Board Chair and/or Trustees

7. Discussion of Process on Filling Vacancies for the Board of Trustees and District 1 Appointment

8. Consent Agenda

(Consent Agenda Items may be approved by a single motions and vote or, alternatively, upon request of a Trustee(s); any listed item can be removed and considered individually.)

	Page
8.1. Meeting Minutes	
a. Approval of the June 1, 2021 Regular Meeting Minutes	6 - 11
b. Approval of the June 22, 2021, Work Session Minutes	12 - 22
c. Approval of the June 23, 2021, Work Session Minutes	23-28
8.2. Financial Items	
a. Adoption of Resolution Reflecting Review of Investment Policy	29-31
b. Approval of 2021-2022 Brokers-Dealers List	32-35
8.3. Richland Collegiate High School Items	
a. Approval of Authorization of Interim Richland Collegiate High School Superintendent	36-38

9. Individual Items

(Individual Agenda items may be approved by a single motion and vote or, alternatively, upon request of a Trustee(s); any listed item can be removed and considered individually.)

9.1. Talent Items

a. Approval of Warrants for Police Officers 39

9.2. Financial Items

a. Approval of Revised Budget for Richland Collegiate High School (RCHS) for FY2020-2021 40-43

b. Adoption of Resolution Approving the Richland Collegiate High School Budget for FY2021-22 44-47

c. Adoption of Resolution Approving the Dallas College Budget for FY2021-2022 48-51

d. Adoption of Resolution Authorizing Sale and Issuance of Dallas College Tax Notes, Series 2021 52-94

e. Approval of Date to Adopt Ad Valorem Tax Rate for 2021 Tax Year, 2022 Fiscal Year 95-96

10. Informative Reports

10.1. Committee Reports

(Committee notes are listed only after they have been reviewed and approved by the committee in question.) 97-99

a. May 4, 2021 Finance Committee Notes

b. June 1, 2021 Education Workforce Committee Notes 100-106

10.2. 3rd Quarter Investment Transactions 107-113

10.3. 3rd Quarter Budget Book Vendor Summary 114-116

10.4. 3rd Quarter Facilities Improvement Plan Report 117-149

10.5. 2019 Dallas College Bond Program Quarterly Status Report (July 2021) 120-127

10.6. Current Funds Operating Budget Report for June 2021 128-130

10.7. Notice of Grant Awards for (June) 2021 131-134

10.8. Notice of Grant Awards (August 2021) 135-140

10.9. Dallas College Foundation Report (June 2021) 140

10.10. Monthly Award and Change Order Summary (June 2021) 141-144

10.11. Workforce & Advancement - Ascend Institute Report 145

10.12. Dallas College Human Capital New Hire/Position Report (May 12, 2021 - June 12, 2021) 146-148

10.13. Public Funds Investment Act (PFIA) Changes and Amendments Report 149

11. Executive Session

11.1. Consultation with Attorney Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers - Section 551.071

11.2. Personnel Matters Relating to Appointment, Employment, Evaluation, Assignments, Duties, Discipline, or Dismissal of Officers or Employees - Section 551.074

11.3. Deliberate Regarding Real Property Since Open Deliberation would have a Detrimental Effect Upon Negotiations with a Third Person - Section 551.072

11.4. Deliberate Regarding Security Devices or Security Audits- Sections 551.076 and 551.089

CERTIFICATION OF NOTICE POSTED FOR THE AUGUST 3, 2021 REGULAR MEETING OF DALLAS COLLEGE AND RICHLAND COLLEGIATE HIGH SCHOOL BOARD OF TRUSTEES

I, Joe D. May, Secretary of the Board of Trustees of Dallas College, do certify that a copy of this notice was posted on the Dallas College website on the 30th day of July 2021 in accordance with those provisions of section 551.043 (a)-(b)(1) of the Texas Government Code, and those other provisions of the Texas Government Code that have not been temporarily suspended by order of Governor Abbott on March 16, 2020.

Joe D. May, Secretary

CONSENT AGENDA NO. 8.1.a.

Approval of the June 1, 2021 Regular Meeting Minutes

It is recommended that the Board approve the minutes of the June 1, 2021 Regular Board meeting.

A virtual Regular meeting of the Board of Trustees of Dallas College was held Tuesday, June 1, 2021, beginning at 4:12 p.m. on the Cisco WebEx platform and was broadcast via the streaming link: http://www.dcccd.edu/boardmeetingslive. The meeting was convened by Chair Monica Lira Bravo.

Board Members and Officers Present
Mr. Cliff Boyd
Ms. Monica Lira Bravo (Chair)
Ms. Charletta Rogers Compton
Ms. Diana Flores
Dr. Joe May (Secretary and Chancellor)
Mr. Phil Ritter (Vice Chair)
Ms. Dorothy Zimmermann

Members Absent
Mr. JL Sonny Williams

1. **Roll Call - Announcement of a Quorum** was confirmed by Perla Molina.

2. **Certification of Notice Posted** for the meeting confirmed by Chancellor Joe May.

3. **Citizens Desiring to Address the Board**
   None.

4. **Special Presentation: PepsiCo Foundation Partnership**
   Presenters: Pyeper Wilkins, Leslie White, PepsiCo Foundation

5. **Chancellor and Board Announcements**
   1. Announcements from the Chancellor

      - Chancellor May extended thanks to PepsiCo for their support of Dallas College, its students and the community.

- Dr. May discussed the 87th Texas Legislative session and engagement. It was a challenging year due to COVID and other issues. The good news was we had some bills pass. He first discussed Senate Bill 1102 and recognized Vice Chancellor of Workforce & Development Pyeper Wilkins, Associate Vice Chancellor Gloria Smith and their team for their involvement. He also discussed Senate Bill 1230 and the importance for Dallas College. Additional items discussed included House Bill 3 and the budget.
- Congratulations were given to Trustee Flores for graduating from UNT with M.S.in Public Leadership. Trustee Flores mentioned she had a 4.0 and there were 3 other Dallas College employees who also participated in the program.
- Chancellor May expressed his excitement for the upcoming commencement ceremony with over 11K students this year and our virtual guest speaker, First Lady, Dr. Jill Biden.

2. Announcements from the Board Chair and/or Trustees

- Chair Monica Bravo thanked PepsiCo for their presentation and support of Dallas College.
- She thanked all who participated in the Trustee Town hall about Sustainability.
- Trustee Bravo also recognized Trustee Flores and wished her a happy birthday.
- She reminded the Board on behalf of the Performance Review committee, to please complete chancellor survey by June 15
- Retirees recognized were:
    - Jesus Gonzalez, 11 years
    - Charles Smith-Hart, 21 years
    - Marita Twitty, 21 years
- Trustee Bravo thanked Chancellor May for his service and appreciation for the early notice of his retirement.
- Trustee Boyd, thanked the campuses for hosting him during tours. Chair Bravo echoed his sentiments about tours
- Vice Chair Ritter shared sentiments with regard to Chancellor May's retirement and his part in the performance review committee request.

6. **Opportunity for Members of the Board and Chancellor to Declare Conflicts of Interest Specific to this Agenda**

- None.

7. **Consent Agenda**
    1. Minutes
        a. Approval of the May 4, 2021 Regular Meeting Minutes
        b. Approval of the May 14, 2021 Special Meeting Minutes
        c. Approval of the May 25, 2021 Special Meeting Minutes
    2. Policy Items
        a. TASB Update Chapter C: Part I (non-substantive) – Local Policies CAI, CAIA, CAIC, CHE, CKF
        b. TASB Update Chapter C: Part II (substantive) – Local Policies CDE, CHF, CIA, CIB, CS
        c. Chapter C: CM (LOCAL) - Facilities Construction
        d. TASB Update: Chapter F - Local Policies FEA, FFDB, FI, FKC, FLB, FLBE
    3. Finance Items
        a. 2021 Schedule for Tax Rate and Budget Adoption as Determined by Texas Property Tax Code Requirements
        b. Approval of Electrical Easement to ONCOR Delivery Company LLC at Brookhaven Campus
    4. Richland Collegiate High School Items

       Trustee Flores asked about personal finance and financial literacy courses. Were courses available to all Early College High Schools and P-Tech students? Chancellor May advised he would circle back around to verify the information.
        a. Approval of Dual Credit Courses and Innovative Courses for Richland Collegiate High School
        b. Approval of Richland Collegiate High School 2021-2022 Student Handbook
        c. Approval of Texas Education Agency Waivers for Richland Collegiate High School 2021-2022 Staff Development Days
    5. Audit Item
        a. Approval of Dallas College Internal Audit Departmental Charter

Trustee Flores moved and Vice Chair Ritter seconded the motion to approve consent agenda containing items under 7, the consent agenda items 1A through 5A.

A roll call vote was taken as follows:

Chair Bravo – aye
Vice Chair Ritter – aye

Trustee Williams – not present
Trustee Zimmermann – aye
Trustee Compton – unable to participate due to technology issues Trustee Flores – aye
Trustee Boyd – aye

The motion was approved and passed by a majority vote.

8. **Individual Items**
    1. Talent Items
        a. Approval of Warrants of Appointment for Police Officers

Trustee Flores moved and Vice Chair Ritter seconded the motion to approve individual item 1A

A roll call vote was taken as follows:

Chair Bravo – aye
Vice Chair Ritter – aye
Trustee Williams – not present
Trustee Zimmermann – aye
Trustee Compton – unable to participate due technology issues Trustee Flores – aye
Trustee Boyd – aye

The motion was approved and passed by a majority vote.

9. **Informative Reports**
    1. Committee Reports
        a. March 2, 2021 Audit Committee Notes
        b. May 4, 2021 Education Workforce Notes
    2. Current Funds Operating Budget Report for April 2021
    3. Monthly Award and Change Order Summary
    4. Dallas College Foundation Report (June 2021)
    5. Workforce & Advancement - Ascend Institute Report (April 2021)
    6. Dallas College Human Capital New Hire/Position Report (April 12, 2021 - May 12, 2021)

Trustee Flores had questions with regard to the talent report.

10 **Executive Session** from 5:00 p.m. to 5:53 p.m.
.

11 **Individual Item**
.

1. Consideration, Discussion and Possible action related to Naming a Sole Finalist for the Position of Chancellor of Dallas College

- The Board took steps, met and deliberated and, after interviewing sole candidate, were prepared to name the finalist for this position.

- Trustee Flores moved to name Dr. Justin Lonon as the sole finalist for the position of Chancellor upon Chancellor Joe May's retirement in August 2022?. Vice Chair Ritter seconded the motion.

- Discussion: Trustee Flores explained the Board's reasoning for the motion primarily because of the path we were on with our current transformation to Dallas College and the continuity of that strategy.

- Vice Chair Ritter agreed and thanked Trustee Flores and Dr. May with their assistance with the succession plan for the position of Chancellor and extended congratulations to Dr. Lonon.

- Trustee Boyd also shared his sentiments with regard to the decision of Dr. Lonon as the sole finalist for Chancellor; echoing that continuity was a valuable situation and supported the selection of Dr. Lonon.

- Chair Bravo expressed her thoughts and full support with regard to Dr. Lonon as the choice for Chancellor.

A roll call vote was taken as follows:

Chair Bravo – aye
Vice Chair Ritter – aye
Trustee Williams – not present
Trustee Zimmermann – aye
Trustee Compton – unable to participate due to technology issues Trustee Flores – aye
Trustee Boyd – aye

The motion was approved and passed by a majority vote.

Chair Bravo advised that although Trustee Williams was absent, he wrote a glowing letter supporting Dr. Lonon.

12 **Adjournment**

.

The meeting adjourned at 5:15 p.m.

Captioned video and transcripts for Dallas College Board Meetings are available at our website, www.dcccd.edu/boardmeetingslive, under the Archived Videos section.

CONSENT AGENDA NO. 8.1.b.

Approval of the June 22, 2021 Work Session Minutes

It is recommended that the Board approve the minutes of the June 22, 2021 work session meeting.

A virtual work session meeting of the Board of Trustees of Dallas College was held Tuesday, June 22, 2021, beginning at 9:05 a.m. on the Cisco WebEx platform and was broadcast via the streaming link: http://www.dcccd.edu/boardmeetingslive. The meeting was convened by Chair Monica Lira Bravo.

Board Members and Officers Present
Mr. Cliff Boyd
Ms. Charletta Rogers Compton
Ms. Monica Lira Bravo (chair)
Ms. Diana Flores
Dr. Joe May (secretary and chancellor)
Mr. Phil Ritter (vice-chair)
Ms. Dorothy Zimmermann

Members Absent
Mr. JL Sonny Williams

1. **Roll Call** - Announcement of a Quorum was confirmed by Perla Molina.

2. **Certification of Notice** posted for the meeting by Chancellor Joe May.

3. **Citizens Desiring to Address the Board**
   None.

4. **Executive Session**
   Board members went into executive session at 9:07 a.m. and returned to the regular meeting 10:32 a.m. The meeting resumed at 10:35 a.m.

5. **Welcome**
   Presenter: Chancellor Joe May

6. **Solidifying the Academic Experience for Students**
   Presenters: Shawnda Floyd, Greg Morris, Danielle Valle
   Schools of:

1. Business, Hospitality and Global Trade – Dr. Mike Walker
2. Engineering, Technology, Mathematics and Sciences – Dr. Raghunath Kanakala
3. Creative Arts, Entertainment and Design – Dr. Solomon Cross
4. Health Sciences – Dr. Juanita Flint
5. Manufacturing and Industrial Technology – Dr. Veronique Tran
6. Education – Dr. Robert DeHaas
7. Law and Public Service – Dr. Mike Walker [Interim]
8. Academic Services – Sr. Vice Provost, Dr. Greg Morris
9. Educational Partnerships – Anna Mays
10. E-Learning – Dr. Terry Di Paolo

Duplicative programs across locations led to program consolidation and focus on S.C.A.L.E.

SCALABILITY – Right sizing programs in an ever-changing local and regional marketplace.
COMPLETION DRIVEN – Ensuring students are learning, completing, and gaining high-wage employment.
AFFORDABILITY – While program cost is important, we will also explore the cost of NOT doing business.
LABOR MARKET RESPONSIVENESS – Ensuring programs are aligned with leading industry indicators and relevant industry certifications.
EQUITY MINDEDNESS – Programs should change, adapt and mature to meet the changing needs of the students we serve.

Courses were intentionally focused on business and industry needs. There was a school review committee of subject matter experts that was suited to identifying those curriculum needs. Data consisted of student achievement and recommendations driven by faculty members.

FOLLOW-UP

Trustee Boyd: What partnerships were established within the programs? What strategic partners did we have that built the bridge for potential employers? How did we build those relationships? Specific to Health Care.

Pyeper Wilkins: Employer Resource Center worked on a comprehensive list of strategic partners that were already in place with Dallas College.

7. **Reinvesting in Student Success**
   Presenters: Beatriz Joseph, Karen Stills

   New One College Design

- Consistent engagement, communication, and tracking with students from 8th grade to enrollment.
- Case-managed, concierge-style service providing students with access to relevant info and resources.
- Holistic and integrated coverage of students' wellbeing needs in collaboration with Success Coach

Hired 250 Student Success Coaches who started right after July 4th. The student to coach ratio was 350:1. Success Coaches were responsible for connecting students with appropriate resources such as counselors or outside resources.

Success Coach is student-focused:

- Single point of consistent contact
- Communication & nudging
- Personalized referrals
- Case management
- Connections and resources
- Grouped to provide customized care for: Traditional, Dual Credit/ ECHS, P-Tech, Continuing Ed

Student Wellness & Support provided an integrated approach to meeting students' needs through:

- Student Engagement
- Thriving Learning Communities [TLC]
- Student Care Network & Basic Needs
- Title IX {Coordinates with HR and Legal teams}

Enrollment Management team ensured potential students were engaged and guided to feel welcomed to Dallas College throughout pre-collegiate process.

FOLLOW-UP

Trustee Flores: There were more students than actual coaches. How does Dallas College plan to provide those services if there won't be sufficient employees?

Trustee Boyd: Who identified the students in need? What were the implications for assessing students to identify any issues upfront and better determine the pathway of the student's success? Building a relationship with Metrocare that may offer these diagnostic services? What type of credentials did a Student Success Coach job require? Duties and skills? Send job description. Who oversaw and ensured Success Coaches fulfilled their jobs at

the best capacity? Salesforce that measured the connectivity and exposure of the clients. Follow-up on services provided through Young Life and how Dallas College offered some of the same services.

Trustee Ritter: Were there additional layers of service or accommodations specific to at-risk populations as far as foster care/criminal justice. What services were available for those enhanced cases? What did the role of on-campus student services consist of?

8. **2021 Summer Enrollment Update**
Presenters: Anna Mays, Marisa Pierce, Gloria Smith, Veronique Tran

Fresh Start

- Cleared unpaid balances and within a week of launch, 1,721 eligible students registered for Summer and Fall.
- Cares Act – Students had to have balances from Spring, Summer, Fall 2020 and Spring 2021. Total: $6 Million [FY2020 - $4M, FY2021 - $2M]

Specialized Student Success & Marketing Collaborations

- Geofencing Efforts-Zip Code Centered
- Use of Labor Market Data-Aligned w/Programs of Study
- Focus on Job Market

T.R.U.E. Pathways

- High-demand jobs that were available in the DFW area were dependent on certifications that were offered through the pathways that were industry recognized credentials.
- Working closely with Industry Advisory Boards allowed us to stay on top of industry standards, engagement and today's market.

Texas College Bridge Summer Program

- Individualized: Self-paced, online, individual college English and Math prep courses with focus on college readiness
- Summer 2020 & 2021: Dallas College Continuing Ed Course for incoming high school graduates
- Upcoming: Regional high schools implementing it for high school juniors and seniors 2021-22

ISD leadership decided to give 9th and 10th graders the ability to pursue Summer course offerings which were communicated to Dallas College in the early Spring after they assessed the grades for Fall 2020.

Students were still facing a financial burden. Students needed to meet certain criteria to obtain Financial Aid since that is criteria-based.

FOLLOW-UP

Trustee Boyd: Creating a direct line with a live person who can direct students to a specific service [I.E. Financial Aid]. How did Dallas College target markets? Incentives for students and community engagement that integrated the labor market.

Dr. Joseph: Call center was being established to serve students.

Trustee Flores: How did you include Continuing Ed number completions in the data to identify success points?

Trustee Ritter: What does the Dual Credit Facilitator role consist of? How does it relate to the navigator role? Requested number of enrollments [Academic v. Certificates].

Chancellor: We needed to refocus and ensure everyone could teach and perform in that modality and identify what types of courses are available online.

9. **Community Engagement: Solving Problems**
   Presenters: Joe Seabrooks, Christa Slejko, Eddie Tealer, Pyeper Wilkins

   Returned from break at 2:15 p.m. and quorum was confirmed.

   Wilkins talked about engagement in the community and integrated work to solve problems and serve employers. She explained this last year of becoming Dallas College was designed to meet the needs of students, employers, and the entire Dallas County community by building the new internal structures that transform student lives while addressing strategic priorities of the Board of Trustees.

   Wilkins referenced the previous sessions of internal work with students, access to resources, and assessing programs for degreed and credentialed outcomes for students to enter the workforce and earn a living wage. She reminded college leadership how the past structure made it hard to see who was doing what with no way to track results of work or being accountable for outcomes. Wilkins focused on the external work that was being done in a coordinated and consistent way utilizing the new Dallas College structure.

   Wilkins mentioned how the new structure with multiple cross functional teams utilizes Salesforce to track a student's journey and support. She described how Salesforce would be the technological backbone for Dallas College community engagement and would keep us coordinated, accountable, and engaged. Wilkins talked about how the summer roll out would include dash boards that

were updated and how this transformational tool would be used to address the employer connections that Trustee Boyd had asked about earlier. Wilkins explained that a new expanded role for our presidents would expand community engagement to reach across the country, not just in Dallas County.

Wilkins introduced Dr. Tealer to discuss how the updated presidential role in Dallas College would work and how it would now expand to more community engagement.

Tealer talked through the presidents' roles in Dallas College including being the face and voice of the campus for local community, telling the Dallas College story in the community, cross-functional collaboration across Dallas College, acting as convener, connector and facilitator for addressing our business and community partners' needs, while also nurturing a sense of place for the individuals on our campuses.

Tealer shared examples of her work with President Linda Braddy from Brookhaven Campus. They were involved in the University Transfer Collaborative to improve transfer experiences and maximize the number of credit hours applied to majors upon transferring from Dallas College. He shared with leadership that Braddy worked with four top receiving institutions for transfer students from Dallas College, which included University of Texas at Arlington, Texas Woman's University, University of North Texas at Dallas, and Texas A&M Commerce. Tealer stated that Braddy is working with American Association of Collegiate Registrars and Admissions Officers to replicate a national transfer study with key steps for next actions to be reported.

Tealer mentioned President Kay Eggleston from Richland Campus worked to develop strong relationships between campus presidents and local chambers of commerce. Leadership worked to close employer workforce gaps and increase community business productivity and prosperity by connecting with Dallas College's educational resources. He mentioned her work with the Garland Chamber's Dallas County Manufacturers' Association to implement innovative solutions in the new manufacturing and automation workforce, Richardson Chamber's Strategic Visioning Steering Committee in reaffirming its five-star accreditation, and European American Chamber of Commerce, Texas to expand its global trade in this region.

Tealer mentioned the newest president, President Williams for El Centro campus, worked with the Police Athletic League integrating Esports into its outreach portfolio and providing campus facilities to host midnight basketball leagues. He talked about Williams' partnership with Dallas Afterschool to support the training and certification of assistants who can supervise this program.

Tealer shared that President Beatriz Joseph for Mountain View campus has partnered with the West Oak Cliff Planning and Urban Design Department to engage the Spanish-speaking community in zip code 75211. He stated that Dallas College would be distributing literature at food banks. Tealer said more would be presented about this work in future Board meetings. (Tealer had connection issues for a couple of minutes.)

Tealer talked through the three new models in action across Dallas County in advancement, academics, and student success. He introduced Dr. Seabrooks to talk about the South Dallas Communities: A Focused Approach.

President Seabrooks shared an example using the new Dallas College model showing the commitment to Dallas County to get in front of jobs in the future but not leaving people behind in the process. He showed a slide on economic development comparing two zip codes 75210 and 75216 to reflect the variances. Seabrooks informed leadership that in 75210 43 percent of people ages 25 to 64 do not have a high school diploma and in 75216 approximately 32 percent. The entirety of Dallas County averages around 20 percent without a high school diploma, reflecting low education attainment, high unemployment, and high poverty. He went on to discuss the high percentage of people re-entering the workforce which gives a large opportunity at the Richland campus to expand GED efforts and focus with Vice Provost Tran in logistics and certifications in Mechatronics for industry certifications with National Center for Construction Education and Research, OSHA, and community partners – Regional Black Contractors Association, SDEP, and Oasis Center.

Seabrooks explained that the next steps would be to update the centers and mentioned all the work Vice Provost Tran did to transform the space and maximize our community partner efforts to get students involved, enrolled, and completed.

Trustee Boyd asked how we were expanding community partner employers, what the game plan was, and how the territory would be divided. He also asked about subject matter experts and if Dallas College would touch all 500 of the largest employers in Dallas County.

Seabrooks answered about his activity with the South Dallas transportation management association with logistics and advanced manufacturing and shared examples of FedEx, Home Depot, and other strategies in the South Dallas employment project. He mentioned that dozens of organizations have signed on for this region.

Trustee Boyd mentioned how the North Lake campus worked with the construction association in Irving and then asked if it would be helpful to identify all the associations in Dallas County and their memberships.

Seabrooks replied that President Slejko brought the construction association to Cedar Valley campus to look at the new commercial HVAC lab and how they want to be in the southern sector to help businesses flourish.

Trustee Boyd talked about the members of the associations that could help Dallas College by giving employment to students and how Salesforce would give the college data. He volunteered to help the presidents go on visits to employers and associations throughout the community.

Wilkins interjected that Trustee Boyd should sign up for Salesforce training.

Trustee Boyd answered how he used Salesforce for years and encouraged employees to put in good information. He encouraged implementation of a reward system for those who contributed and trained in Salesforce.

Seabrooks accepted Trustee Boyd's offer to go on visits in the community.

Trustee Ritter asked about what the Dallas College leadership looked like in the new Dallas College model.

Seabrooks answered that the campus level complaints he normally dealt with had gone down dramatically, allowing him to be the voice of the campus in the community. He loved brainstorming and followed up quickly with the community to bring opportunities to the table and make them happen.

Trustee Ritter answered that knowing issues were being handled that freed presidents up to represent Dallas College at a higher, strategic level is a big change and thanked the presidents for their hard work.

Seabrooks responded that once full teams are in place it would feel like an army behind him.

Trustee Flores asked what was being done to help employees change the culture and climate regarding staff and schools being relocated. She reported that word had come that staff were not welcoming new people onto their campuses and mentioned much had been invested in human capital and dollars for these necessary changes.

Tealer answered that the presidents go around and welcome individuals to their campuses and invite them to events. He explained that COVID policies had kept staff from meeting together in person, but that was changing. Tealer

talked about what some of the campuses were doing like ice cream socials and meet-and-greets to welcome new people. He mentioned that once everyone was back together it would be supportive.

Trustee Flores mentioned that the locations where staff were not being welcomed, many people knew about it and wanted more work done to develop employees in this way moving forward.

Seabrooks thanked the Board for their support and suggestions and mentioned that Eastfield, North Lake, and Brookhaven campuses all held welcome back celebrations, and Cedar Valley planned to honor the essential workers that never left during the pandemic.

President Slejko talked about how the president needed to create a sense of place for the staff on the campuses and help them have a home base while celebrating students and employees in that shared space.

Slejko introduced leadership to the Parkland Project model for comprehensive solution for large community partners. She mentioned that a a community board member reached out to her regarding a possible partnership with Parkland. Slejko shared that Parkland wanted a one-stop-shop approach to a comprehensive partnership between Dallas College and the Parkland Health and Hospital System. She walked the Board through Parkland's expressed needs and discussed details of the scope of Parkland with twelve community clinics, eleven school-based and mobile units, more than 13,000 employees with approximately 600 job opportunities with one-third being non-clinical positions like IT, accountants, bakers, cooks, etc. making Dallas College the perfect partner for Parkland.

Slejko worked with Wilkins to put together a comprehensive Dallas College project team. Each team member was given a specific role and knew what was going on with Parkland and tracking the work. She mentioned the first task was to do an inventory of who was working with Parkland already and what the status was in that work. Slejko introduced the Dallas College Parkland team and said that she would remain as point of contact with her friend on the board, while Pat Webb would work as project delivery person, Dr. Iris Freeman would work with mental health and workforce advancement, and Vice Provost Juanita Flint with School of Health Sciences.

Slejko shared some examples of project outcomes with Parkland including clinical opportunities, upskill opportunities for current Parkland healthcare professionals, grant funding for training, Parkland Grow-Your-Own program, apprenticeships and career fairs, TRUE Pathways, and Telehealth services. She mentioned the college would use this model for other partnerships as it was developed.

Trustee Boyd was excited about the program and shared that Parkland pays a lot of money for their after-hour education, which could be another opportunity for Dallas College. He mentioned that this footprint could be utilized with others like Children's, Scottish Rite, Baylor, Methodist and more. Boyd shared that he wants Dallas College to be the quarterback for workforce development and bring employers to town. He committed to helping with Parkland and becoming part of the team.

Trustee Flores commended the work and asked if Dr. Slejko was the lead for Parkland.

Slejko answered that she is the lead at the executive level for Parkland.

Trustee Flores shared about a meeting she had with Dr. Cerise at Parkland which could be another possible collaboration.

Vice-Chair Ritter talked about programs being developed on mental health and how the college could partner with Parkland on work study programs for students and telehealth as well and asked how it would all come together.

Slejko mentioned the mental health and telehealth services being offered to students, but students did not have good access to mental health services and wanted to utilize telehealth more.

Freeman mentioned the conversations with Vice Provost Flint regarding opportunities for Dallas College students, clinicals, internships, and apprenticeships. She mentioned that Gloria Smith worked on this as well, trying to meet the needs of students through telehealth. Freeman discussed that this would be at the top of the list.

Vice-chair Ritter talked about educational workforce and the work to bring health care back as an industry sector from a student services and pathway point of view.

Tealer shared examples where growth and economic development was happening in Balch Springs and Mesquite communities and talked about the Amazon 130,000-square-foot facility and the 200 employees just hired with more hiring to come. He mentioned the talent supply, which is shrinking due to retirements and aged workforce. Dallas College was collaborating with the city offices to open student internships and mentorships.

Tealer shared that Wilkins worked on a pipeline for individuals. He also mentioned that Mesquite and Sunnyvale area was growing and had a new choice high school that focused on career and certificate pathways with an

expected 500 freshman and sophomores to begin in the fall 2021 with a full capacity of 2,000 students. He mentioned these were at-risk students and Mesquite ISD had safe landing programs with pathways of support to get students through high school and college. Tealer mentioned that both Wilkins and Joseph attended meetings with him, and that Dallas College gave workshops to help these students. He mentioned that Dallas College anticipated serving 500 to 600 of this communities' students with a platform in solving problems of common concern utilizing an advisory council to address the issues that impact partners and students. Tealer shared that this collaborative begins in September.

Chair Bravo was encouraged to hear about the partnerships and collaborations the presidents were working on.

10. **Adjournment** was at 3:18 p.m.

Captioned video and transcripts for Dallas College Board Meetings are available at our website, www.dcccd.edu/boardmeetingslive, under the Archived Videos section.

CONSENT AGENDA NO. 8.1.c.

Approval of the June 23, 2021 Work Session Minutes

It is recommended that the Board approve the minutes of the June 23, 2021 work session meeting.

A virtual work session meeting of the Board of Trustees of Dallas College was held Wednesday, June 23, 2021, beginning at 9:01 a.m. on the Cisco Webex platform and was broadcast via the streaming link: http://www.dcccd.edu/boardmeetingslive. The meeting was convened by Chair Monica Lira Bravo.

Board Members and Officers Present
Mr. Cliff Boyd
Ms. Charletta Rogers Compton
Ms. Monica Lira Bravo (chair)
Ms. Diana Flores
Dr. Joe May (secretary and chancellor)
Mr. Phil Ritter (vice-chair)
Ms. Dorothy Zimmermann

Members Absent
Mr. JL Sonny Williams

1. **Roll Call** - Announcement of a Quorum was confirmed by Perla Molina.

2. **Certification of Notice** posted for the meeting by Chancellor Joe May.

3. **Citizens Desiring to Address the Board**
   None.

4. **Welcome**
   Presenter: John Robertson

   Chancellor May discussed the previous day's session regarding changes to the infrastructure that needed to be reflective in the budget and gave an overview of what would be discussed in this session. He then introduced John Robertson.

   John Robertson began by stating that our college started with 11 early college high schools and it's now at 84. Robertson shared how the IncludED program assisted students before recapping the previous day's discussion, and giving an overview of the discussion for this session. He then introduced Sherri Enright.

5. Sherri Enright began with a recap of the operational and human capital side of the update. She shared and discussed her presentation.

   Flores asked for the definition of SOC.

   Sherri clarified that SOC means Span of Control, which means how many direct reports any manager has.

   Trustee Flores asked whether leadership was making any plans for hiring more FT faculty and how many.

   Ms. Enright will get back to her with an exact number and believed the college was currently around 800 FT employees. She stated that she had been working with Dr. Floyd to determine the number of FT faculty vs Adjunct faculty. They were in the process of recruiting 30 additional FT faculty.

   Trustee Flores asked Dr. May whether the standard of 350 students per one success coach could be used as an example for how the college came up with a standard for the ratio for student to faculty.

   Dr. May replied, stating that it's a little bit more straight forward for faculty because there has to be a FT faculty for each program. He went into details of how the hiring of faculty is determined. Stated that there's not an easy formula for hiring faculty and mentioned Greg Morris' discussion on the previous day regarding the idea of shutting down certain programs. He gave some examples of specialized programs and experts needed for those types of programs.

   Trustee Flores gave an example of a student-to-faculty ratio and asked whether it would be an unrealistic goal.

   Dr. May addressed Trustee Flores' question.

   Trustee Flores asked whether there should be a work session to discuss benchmarks and goals for the college to work towards for hiring FT faculty. She then discussed the Mountain View Campus news clip and said it raised a concern for her with regard to the policy. She asked whether leadership could look at the policy regarding faculty contract length and status.

   Dr. May stated that leadership would follow up on it and asked Trustee Flores what her suggestion would be with regard to that.

   Trustee Flores asked if they could look at whether it's a policy that best serves the college and its students.

   Trustee Ritter stated that he gets more compliments on faculty regarding the college. Ritter said he shares Dr. Flores' concerns about the news clip but does not

believe it’s reflective of the school’s faculty overall. He asked Dr. May to explain the role of faculty at Dallas College. He asked Dr. May to share his thoughts on everything.

Dr. May addressed his concerns by stating how Dallas College attempts to meet the needs of individuals, employers, and the community.

Trustee Boyd advised that he feels he joined the Board at a great time. Going to one campus created an appetite in him for a deeper understanding of the functionality that policies are driving but are not necessarily operational. He believes that policies definitely need to be reviewed based on the change in organizational structure. He suggested that Chair Bravo consider having quarterly sessions to review various matters more in depth as the college moved forward during the transitional period.

Dr. May thanked Dr. Boyd and all trustees for their comments and stated that he agreed with Trustee Flores that the policies need to be looked into further. Specifically policies regarding faculty contracts and how they impact everyone the college need to reviewed. He liked the idea of meeting once a quarter.

Chair Bravo thanked Trustee Boyd for the suggestions.

Sherri Enright resumed discussion at the presentation slide on reinvestment initiatives. She mentioned that the efforts to support diversity, equity and sustainability as well as institutional effectiveness were not discussed in detail in the previous day's discussion. She reminded and explained the difference between layers and levels with regard to the design structure for clarity.

Trustee Ritter asked for clarity about campus support.

Sherri advised that they would report to campus presidents and those positions were still being fleshed out.

Trustee Flores asked how was this going to be managed so the college didn’t return to how it was operating before?

In response to Trustee Flores' concern, Sherri explained how that part was done and how it would be done going forward.

Dr. May piggybacked on Sherri's response with his involvement in the process.

Trustee Flores asked whether the processes called HR Operating Guidelines.

Sherri clarified that the college was reviewing and will memorialize the procedures in case of her or her staff's departure.

Dr. May again added to the answers with regard to these policies and the impact those would have on students, which was the number one priority.

Sherri resumed her discussion on layers.

Trustee Ritter asked about the baseline full time employees as shown the circles on the slide.

Sherri clarified the previous baseline vs the new baseline.

Dr. May said a lot of investments were being made in the student support areas.

Sherri resumed her discussion on the staff and overall diversity improvement.

Trustee Flores asked how far the college was in the hiring of some of the top levels.

Sherri advised that the college had not completely hired but they would continue to add and advised some of the locations which still had openings.

Trustee Flores asked for an estimated time for when hiring would be complete due to anxiety that it's causing.

Sherri advised that a handful of jobs were still yet to post, hoping to have everything done by end of the academic year.

Dr. May advised that there would be ongoing refining for the next 30 months or so.

Sherri continued her presentation and advised that her team was in talks with a compensation consultant to ensure the college was improving and equitable.

6. **ERP: Workday Update**
   Presenter: Pamela Luckett

   Dr. Luckett provided an update on ERP: Workday. She advised that her team was hoping to conclude the planning phase in August 2021 with regard to Human Capital Management and Finance.

7. **Dallas College Budget Plan 2021-2022**
   Presenter: Tiska Thomas

   Tiska Thomas presented an overview of the Dallas College Budget Plan for fiscal year 2021-2022 that will help financially support the transition to Dallas College and its new initiatives.

   The organizational structures under the Chief Financial Officer and the Deputy Chief Business Officer changed to remove layers and ensure consistent staffing collegewide. The new structure included hubs that represent physical locations for the schools and workgroups collegewide. Each hub had a matrixed business management team that included a business

manager, accounts payable specialist, accounts receivable team, and procurement analyst.

Scott Wright spoke about changes to the facilities organizational structure, which included energy management, consolidated construction management and interiors teams, centralized facilities management team, and centralized help desk. A fleet management service was in development and planned to be housed at Eastfield near the academic automotive building to provide more internships and shadowing opportunities for students.

Tiska Thomas discussed the budget build process and the new strategic budgeting approach, which included strategic direction, collaborative discussion, and forward-leaning decisions. This approach supported innovation and improvement, utilized a collective genius, and looked to the future.

Along the way, there were challenges and opportunities. The challenges included competing interests, business and finance realignment, undefined business pathways, and financial resources. With the limitations of Colleague platform, the budget build was an entirely manual process. The opportunities included comprehensive institutional awareness, partnerships, and strategic funding program, which provided funds for necessary items not already included in the budget.

Revenues were comprised of taxes, tuition, and state appropriations. State appropriations decreased about 3% due to 2020 base year reductions caused by COVID. Even though contact hours decreased, Dallas College received a larger portion of funding due to higher student success points.

Trustee Flores also asked that the board stay informed about energy management.

Trustee Ritter asked if there were internships or work study opportunities for students in facilities related fields. Scott Wright confirmed that the current program could be expanded. Facilities Management was working with Dr. John Martin in the school of manufacturing and industrial technologies to develop curriculum for a facilities management certification. Tiska Thomas also discussed setting aside funds to further expand student internship opportunities and increasing the payrate for work study students.

Trustee Flores spoke complimentary of the new strategic budgeting approach and requested a report of cost savings. Tiska Thomas responded that this year may not show cost savings, but rather a reinvestment and that efficiencies had been implemented collegewide. Trustee Boyd also spoke

complimentary of the finance team and their work with the budget. Trustee Ritter echoed the same sentiments.

Trustee Ritter asked about a zero-based budgeting approach. Tiska Thomas stated that a hybrid model was used for preparing the proposed budget. Every request that needed justifications and variances was questioned.

Trustee Ritter suggested fiscal notes, an analysis of the fiscal impact, be included in board reports. Trustee Boyd also asked for quarterly sessions, rather than an annual budget session.

8. **FY22 Dallas College Capital Budget Update**
   Presenter: John Robertson

9. **Executive Session** began at 9:03 a.m. and adjourned at 9:18 a.m.

10. **Adjournment**
    The meeting adjourned at 12:50 p.m.

Captioned video and transcripts for Dallas College Board Meetings are available at our website, www.dcccd.edu/boardmeetingslive, under the Archived Videos section.

FINANCIAL ITEM NO. 8.2.a.

Adoption of Resolution Reflecting Review of Investment Policy

Section 2256.005(e) of the Public Funds Investment Act (Texas Government Code Chapter 2256) requires the Board to review the College's investment policy and investment strategy not less than annually. The College's investment policy and strategy is found in Board Policy CAK (LOCAL).

The Chancellor recommends that the Board of Trustees adopt the attached resolution, which affirms the Board's annual review of the Board's investment policy and strategies [CAK (LOCAL)].

Effective date
August 3, 2021

RESOLUTION

THE STATE OF TEXAS §
§
THE COUNTY OF DALLAS §

APPROVING THE INVESTMENT POLICY OF DALLAS COLLEGE

WHEREAS, Section 2256.00S(e) of the Public Funds Investment Act (Texas Government Code Chapter 2256) (the "Act") requires the Board of Trustees of Dallas College to (a) review the College's investment policy and investment strategies [set forth in the College Board Policy Manual, CAK (LOCAL)] (the "Investment Policy") not less than annually and (b) adopt this resolution reflecting the Board's review and recording any changes made to the investment policy or strategies; and

WHEREAS, the College's Investment Policy for fiscal year 2021-2022 has been presented to the Board for its consideration and approval, as required by the Act; and

NOW THEREFORE BE IT RESOLVED, BY THE BOARD OF TRUSTEES OF DALLAS COLLEGE:

Section 1. That the Board has reviewed the College's investment policy contained in CAK (LOCAL);

Section 2. That the Board hereby adopts the College's investment policy, and any changes made thereto, contained in CAK (LOCAL) for fiscal year 2021-22 in compliance with the Public Funds Investment Act; and

Section 3. That this Resolution is effective upon adoption by the Board of Trustees.

DALLAS COLLEGE

By: _____

Monica Lira Bravo, Chair
Board of Trustees

ATTEST

By:_____

Joe D. May, Secretary
Board of Trustees

Adopted: August 3, 2021

FINANCIAL ITEM NO. 8.2.b.

Approval of Brokers-Dealers List 2021-22

The Chancellor recommends that the Board of Trustees approve the attached list of brokers-dealers, as provided by Board Policy CAK (LEGAL), which states:

> *The Board or a designated investment committee, shall, at least annually, review, revise, and adopt a list of qualified brokers that are authorized to engage in investment transactions with Dallas College.*

There is one change to the list of Broker-Dealers for 2021 due to a firm change.

Note
(LEGAL) denotes federal or state authority regulates the subject. (LOCAL) denotes a policy that Dallas College's Board of Trustees has adopted and may amend or eliminate at its discretion.

LIST OF QUALIFIED BROKERS-DEALERS

Annually, the Dallas College performs its due diligence on the brokers/dealers that are approved to do business with the College. This is accomplished by verifying each brokers/dealer registration with the Texas State Securities Board, membership in the Securities Investor Protection Corporation (SIPC), and good standing with the Financial Industry Regulatory Authority (FINRA). Further, due diligence includes researching the record of actions taken by individuals and filed with the National Association of Security Dealers. Each of the following brokers/dealers has been reviewed. None have actions that involve any criminal activity. The actions listed are various lawsuits and arbitrage actions taken by the Securities and Exchange Commission (SEC) that are not material in effect.

All brokers/dealers are registered with the Security and Exchange Commission (SEC), the Texas State Securities Board (TSSB), members of the Securities Investor Protection Corporation (SIPC) and in good standing with the Financial Industry Regulatory Authority (FINRA formerly known as the National Association of Securities Dealers (NASD).

Securities Dealers

Robert W. Baird & Co.

Baird is the principal U.S. operating subsidiary of Baird, an international, employee-owned financial services firm providing investment banking, capital markets, private equity, wealth management, and asset management services to individuals, corporations, institutional investors, and municipalities. Baird is a member of FINRA, MSRB and the SIPC.

With more than 4,600 employees, Baird has offices in the United States, Europe, and Asia, and is one of the largest privately held, full-service investment firms in the United States. Baird manages and oversees over $305 billion in client assets.

Founded in 1919, Baird provides a significant broker/dealer team which covers all tiers of investment products that the College's approved investments. The Baird team actively market news and transparency to assist us in achieving the College's short and longer-term investment objectives. Baird also has a team of underwriters who actively participate in the Texas municipal market.

Blaylock Van, LLC

Blaylock Van (BV) is the oldest and continuously operated African American owned investment banking and financial services company in the U.S. BV provides debt, equity underwriting, sales and trading services to a diversified

client base including corporations, municipalities, investment managers, pension funds and family offices. BV's global electronic equity and fixed-income trading platforms gives them direct market access to over 40 worldwide exchanges and proprietary web-based research platform is designed to specifically address the needs of fundamental portfolio managers and analysts. Blaylock Van is registered and approved as a broker-dealer by the Securities and Exchange Commission (SEC) and the Financial Industry Regulatory Authority (FINRA).

FHN Financial Corp.

FHN Financial Securities Corp. is a broker dealer whose roots go back to 1864. Currently, FHN has 28 offices in the U.S. The firm trades in various fixed-income securities including corporate bonds, non-agency mortgage securities and asset backed securities. It also offers investment services, balance sheet management solutions. The firm provides fixed income sales, trading, and strategies for institutional customers in the United States and abroad. It also offers merger, acquisition and capital raising services to public and private middle-market companies. FHN is a member of FINRA, MSRB and the SEC. FHN Financial Securities Corp. operates as a subsidiary of First Horizon National Corp.

Mishler Financial

Established in 1994, Mishler Financial Group is the securities industry's oldest minority broker-dealer that is owned and operated by service-disabled veterans. Mishler's core competencies include investment banking services for primary debt and equity capital markets transactions and better execution for institutional clients focused on domestic and international equity and corporate fixed income. The Mishler platform is recognized by a broad spectrum of company corporate treasury teams, municipal debt issuers. More specifically, the company is engaged in investment banking, equity research, institutional sales and trading, independent brokerage and advisory services, asset management services and trust services. Mishler is a member of the FINRA, MSRB and SIPC.

Multi-Bank Securities, Inc. (MBS)

Multi-Bank Securities, Inc. operates as a fixed-income securities broker-dealer for institutional investors in the United States. MBS is a Certified Veteran-Owned business. It offers investing products that include U.S. treasury securities, U.S. agency bonds, certificates of deposit (CD), corporate notes and bonds, commercial paper, municipal bonds, and Community Reinvestment Act-eligible investments. The company serves institutional investors that include municipalities, banks, credit unions, pension funds, asset managers, insurance companies and corporations. It has strategic alliances with Association of Public Treasurers of the United States. MBS is a member of FINRA and the MSRB.

RBC Capital Markets

RBC is a global investment bank providing services in banking, finance and capital markets to corporations, institutional investors, asset managers and governments globally. Locations span 70 offices in 15 countries across North America, the UK, Europe and the Asia-Pacific region. RBC has 7,800 employees worldwide. Services provided include insights required to raise capital, access markets, mitigate risk and acquire or dispose of assets for clients worldwide. RBC has been operating since 1869. In 1981, RBC acquired the Dallas-based firm, Rauscher Pierce Refsnes, Inc. which was established in 1931.

UBS Financial Services, Inc.

UBS AG is the parent of the UBS Group, which includes primary dealer, UBS Securities, LLC, and UBS Financial Services Inc. UBS Financial Services Inc. provides advice-based solutions through financial advisors who deliver a fully integrated set of products and services specifically designed to address the needs of public and private institutions, and high net worth individuals and families. UBS Financial Services Inc. also provides advanced research on capital markets, municipal and commodity markets, and the global economy to present a broad analysis of specific economic topics that provides and understanding of the current and prospective investment environment. The firm was founded in 1862, operates in over 50 countries and has over 59,000 employees worldwide.

Wells Fargo Brokerage Services, LLC

Wells Fargo Brokerage Services, LLC is an investment manager with over $1.6 trillion in assets under management. The firm provides investment services to money managers, banks, corporations, insurance companies, and public entities. Its services include commercial sweep accounts, debt underwriting and institutional funds management. Wells Fargo Brokerage Services are members of FINRA and SIPC. They provide a full-service approach with support in sales of treasuries, agency securities, and other money market securities. Wells Fargo is a primary dealer of agency securities and a secondary dealer of treasuries.

RICHLAND COLLEGIATE HIGH SCHOOL ITEM NO. 8.3.a.

Approval of Authorization of Interim Richland Collegiate High School Superintendent

The Chancellor recommends that the Board of Trustees approves the authorization of an Interim Richland Collegiate High School Superintendent.

Effective
August 3, 2021

Background
Due to a retirement in the role of Superintendent of Richland Collegiate High School, it is necessary pursuant to the charter approved in conjunction with establishment of the Richland Collegiate High School and applicable Texas Education Agency (TEA) guidelines to authorize an Interim Superintendent of Richland Collegiate High School to exercise the legal authority to file electronically all required reports and data submissions to TEA until such time a permanent replacement is approved.

RESOLUTION OF THE BOARD OF TRUSTEES
OF DALLAS COLLEGE
AND
RICHLAND COLLEGIATE HIGH SCHOOL

WHEREAS, the Richland Collegiate High School was created and chartered pursuant to Subchapter E, of Chapter 12 of the Texas Education Code;

WHEREAS, the charter approved in connection with creation of the Richland Collegiate High School and applicable law require that a Superintendent be appointed to serve as the educational leader and chief executive officer of the charter school;

WHEREAS, a retirement has occurred in the current role of Superintendent of the Richland Collegiate High School;

WHEREAS, on the 3rd day of August, 2021, during its regular monthly Board meeting, the Dallas College and Richland Collegiate High School Board of Trustees considered the appointment of Nerissa Bailey, M.A.Ed., M.Ed., as Interim Superintendent for Richland Collegiate High School until such time as a permanent Superintendent or other authorized Chief Executive Officer is hired. Ms. Bailey is a career-long educator serving as a classroom teacher, counselor, principal, assistant superintendent, and an assistant director at Region 10 ESC. In her time within Region 10 ESC, Ms. Bailey was a Texas Education Agency-certified School Board Trainer and supported charter school board superintendents with training, compliance, financial, and leadership throughout Texas. She retired from Region 10 ESC in January 2021.;

WHEREAS, the Board of Trustees, after fully considering the proposed Interim Superintendent, is of the opinion that the proposed Interim Superintendent for Richland Collegiate High School should be approved;

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE DALLAS COLLEGE AND RICHLAND COLLEGIATE HIGH SCHOOL:

1. Nerissa Bailey is hereby appointed as the Interim Superintendent for the Richland Collegiate High School, effective on August 3, 2021, to serve in such capacity, unless earlier removed, until a permanent Superintendent or other authorized Chief Executive Officer for the Richland Collegiate High School can be identified and hired for the position.

Monica Lira Bravo, Chair
Board of Trustees
Dallas College
and Richland Collegiate High School

Joe D. May, Secretary
Board of Trustees
Dallas College
and Richland Collegiate High School

TALENT ITEM NO. 9.1.a.

Approval of Warrants for Police Officers

The Chancellor recommends that the Board of Trustees approve the following warrants of appointment for the Police Officer's listed below for the period indicated. Police Officers are hired through the District Police Department and assigned to various college locations.

Mario Sanchez	Administrative Office
Full-time	
Termination Effective Date: June 13, 2021	
Comments: None.	

Marcus Tucker	Administrative Office
Full-time	
Termination Effective Date: July 18, 2021	
Comments: None.	

Stafford William	Administrative Office
Full-time	
Termination Effective Date: July 29, 2021	
Comments: None.	

Mark Owens	Administrative Office
Not Hired	
Termination Effective Date: June 1, 2021	
Comments: The decision not to hire Mark Owens was made after the Warrant of Appointment was approved.	

FINANCIAL ITEM NO. 9.2.a.

Approval of Revised Budget for Richland Collegiate High School (RCHS) for 2020-2021

The Chancellor recommends that authorization be given to approve the revised budget for Richland Collegiate High School.

Background

The Texas Education Agency requires that budgets be revised as often as necessary so that no expenditures exceed the budget in any single category. Expenditures have been realigned to reflect current needs. The change in state revenue is to reflect actual total enrollment in lieu of projected enrollment. This is expected to be the final revision for the 2020-21 fiscal year.

The estimated expenditures for the 2020-21 revised budget are in functional areas that relate to TEA categories as follows:

Source

Richland Collegiate High School Superintendent

District	TEA
Instruction Public Service	11 Instruction
Academic Support	12 Instructional Resources and Media Services 13 Curriculum & Instructional Staff Development 53 Data Processing Services
Student Services	31 Guidance, Counseling and Evaluation Services 33 Health Services 34 Student Transportation 35 Food Services 36 Extracurricular Activities
Institutional Support	23 School Leadership 41 General Administration 52 Security & Monitoring Services
Operation and Maintenance of Plant	51 Facilities Maintenance and Operations

RICHLAND COLLEGIATE HIGH SCHOOL
DALLAS COLLEGE, CHARTER HOLDER
2020-21 PROPOSED ALL FUNDS OPERATING BUDGET

Revenues and Additions	2020-21 Spring Revision	Proposed Change	2020-21 Summer Revision
State Funding	$ 4,619,368	$ 149,885	$4,769,253
Investment Income	$ 30,000	$ -	$ 30,000
Use of Fund Balance	$ -	$ -	$ -
TOTAL	$ 4,649,368	$ 149,885	$4,799,253

Expenditures & Uses

	Spring Revision	Proposed Change	Summer Revision
Instruction	$ 1,835,668	$ 124,840	$1,960,508
Public Service	$ 595,000	$ 40,000	$ 635,000
Academic Support	$ 487,200	$ 9,000	$ 496,200
Student Services	$ 715,800	$ 24,850	$ 740,650
Institutional Support	$ 1,003,700	$ (47,405)	$ 956,295
Operations & Maintenance	$ 12,000	$ (1,400)	$ 10,600
TOTAL CURRENT FUNDS EXPENDITURES & USES	$ 4,649,368	$ 149,885	$4,799,253

Dallas College
Budget Crosswalk with Richland Collegiate High School 2020-21

DISTRICT		**RCHS FUNCTION**	
Instruction	$ 1,960,508	11 Instruction	$ 2,595,508
Public Service	$ 635,000	None	
Academic Support	$ 496,200	12 Instructional Resources and Media Services	$ 115,700
		13 Curriculum & Instructional Staff Development	$ 369,100
		53 Data Processing Services	$ 11,400
Student Services	$ 740,650	31 Guidance, Counseling and Evaluation Services	$ 682,300
		33 Health Services	$ 56,100
		34 Student Transporation	$ -
		35 Food Services	$ 2,250
		36 Extracurricular Activities	$ -
Institutional Support	$ 956,295	23 School Leadership	$ 558,600
		41 General Admin Contracts	$ 397,300
		52 Security & Monitoring Services	$ 395
Operation & Maintenance of Plant	$ 10,600	51 Facilities Maintenance and Operations	$ 10,600
TOTAL	***$ 4,799,253***		***$ 4,799,253***

FINANCIAL ITEM NO. 9.2.b.

Adoption of Resolution Approving the Budget of Richland Collegiate High School (RCHS) for FY2021-2022

The Chancellor recommends that the Board of Trustees adopt the attached resolution approving the budget for 2021-22.

The Richland Collegiate High School will enroll its sixteenth incoming junior class in this fall. The new proposed budget reflects state funding projections in accordance with House Bill 3 (HB 3) passed by the 86th Texas Legislature. Budgeted expenditures have been divided between functional areas to align with the needs of the RCHS. A public hearing on the 2021-22 budget was held on Tuesday, August 3, 2021, as an earlier agenda item.

The proposed 2021-22 budget is $4,095,916. The estimated expenditures for 2021-22 are in functional areas that relate to TEA categories as follows:

District	TEA
Instruction Public Service	11 Instruction
Academic Support	12 Instructional Resources and Media Services 13 Curriculum & Instructional Staff Development 53 Data Processing Services
Student Services	31 Guidance, Counseling and Evaluation Services 33 Health Services 34 Student Transportation 35 Food Services 36 Extracurricular Activities
Institutional Support	23 School Leadership 41 General Administration 52 Security & Monitoring Services
Operation and Maintenance of Plant	51 Facilities Maintenance and Operations

RICHLAND COLLEGIATE HIGH SCHOOL
DALLAS COLLEGE, CHARTER HOLDER
2021-22 PROPOSED ALL FUNDS OPERATING BUDGET

Revenues and Additions	2020-21 Summer Revision	Proposed Change	2021-22 Original Budget
State Funding	$ 4,769,253	$ (758,337)	$4,010,916
Investment Income	$ 30,000	$ (20,000)	$ 10,000
Use of Fund Balance	$ -	$ 75,000	$ 75,000
TOTAL	$ 4,799,253	$ (703,337)	$4,095,916

Expenditures & Uses

	Summer Revision	Proposed Change	Original Budget
Instruction	$ 1,960,508	$ (415,642)	$1,544,866
Public Service	$ 635,000	$ -	$ 635,000
Academic Support	$ 496,200	$ (115,000)	$ 381,200
Student Services	$ 740,650	$ (41,400)	$ 699,250
Institutional Support	$ 956,295	$ (131,295)	$ 825,000
Operations & Maintenance	$ 10,600	$ -	$ 10,600
TOTAL CURRENT FUNDS EXPENDITURES & USES	$ 4,799,253	$ (703,337)	$4,095,916

Dallas College
Budget Crosswalk with Richland Collegiate High School 2021-22

DISTRICT		RCHS FUNCTION	
Instruction	$ 1,544,866	11 Instruction	$ 2,179,866
Public Service	$ 635,000	None	
Academic Support	$ 381,200	12 Instructional Resources and Media Services	$ -
		13 Curriculum & Instructional Staff Development	$ 368,950
		53 Data Processing Services	$ 12,250
Student Services	$ 699,250	31 Guidance, Counseling and Evaluation Services	$ 615,250
		33 Health Services	$ 72,000
		34 Student Transporation	$ -
		35 Food Services	$ 12,000
		36 Extracurricular Activities	$ -
Institutional Support	$ 825,000	23 School Leadership	$ 449,400
		41 General Admin Contracts	$ 375,000
		52 Security & Monitoring Services	$ 600
Operation & Maintenance of Plant	$ 10,600	51 Facilities Maintenance and Operations	$ 10,600
TOTAL	***$ 4,095,916***		***$ 4,095,916***

RESOLUTION OF THE BOARD OF TRUSTEES
OF DALLAS COLLEGE
AND RICHLAND COLLEGIATE HIGH SCHOOL

WHEREAS, all requirements of the statutes of the State of Texas and the regulations of the Texas Education Agency regarding the proposed 2021-22 budget of the Richland Collegiate High School have been met;

WHEREAS, a meeting was held by the Board of Trustees of Dallas College and the Richland Collegiate High School (the "Board of Trustees") at the Board Room of Dallas College, 1601 Botham Jean Blvd., Dallas, Texas, on the third (3rd) day of August, 2021, at which all members of the public who desired to do so were given an opportunity to speak in a public hearing called in regard to the proposed budget, and the members of the Board of Trustees were given a full explanation of the proposed budget;

WHEREAS, the public hearing was duly closed and the Board of Trustees, after fully considering the proposed budget is of the opinion that the proposed budget for Richland Collegiate High School should be approved; NOW THEREFORE;

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF DALLAS COLLEGE AND RICHLAND COLLEGIATE HIGH SCHOOL:

That the proposed budget for the fiscal year beginning September 1, 2021, and ending August 31, 2022, is adopted, and is designated as the official budget for the Richland Collegiate High School for the 2021-22 fiscal year, to be effective as of September 1, 2021.

This Resolution is effective from and immediately upon its adoption.

_____
Monica Lira Bravo, Chair
Board of Trustees
Dallas College and Richland Collegiate High School

_____
Joe D. May, Secretary
Board of Trustees
Dallas College and Richland Collegiate High School

FINANCIAL ITEM NO. 9.2.c.

Adoption of Resolution Approving the Budget for Dallas College FY2021-22

The FY2021-2022 budget supports the Dallas College transition by:

- Allowing more students to graduate on time with reduced cost to the student
- Shortening the time, it takes for students to earn a degree or certificate
- Permitting students to take classes at more than one location
- Helping to ensure a consistent experience across the college

The following budgets are submitted for approval:

Unrestricted Operating Fund	$ 494,885,503
Auxiliary Fund	705,000
Special Items	36,166,353
Capital Budget	455,835,900
Richland Collegiate High School	4,643,926

The following budgets are submitted for informational purposes:

Restricted Fund	$ 305,114,932
Debt Service Fund	58,293,603

Dallas College moved quickly to adjust to the needs of students during COVID-19. We provided online learning as well as technology (laptops, tablets, and hotspots) to facilitate students access to those learning platforms. We are committed to assisting students who continue to experience difficulties because of COVID-19 and have implemented methods to deliver access to supplemental funds and services in support of our students.

We are continuing efforts on initiatives that enable our increased efficiency and effectiveness, which result in a more nimble, innovative institution. The FY 2021- 2022 budget supports the College mission and strategic priorities and while focusing heavily on student success and pathways to employment for high- demand workforce industries. Our investment in student-centric initiatives such as virtual college, student services call center, and early-college high schools are also demonstrated in the upcoming fiscal year budget.

College leadership recommends the FY2021-22 budget in support of employees as the budget continues to promote diversity, equity, and inclusion for all staff. In addition to enhanced professional development opportunities, Talent Central also recommends a 3% adjustment to salaries in the upcoming fiscal year.

The college continues preparations for the voter-approved bond program, focusing on safety and security, technology and teaching and learning facilities that will enable our students to compete in the marketplace.

RESOLUTION OF THE BOARD OF TRUSTEES

OF DALLAS COLLEGE

WHEREAS, all requirements of the statutes of the State of Texas and the regulations of the Texas Higher Education Coordinating Board regarding the budget have been met;

WHEREAS, a meeting was held by the Board of Trustees of Dallas College on the third day of August, 2021, and all members of the public were given an opportunity to speak in regard to the proposed budget, and the members of the Board of Trustees were given a full explanation of the proposed budget;

WHEREAS, the meeting was closed from further public comments, and the Board of Trustees, after fully considering the proposed budget, is of the opinion that the proposed budget should be approved; and now therefore;

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF DALLAS COLLEGE:

Section 1. That the proposed budget, including, without limitation, all of those individual items set forth in the Dallas College Budget Book, for the fiscal year beginning September 1, 2021, and ending August 31, 2022, is hereby approved and adopted, and is designated as the official budget for Dallas College for the 2021-22 fiscal year, effective as of September 1, 2021. The Chancellor of Dallas College is hereby authorized to approve expenditures as set forth in the approved budget and may reallocate income and expense within the total budgeted items approved herein, as may be required by reasonable business necessity, provided, however, that no material increase or decrease in any budgeted item will be made without first obtaining Board approval of same in accordance with Board Policy.

Section 2. That Joe D. May, Secretary of the Board of Trustees of Dallas College, is directed to file a copy of the official budget with the county clerk of Dallas County, Texas, the Governor's Office, the Legislative Budget Board and the Texas Higher Education Coordinating Board.

This resolution is effective from and immediately upon its adoption.

Monica Lira Bravo, Chair
Board of Trustees
Dallas College

Joe D. May, Secretary
Board of Trustees
Dallas College

FINANCIAL ITEM NO. 9.2.d.

Adoption of Resolution Authorizing Sale and Issuance of Dallas College Tax Notes, Series 2021

It is recommended that the Board of Trustees of Dallas College approve a resolution, which authorizes the sale and issuance of Dallas College Tax Notes, Series 2021, in an amount not to exceed $50,000,000 and other matters related thereto.

Background
The financing plan for these Tax Notes was presented to the Board at the June strategic planning and budget meeting. These funds will support ongoing capital projects for enhanced infrastructure and facility expansion as well as to reimburse the College for cash expended from reserves in the amount of $43.6M for the projects identified in the attached list. The Notes will be issued to be repaid within five years.

Effective Date
August 3, 2021

Resource Contact
John Robertson, Chief Financial Officer

DALLAS COLLEGE

CAPITAL BUDGET

FISCAL YEAR 2021-2022

Location	Project Description	Project Cost To Date
	Student Needs	
Brookhaven	ECHS & ECE Expansion	$ 1,400,068
El Centro West	ECHS Student Space	3,682,461
Cedar Valley	ECHS Buidling E Renovation	1,326,466
Cedar Valley	One Stop Shop Renovation (Prototype)	411,048
Eastfield	New Inter-Disciplinary Building	3,043,021
Mountain View	New ECHS Building	1,285,812
Mountain View	Welcome Center (Prototype)	147,260
Richland	New ECHS / Workforce Building	3,194,823
		14,490,959
	Industry Aligned Workforce	
North Lake	Construction Science Building	25,828,742
Cedar Valley	Commercial HVAC Renovation	2,521,461
Mountain View	New Nursing & Allied Health Building	830,299
		29,180,502
	TOTAL	**43,671,460**

RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF

DALLAS COLLEGE

TAX NOTES, SERIES 2021;

DELEGATING THE SALE OF THE NOTES TO THE DESIGNATED FINANCIAL OFFICER NAMED IN THIS RESOLUTION; ESTABLISHING PARAMETERS REGARDING THE SALE OF THE NOTES; AND ENACTING OTHER PROVISIONS RELATED THERETO

STATE OF TEXAS :

COUNTY OF DALLAS :

DALLAS COLLEGE :

WHEREAS, pursuant to Section 130.084, Texas Education Code, Dallas College (formerly known as Dallas County Community College District, and referred to herein as the "Issuer") is governed in the establishment, management and control of the junior colleges within its authority by the general law governing the establishment, management and control of independent school districts insofar as the general law is applicable; and

WHEREAS, Section 45.108, Texas Education Code, as amended (the "Act"), a general law applicable to independent school districts, authorizes the issuance of negotiable notes for the purpose of paying any lawful expenditure of the Issuer other than the payment of principal and interest on bonds; and

WHEREAS, the Board of Trustees (the "Board") of the Issuer is authorized pursuant to Chapter 130, Texas Education Code, as amended, to levy, and cause to be assessed and collected, annual ad valorem taxes for the maintenance of the public free schools within the Issuer; and

WHEREAS, the duly qualified electors of the Issuer have heretofore approved at an election held within the Issuer on May 25, 1965, a proposition authorizing the Issuer to levy a tax for the operation and maintenance of the Issuer at a rate not to exceed $0.16 per $100 of assessed valuation; and

WHEREAS, the Board has duly adopted its budget for the current fiscal year of the Issuer; and

WHEREAS, the Issuer is authorized by the Act to pay the principal of and interest on the hereinafter authorized Notes (as defined below) from a lien on and pledge of any available funds of the Issuer, including the receipts from the Maintenance Tax (as defined below); and

WHEREAS, the Board deems it in the best interest of the Issuer to issue its Notes, pursuant to the Act, and to secure the payment of the Notes from the receipts of available funds of the Issuer, including the Maintenance Tax, provided that at no time shall the Notes and all other outstanding obligations issued by the Issuer pursuant to the Act exceed 75% of the previous year's income of the Issuer.

IT IS THEREFORE RESOLVED BY THE BOARD OF TRUSTEES OF DALLAS COLLEGE:

Section 1. DEFINITIONS. Unless the context shall indicate a contrary meaning or intent, the terms below defined, for all purposes of this Resolution, or any Resolution amendatory or supplemental hereto, shall be construed, are used, and are intended to have meanings as follows:

"Act" B Section 45.108, Texas Education Code, as amended.

"Board" B The Board of Trustees of the Issuer.

"Bond Counsel" B McCall, Parkhurst & Horton L.L.P. and West & Associates L.L.P., as co-bond counsel, or such other firm of attorneys of nationally recognized standing in the field of law relating to municipal bonds selected by the Issuer.

"Business Day" B Any day that is not a Saturday, Sunday, legal holiday, or a day on which banking institutions in the State or in the city where the Paying Agent/Registrar is located are authorized by law or executive order to close.

"Chapter 1371" B Chapter 1371, Texas Government Code, as amended.

"Code" B The Internal Revenue Code of 1986, and any amendments thereto.

"Designated Financial Officer" B The Chief Financial Officer of the Issuer.

"Issuer" B Dallas College, a community college district and political subdivision of the State.

"Maintenance Expenses" B The term Maintenance Expenses shall have the meaning ascribed to such term in Section 45.108 of the Texas Education Code.

"Maintenance Tax" B The proceeds of the tax levied in Section 6 hereof for the maintenance of the Issuer and used for the payment of debt service on the Notes.

"MSRB" B The Municipal Securities Rulemaking Board.

"Notes" B The "Dallas College Tax Notes, Series 2021" authorized to be issued under the terms of this Resolution. "Notes" shall mean and include collectively the Notes initially issued and delivered pursuant to this Resolution and all substitute Notes exchanged therefor, as well as all other substitute Notes and replacement Notes issued pursuant hereto, and the term "Notes" shall mean any of such Notes.

"Paying Agent/Registrar" B The bank, trust company, financial institution or other entity so named in accordance with the provisions of Section 4 of this Resolution.

"Project" B Collectively, those projects to be funded with proceeds of the Notes, a description of which is attached hereto as Exhibit A to this Resolution.

"Purchase Agreement" B The note purchase agreement between the Issuer and the Underwriters, pertaining to the purchase of Notes sold pursuant to a negotiated sale conducted as a public offering, or the Purchase Agreement between the Issuer and the purchaser, pertaining to the purchase of Notes sold pursuant to a negotiated sale conducted as a private placement.

"Registered Owner" B The registered owner of the Notes from time to time as shown in the books kept by the Paying Agent/Registrar as registrar and transfer agent.

"Resolution" B This resolution and all amendments hereof and supplements hereto.

"Rule" B SEC Rule 15c2-12, as amended from time to time.

"SEC" B The United States Securities and Exchange Commission.

"State" B The State of Texas.

"Underwriters" shall mean the investment banking firm or firms named in a Purchase Agreement, if any.

Section 2. RECITALS, AMOUNT AND PURPOSE OF THE NOTES. The recitals set forth in the preamble hereof are incorporated herein and shall have the same force and effect as if set forth in this Section. The Notes are hereby authorized to be issued and delivered an aggregate principal amount not to exceed $51,000,000 FOR THE PURPOSE OF PAYING MAINTENANCE EXPENSES OF THE ISSUER, TO-WIT, THE PROJECT, as further described in Exhibit A. The Board hereby certifies that the Notes are being issued pursuant to and in compliance with the provisions of Section 45.108 of the Texas Education Code, Chapter 1371 and the terms of this Resolution.

Section 3. DELEGATION OF SALE OF NOTES. (a) Delegation to Designated Financial Officer. The Notes issued pursuant to this Resolution shall be designated: "DALLAS COLLEGE TAX NOTES, SERIES 2021," As authorized by Chapter 1371, a Designated Financial Officer is hereby authorized to effect the sale of the Notes authorized to be sold by this Resolution. Any determination of the Designated Financial Officer, acting for and on behalf of the Board, relating to the sale of Notes pursuant to this Resolution shall have the same force and effect as if such determination were made by the Board. In effecting the sale of the Notes authorized to be sold by this Resolution, the Designated Financial Officer, acting for and on behalf of the Board, may determine the terms of sale of the Notes, including determining and fixing the date of the Notes, any additional or different designation or title by which the Notes shall be known, the aggregate principal amount of the Notes to be sold (subject to the limitation set forth in Section 2 hereof), the price at which the Notes will be sold, the years in which the Notes will mature,

the principal amount to mature in each of such years, the rate or rates of interest to be borne by each such maturity, the interest payment periods, the dates, price, and terms upon and at which the Notes shall be subject to redemption prior to maturity at the option of the Issuer, as well as any mandatory sinking fund redemption and extraordinary mandatory redemption provisions, and all other matters relating to the issuance, sale, and delivery of the Notes, including, without limitation, the use of municipal bond insurance for the Notes.

(b) Parameters. The foregoing provisions of this Section notwithstanding, the purchase price to be paid for the Notes sold pursuant to this Resolution shall not be less than 95% of the aggregate principal amount thereof, and the Notes shall not result in the Notes having a true interest cost of greater than 3.50%. The Notes shall not be sold for unless the Notes receive an investment grade rating of no lower than BBB- or its equivalent issued by a nationally recognized municipal bond rating organization. Notes issued under authority of this Resolution shall have a stated maturity date later than February 15, 203_. The authority hereby granted by the Board to the Designated Financial Officer to effect the sale of all or any portion of the Notes authorized to be sold by this Resolution expires at 5:00 p.m., Thursday, March 31, 2022.

(c) Sale of Notes. (i) *Method of Sale*. The Designated Financial Officer is hereby authorized to determine the method of sale for all or any portion of the Notes authorized to be sold by this Resolution, whether by competitive sale or by negotiated sale. The determination of the Designated Financial Officer, acting for and on behalf of the Board, relating to the method of and the terms and conditions relating to the sale of Notes pursuant to this Resolution shall have the same force and effect as if such determination were made by the Board.

(ii) *Competitive Sale*. The Designated Financial Officer, acting for and on behalf of the Board, is hereby authorized to seek competitive bids for the sale of the Notes authorized to be sold by this Resolution, and is hereby authorized to prepare and distribute the Bidding Instructions and the Official Bid Form with respect to seeking competitive bids for the sale of the Notes. The Bidding Instructions shall contain the terms and conditions relating to the sale of the Notes, including the date bids for the purchase of the Notes are to be received, the date of the Notes, any additional designation or title by which the Notes shall be known, the aggregate principal amount of the Notes to be sold, the price at which the Notes will be sold, the years in which the Notes will mature, the principal amount to mature in each of such years, the rate or rates of interest to be borne by each such maturity, the interest payment periods, the dates, price, and terms upon and at which the Notes shall be subject to redemption prior to maturity at the option of the Issuer, as well as any mandatory sinking fund redemption provisions, and all other matters relating to the issuance, sale and delivery of the Notes so sold including, without limitation, the use of municipal bond insurance for the Notes. The Designated Financial Officer, acting for and on behalf of the

Board, is hereby authorized to receive and accept bids for the sale of Notes in accordance with the Bidding Instructions on such date as determined thereby. The Notes so sold shall be sold at such price as the Designated Financial Officer shall determine to be the most advantageous to the Issuer, which determination shall be evidenced by the execution thereby of the Official Bid Form submitted by the best and winning bidder. The sale of the Notes, including specifically the terms of the purchase price of the Notes, shall be subject to the provisions in subsection (b) of this Section. One Note in the principal amount maturing on each maturity date as set forth in the Official Bid Form shall be delivered to the initial purchasers thereof, and such purchasers shall have the right to exchange such Notes as provided in Section 4 hereof without cost. The Notes shall initially be registered in the name as set forth in the Official Bid Form. In case any officer whose signature shall appear on the Notes shall cease to be such officer before the delivery of the Notes, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery.

(iii) *Negotiated Sale*. The Designated Financial Officer, acting for and on behalf of the Board, is hereby authorized to sell all or any portion of the Notes authorized to be sold by this Resolution by negotiated sale, and should the Designated Financial Officer determine to sell Notes by negotiated sale conducted as a public offering, the Designated Financial Officer may designate the senior managing underwriter from the underwriting pool for the Notes so sold by such a negotiated sale pursuant to this Resolution, and such additional investment banking firms as he deems appropriate to assure that the Notes are sold on the most advantageous terms to the Issuer. Should Notes be sold through a negotiated sale, the Designated Financial Officer, acting for and on behalf of the Board, is authorized to enter into and carry out a Purchase Agreement with the Underwriters for the Notes so sold by a negotiated sale conducted as a public offering pursuant to this Resolution, or a Purchase Agreement with the purchaser of the Notes so sold by a negotiated sale conducted as a private placement pursuant to this Resolution, at such price, with and subject to such terms as determined by the Designated Financial Officer, subject to the provisions of this Resolution. The sale of the Notes, including specifically the terms of the purchase price of the Notes, shall be subject to the provisions in subsection (b) of this Section. One Note in the principal amount maturing on each maturity date as set forth in the Purchase Agreement shall be delivered to the Underwriters or the purchasers of the Notes, as the case may be, and the Underwriters or the purchasers of the Notes, as the case may be, shall have the right to exchange such Notes as provided in Section 5 hereof without cost. The Notes shall initially be registered in the name designated by the Underwriters or the purchasers of the Notes, as the case may be, as set forth in the Purchase Agreement. In case any officer whose signature shall appear on the Notes shall cease to be such officer before the delivery of the Notes, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery. The Purchase Agreement shall be substantially in the form and substance previously approved by the Board in connection with the authorization of general obligation bonds sold by the Issuer, as shall be acceptable to the Designated Financial Officer, and shall include, without

limitation, such terms and conditions as may be provided in accordance with subsection (d) of this Section. For purposes of this Resolution, a negotiated sale includes a negotiated private placement of Notes.

(d) Purchase Agreement. Should Notes be sold by a negotiated sale, the Designated Financial Officer is hereby authorized, appointed, and designated to act on behalf of the Board in the selling and delivering the Notes and carrying out the other procedures specified in this Resolution, including determining and fixing the date of the Notes, any additional or different designation or title by which the Notes shall be known, the aggregate principal amount of the Notes to be sold, the price at which the Notes will be sold, the years in which the Notes will mature, the principal amount to mature in each of such years, the rate or rates of interest to be borne by each such maturity, the interest payment periods, the dates, price, and terms upon and at which the Notes shall be subject to redemption prior to maturity at the option of the Issuer, as well as any mandatory sinking fund redemption provisions, and all other matters relating to the issuance, sale, and delivery of the Notes, including, without limitation, the use of municipal bond insurance for the Notes, all of which shall be specified in the Purchase Agreement. The Designated Financial Officer, acting for and on behalf of the Board, is authorized to enter into with the Underwriters or the purchasers of the Notes, as the case may be, and carry out the conditions specified in a Purchase Agreement for the Notes, at such price and subject to such terms as are set forth therein. The sale of the Notes, including specifically the terms of the purchase price of the Notes, shall be subject to the provisions in subsection (b) of this Section.

(e) Compliance with Section 2252.908, Government Code. The foregoing provisions of this Section notwithstanding, the Designated Financial Officer shall not execute the winning Official Bid Form submitted by the best and winning bidder for the Notes, in the case of a competitive sale, or the Purchase Agreement, in the case of a negotiated sale, unless either the winning bidder, in the case of a competitive sale, or the underwriter or purchaser of the Notes, in the case of a negotiated sale, has confirmed to the Designated Financial Officer that disclosure filings required in accordance with the provisions of Section 2252.908, Texas Government Code, have been made to the Texas Ethics Commission, or that the winning bidder or the underwriters, as the case may be, certify to the Designated Financial Officer that the exemption from the filing requirement set forth in Section 2252.908(c)(4) applies. Within 30 days of receipt of any such disclosure filing, the Issuer will submit a copy of such filing to the Texas Ethics Commission.

Section 4. CHARACTERISTICS OF THE NOTES. (a) The Issuer shall keep or cause to be kept at the corporate trust office in Dallas, Texas (the "Designated Trust Office") of U.S. Bank National Association (the "Paying Agent/Registrar") books or records for the registration of the transfer and exchange of the Notes (the "Registration

Books"), and the Issuer hereby appoints the Paying Agent/Registrar as its registrar and transfer agent to keep such books or records and make such registrations of transfers and exchanges under such reasonable regulations as the Issuer and Paying Agent/Registrar may prescribe; and the Paying Agent/Registrar shall make such registrations, transfers and exchanges as herein provided.

The Paying Agent/Registrar shall obtain and record in the Registration Books the address of the Registered Owner of each Note to which payments with respect to the Notes shall be mailed, as herein provided; but it shall be the duty of each registered owner to notify the Paying Agent/Registrar in writing of the address to which payments shall be mailed, and such interest payments shall not be mailed unless such notice has been given. To the extent possible and under reasonable circumstances, all transfers of Notes shall be made within three business days after request and presentation thereof. The Issuer shall have the right to inspect the Registration Books during regular business hours at the Designated Trust Office of the Paying Agent/Registrar, but otherwise the Paying Agent/Registrar shall keep the Registration Books confidential and, unless otherwise required by law, shall not permit their inspection by any other entity. The Paying Agent/Registrar's standard or customary fees and charges for making such registration, transfer, exchange and delivery of a substitute Note or Notes shall be paid as provided in the FORM OF NOTE. Registration of assignments, transfers and exchanges of Notes shall be made in the manner provided and with the effect stated in the FORM OF NOTE. Each substitute Note shall bear a letter and/or number to distinguish it from each other Note.

Except as provided in (c) below, an authorized representative of the Paying Agent/Registrar shall, before the delivery of any such Note, date and manually sign the Paying Agent/Registrar's Authentication Certificate set forth in the FORM OF NOTE (the "Authentication Certificate"), and no such Note shall be deemed to be issued or outstanding unless such Certificate is so executed. The Paying Agent/Registrar promptly shall cancel all paid Notes and Notes surrendered for transfer and exchange. No additional ordinances, orders, or resolutions need be passed or adopted by the governing body of the Issuer or any other body or person so as to accomplish the foregoing transfer and exchange of any Note or portion thereof, and the Paying Agent/Registrar shall provide for the printing, execution, and delivery of the substitute Notes in the manner prescribed herein. Pursuant to Subchapter D, Chapter 1201, Texas Government Code, the duty of transfer and exchange of Notes as aforesaid is hereby imposed upon the Paying Agent/Registrar, and, upon the execution of the Authentication Certificate, the transferred and exchanged Note shall be valid, incontestable, and enforceable in the same manner and with the same effect as the Notes that initially were issued and delivered pursuant to this Resolution, approved by the Attorney General, and registered by the Comptroller of Public Accounts.

(b) The Issuer hereby further appoints the Paying Agent/Registrar to act as the paying agent for paying the principal of and interest on the Notes, all as provided in this Resolution. The Paying Agent/ Registrar shall keep proper records of all payments made by the Issuer and the Paying Agent/Registrar with respect to the Notes.

(c) The Notes (i) shall be issued in fully-registered form, without interest coupons, with the principal of and interest on such Notes to be payable only to the Registered Owners thereof, (ii) may be transferred and assigned, (iii) may be exchanged for other Notes, (iv) may be redeemed prior to their scheduled maturities (notice of which shall be given to the Paying Agent/Registrar by the Issuer at least 50 days prior to any such redemption date), (v) shall have the characteristics, (vi) shall be signed, sealed, executed and authenticated, (vii) the principal of and interest on the Notes shall be payable, and (viii) shall be administered and the Paying Agent/Registrar and the Issuer shall have certain duties and responsibilities with respect to the Notes, all as provided, and in the manner and to the effect as required or indicated, in the FORM OF NOTE. The Note initially issued and delivered pursuant to this Resolution is not required to be, and shall not be, authenticated by the Paying Agent/ Registrar, but on each substitute Note issued in exchange for any Note or Notes issued under this Resolution the Paying Agent/Registrar shall execute the Authentication Certificate.

(d) The Issuer covenants with the registered owners of the Notes that at all times while the Notes are outstanding the Issuer will provide a competent and legally qualified bank, trust company, financial institution, or other entity to act as and perform the services of Paying Agent/Registrar for the Notes under this Resolution, and that the Paying Agent/Registrar will be one entity. The Issuer reserves the right to, and may, at its option, change the Paying Agent/Registrar upon not less than 50 days written notice to the Paying Agent/Registrar, to be effective not later than 30 days prior to the next principal or interest payment date after such notice. In the event that the entity at any time acting as Paying Agent/Registrar (or its successor by merger, acquisition, or other method) should resign or otherwise cease to act as such, the Issuer covenants that promptly it will appoint a competent and legally qualified bank, trust company, financial institution, or other agency to act as Paying Agent/Registrar under this Resolution. Upon any change in the Paying Agent/Registrar, the previous Paying Agent/Registrar promptly shall transfer and deliver the Registration Books (or a copy thereof), along with all other pertinent books and records relating to the Notes, to the new Paying Agent/Registrar designated and appointed by the Issuer. Upon any change in the Paying Agent/Registrar, the Issuer promptly will cause a written notice thereof to be sent by the new Paying Agent/Registrar to each Registered Owner of the Notes, by United States mail, first-class postage prepaid, which notice also shall give the address of the new Paying Agent/Registrar. By accepting the position and performing as such, each Paying Agent/Registrar shall be deemed to have agreed to the provisions of this Resolution, and a certified copy of this Resolution shall be delivered to each Paying Agent/Registrar.

(e) Except as provided below, no Note shall be valid or obligatory for any purpose or be entitled to any security or benefit of this Resolution unless and until there appears thereon the Authentication Certificate, duly authenticated by manual execution of the Paying Agent/Registrar. It shall not be required that the same authorized representative of the Paying Agent/Registrar sign the Authentication Certificate on all of the Notes. In lieu of the executed Authentication Certificate described above, the Initial Note delivered on the closing date shall have attached thereto the Comptroller's Registration Certificate substantially in the form provided in this Resolution, manually executed by the Comptroller of Public Accounts of the State of Texas or by his duly authorized agent, which certificate shall be evidence that the Initial Note has been duly approved by the Attorney General of the State of Texas and that it is a valid and binding obligation of the Issuer, and has been registered by the Comptroller.

(f) On the closing date, one Initial Note representing the entire principal amount of the Notes, payable in stated installments to the initial purchaser or its designee, in the case of a competitive sale, or the Underwriters of their designee, in the case of a negotiated sale, executed by manual or facsimile signature of the Chair or Vice Chair of the Board of Trustees of the Issuer, which signature shall be attested by the Secretary of the Board of Trustees of the Issuer, approved by the Attorney General of Texas, and registered and manually signed by the Comptroller of Public Accounts of the State of Texas, will be delivered thereto. Upon payment for the Initial Note, the Paying Agent/Registrar shall cancel the Initial Note and deliver to the initial purchaser or its designee, in the case of a competitive sale, or the Underwriters of their designee, in the case of a negotiated sale, one registered definitive Note for each year of maturity of the Notes, in the aggregate principal amount of all of the Notes for such maturity.

(g) The Notes initially shall be issued and delivered in such manner that no physical distribution of the Notes will be made to the public, and not as obligations issued in book-entry-only form through The Depository Trust Company ("DTC"), New York, New York.

Section 5. FORM OF NOTES. The form of the Notes, including the form of the Authentication Certificate, the form of Assignment and the form of Registration Certificate of the Comptroller of Public Accounts of the State of Texas to be attached to the Notes initially issued and delivered pursuant to this Resolution, shall be, respectively, substantially as provided in Exhibit B to this Resolution, with such appropriate variations, omissions, or insertions as are permitted or required by this Resolution and the terms of the sale of the Notes.

Section 6. INTEREST AND SINKING FUND. A special "Interest and Sinking Fund" shall be established and maintained by the Issuer as a separate fund or account at an official depository bank of the Issuer. The Interest and Sinking Fund shall be kept separate and apart from all other funds and accounts of the Issuer, and shall be used only for paying the interest on and principal of the Notes. All amounts designated by the Board, including amounts received from that portion of the tax rate of the Issuer identified as the Maintenance Tax levied and collected for and on account of the Notes, shall be deposited, as collected, to the credit of the Interest and Sinking Fund. During each year while the Notes are outstanding and unpaid, the governing body of the Issuer shall compute and ascertain a rate and amount of Maintenance Tax that will be sufficient, within the limit prescribed by law and the tax rate approved by the voters of the Issuer, to raise and produce the money required, together with other available funds of the Issuer referred to in Section 7 of this Resolution, to pay the interest on the Notes as such interest comes due, and to provide and maintain a sinking fund adequate to pay the principal of the Notes as such principal matures; and the tax shall be based on the latest approved tax rolls of the Issuer, with full allowances being made for tax delinquencies and the cost of tax collection. Such rate and amount of Maintenance Tax is hereby levied, and is hereby ordered to be levied, against all taxable property in the Issuer, for each year while the Notes are outstanding and unpaid, and the tax shall be assessed and collected each such year and deposited to the credit of the Interest and Sinking Fund. The Maintenance Tax shall be in an amount sufficient, together with other available funds of the Issuer referred to in Section 7 of this Resolution, to provide for the payment of the interest on and principal of the Notes, as such interest comes due and such principal matures, is hereby pledged for such payment, within the limit prescribed by law, and the Issuer may need to reduce operation and maintenance expenses of the Issuer to enable the payment of the interest on and principal of the Notes.

Section 7. FUNDS ON DEPOSIT. Notwithstanding the requirements of Section 6, if lawfully available moneys of the Issuer are actually on deposit in, or budgeted to be deposited to the credit of, the Interest and Sinking Fund in advance of the time when the Maintenance Tax is scheduled to be levied for any year, then the amount of the Maintenance Tax that otherwise would have been required to be levied pursuant to Section 6 may be reduced to the extent and by the amount of the lawfully available moneys then on deposit in or budgeted to be deposited to the credit of the Interest and Sinking Fund.

Section 8. REMEDIES OF REGISTERED OWNERS. In addition to all rights and remedies of any Registered Owner of the Notes provided by the laws of the State of Texas, the Issuer and the Board covenant and agree that in the event the Issuer defaults in the payments of the principal of or interest on the Notes when due, or fails to make the payments required by this Resolution, a Registered Owner of the Notes shall be entitled to a writ of mandamus issued by a court of proper jurisdiction compelling and requiring the Board and other officers of the Issuer to observe and perform any covenant, obligation or condition prescribed in this Resolution. No delay or omission by any Registered Owner to

exercise any right or power accruing to him upon default shall impair any such right or power, or shall be construed to be a waiver of any such default or acquiescence therein, and every such right or power may be exercised from time to time and as often as may be deemed expedient. The specific remedies mentioned in this Resolution shall be available to a Registered Owner of the Notes and shall be cumulative of all other existing remedies.

Section 9. CONTINUED PERFECTION OF SECURITY INTEREST. Chapter 1208, Texas Government Code, applies to the issuance of the Notes and the pledge of the Maintenance Tax granted by the Issuer under Section 6 of this Resolution, and such pledge is therefore valid, effective, and perfected. If Texas law is amended at any time while the Notes are outstanding and unpaid such that the pledge of the Tax granted by the Issuer under Section 6 of this Resolution is to be subject to the filing requirements of Chapter 9, Texas Business & Commerce Code, then in order to preserve to the registered owners of the Notes the perfection of the security interest in said pledge, the Issuer agrees to take such measures as it determines are reasonable and necessary under Texas law to comply with the applicable provisions of Chapter 9, Texas Business & Commerce Code and enable a filing to perfect the security interest in said pledge to occur.

Section 10. USE OF PROCEEDS. The proceeds of the issuance of the Notes (other than accrued interest on the Notes, which shall be deposited to the Interest and Sinking Fund) shall be deposited in a special account of the Issuer and used for the purposes for which the Notes are hereby authorized to be issued. Premium received from the sale of the Notes may be used by the Issuer for any purpose permitted by Section 1201.042, Texas Government Code.

Section 11. INVESTMENTS. The Board may place proceeds of the Notes (including investment earnings thereon) and amounts deposited into the Interest and Sinking Fund in investments authorized by the Public Funds Investment Act, Chapter 2256, Texas Government Code, as amended; provided, however, that the Issuer hereby covenants that the proceeds of the sale of the Notes will be used as soon as practicable for the purposes for which the Notes are issued.

Section 12. SECURITY FOR FUNDS. All deposits authorized or required by this Resolution shall be secured to the fullest extent required by law for the security of public funds.

Section 13. ISSUER OFFICER'S DUTIES.

(a) The Chancellor of Dallas College and the Chief Financial Officer each is hereby instructed and directed to do any and all things necessary in reference to the maintenance of the Issuer and to make money available for the payment of the Notes in the manner provided by law and this Resolution.

(b) The President or Vice President and the Secretary of the Board of Trustees of the Issuer each is authorized to execute the Certificate to which this Resolution is attached on behalf of the Board and to do any and all things proper and necessary to carry out the intent hereof.

Section 14. DEFEASANCE OF NOTES.

(a) The Notes and the interest thereon shall be deemed to be paid, retired, and no longer outstanding (a "Defeased Notes") within the meaning of this Resolution, except to the extent provided in subsection (d) of this Section, when payment of the principal of such Notes, plus interest thereon to the due date (whether such due date be by reason of maturity or otherwise) either (i) shall have been made or caused to be made in accordance with the terms thereof, or (ii) shall have been provided for on or before such due date by irrevocably depositing with or making available to the Paying Agent/Registrar in accordance with an escrow agreement or other instrument (the "Future Escrow Agreement") for such payment (1) lawful money of the United States of America sufficient to make such payment or (2) Defeasance Securities that mature as to principal and interest in such amounts and at such times as will insure the availability, without reinvestment, of sufficient money to provide for such payment, and when proper arrangements have been made by the Issuer with the Paying Agent/Registrar for the payment of its services until all Defeased Notes shall have become due and payable. At such time as the Notes shall be deemed to be a Defeased Note hereunder, as aforesaid, such Notes and the interest thereon shall no longer be secured by, payable from, or entitled to the benefits of, the Maintenance Tax herein levied and pledged as provided in this Resolution, and such principal and interest shall be payable solely from such money or Defeasance Securities. Notwithstanding any other provision of this Resolution to the contrary, it is hereby provided that any determination not to redeem Defeased Notes that is made in conjunction with the payment arrangements specified in clauses (i) or (ii) above shall not be irrevocable; *provided, that* in the proceedings providing for such payment arrangements, the Issuer expressly reserves the right to (1) call the Defeased Notes for redemption; (2) give notice of the reservation of that right to the owners of the Defeased Notes immediately following the making of the payment arrangements; and (3) direct that notice of the reservation be included in any redemption notices that it authorizes.

(b) Any moneys so deposited with the Paying Agent/Registrar may at the written direction of the Issuer also be invested in Defeasance Securities, maturing in the amounts and times as hereinbefore set forth, and all income from such Defeasance Securities received by the Paying Agent/Registrar that is not required for the payment of the Notes and interest thereon, with respect to which such money has been so deposited, shall be turned over to the Issuer, or deposited as directed in writing by the Issuer. Any Future Escrow Agreement pursuant to which the money and/or Defeasance Securities are held for the payment of Defeased Notes may contain provisions permitting the investment or reinvestment of such moneys in Defeasance Securities or the substitution of other Defeasance Securities upon the satisfaction of the requirements specified in subsection 14(a)(i) or (ii). All income from such Defeasance Securities received by the Paying Agent/Registrar which is not required for the payment of the Defeased Notes, with respect to which such money has been so deposited, shall be remitted to the Issuer or deposited as directed in writing by the Issuer.

(c) The term "Defeasance Securities" means (i) direct, noncallable obligations of the United States of America, including obligations that are unconditionally guaranteed by the United States of America, (ii) noncallable obligations of an agency or instrumentality of the United States of America, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date of the purchase thereof are rated as to investment quality by a nationally recognized investment rating firm not less than AAA or its equivalent, (iii) noncallable obligations of a state or an agency or a county, municipality, or other political subdivision of a state that have been refunded and that, on the date the governing body of the Issuer adopts or approves the proceedings authorizing the financial arrangements are rated as to investment quality by a nationally recognized investment rating firm not less than AAA or its equivalent, and (iv) any other then authorized securities or obligations that may be used to defease obligations such as the Notes under the then applicable laws of the State.

(d) Until the Defeased Notes shall have become due and payable, the Paying Agent/Registrar shall perform the services of Paying Agent/Registrar for such Defeased Notes the same as if it had not been defeased, and the Issuer shall make proper arrangements to provide and pay for such services as required by this Resolution.

Section 15. DAMAGED, MUTILATED, LOST, STOLEN, OR DESTROYED NOTES.

(a) Replacement Notes. In the event a Note is damaged, mutilated, lost, stolen, or destroyed, the Paying Agent/Registrar shall cause to be printed, executed, and delivered, a new Note of the same principal amount, maturity, and interest rate, as the damaged,

mutilated, lost, stolen, or destroyed Note, in replacement for such Note in the manner hereinafter provided.

(b) Application for Replacement Notes. Application for replacement of damaged, mutilated, lost, stolen, or destroyed Notes shall be made by the Registered Owner thereof to the Paying Agent/Registrar. In every case of loss, theft, or destruction of a Note, the Registered Owner applying for a replacement Note shall furnish to the Issuer and to the Paying Agent/Registrar such security or indemnity as may be required by them to save each of them harmless from any loss or damage with respect thereto. Also, in every case of loss, theft, or destruction of a Note, the Registered Owner shall furnish to the Issuer and to the Paying Agent/Registrar evidence to their satisfaction of the loss, theft, or destruction of such Notes, as the case may be. In every case of damage or mutilation of a Note, the Registered Owner shall surrender to the Paying Agent/Registrar for cancellation the Notes so damaged or mutilated.

(c) No Default Occurred. Notwithstanding the foregoing provisions of this Section, in the event the Notes shall have matured, and no default has occurred which is then continuing in the payment of the principal of or interest on the Notes, the Issuer may authorize the payment of the same (without surrender thereof except in the case of a damaged or mutilated Notes) instead of issuing replacement Notes, provided security or indemnity is furnished as above provided in this Section.

(d) Charge for Issuing Replacement Notes. Prior to the issuance of replacement Notes, the Paying Agent/Registrar shall charge the Registered Owner of such Notes with all legal, printing, and other expenses in connection therewith. Every replacement Note issued pursuant to the provisions of this Section by virtue of the fact that a Note is lost, stolen, or destroyed shall constitute a contractual obligation of the Issuer whether or not the lost, stolen, or destroyed Note shall be found at any time, or be enforceable by anyone, and shall be entitled to all the benefits of this Resolution.

(e) Authority for Issuing Replacement Notes. In accordance with Subchapter B, Chapter 1206, Texas Government Code, this Section shall constitute authority for the issuance of any such replacement Notes without necessity of further action by the governing body of the Issuer or any other body or person, and the duty of the replacement of such Notes are hereby authorized and imposed upon the Paying Agent/Registrar, and the Paying Agent/Registrar shall authenticate and deliver such Notes in the form and manner and with the effect, as provided in Section 4(a) of this Resolution for Notes issued in conversion and exchange for other Notes.

Section 16. CUSTODY, APPROVAL, AND REGISTRATION OF NOTES; BOND COUNSEL'S OPINION; ENGAGEMENT OF BOND COUNSEL AND CONTINGENT INSURANCE PROVISION, IF OBTAINED. The Chief Financial Officer is hereby authorized to have control of the Notes issued and delivered hereunder and all necessary records and proceedings pertaining to the Notes pending the delivery thereof and the investigation, examination, and approval by the Attorney General of the State of Texas, and their registration by the Comptroller of Public Accounts of the State of Texas. Upon registration of the Notes the Comptroller of Public Accounts (or a deputy designated in writing to act for the Comptroller) shall manually sign the Comptroller's Registration Certificate attached thereto, and the seal of the Comptroller shall be impressed, or placed in facsimile, on such Certificate. The approving legal opinion of the Issuer's Bond Counsel may, at the option of the Issuer, be printed on the Notes issued and delivered under this Resolution, but shall not have any legal effect, and shall be solely for the convenience and information of the Registered Owner of the Notes. In addition, if municipal bond insurance is obtained, the Notes may bear an appropriate legend as provided by the insurer.

Section 17. COVENANTS REGARDING TAX EXEMPTION OF INTEREST ON THE NOTES.

(a) Covenants. The Issuer covenants to take any action necessary to assure, or refrain from any action which would adversely affect, the treatment of the Notes as obligations described in section 103 of the Code, the interest on which is not includable in the "gross income" of the holder for purposes of federal income taxation. In furtherance thereof, the Issuer covenants as follows:

(a) to take any action to assure that no more than 10 percent of the proceeds of the Notes (less amounts deposited to a reserve fund, if any) are used for any "private business use," as defined in section 141(b)(6) of the Code or, if more than 10 percent of the proceeds are so used, that amounts, whether or not received by the Issuer, with respect to such private business use, do not, under the terms of this Resolution or any underlying arrangement, directly or indirectly, secure or provide for the payment of more than 10 percent of the debt service on the Notes, in contravention of section 141(b)(2) of the Code;

(b) to take any action to assure that in the event that the "private business use" described in subsection (a) hereof exceeds 5 percent of the proceeds of the Notes (less amounts deposited into a reserve fund, if any) then the amount in excess of 5 percent is used for a "private business use" which is "related" and not "disproportionate," within the meaning of section 141(b)(3) of the Code, to the governmental use;

(c) to take any action to assure that no amount which is greater than the lesser of $5,000,000, or 5 percent of the proceeds of the Notes (less amounts deposited into a reserve fund, if any) is directly or indirectly used to finance loans to persons, other than state or local governmental units, in contravention of section 141(c) of the Code;

(d) to refrain from taking any action which would otherwise result in the Notes being treated as "private activity bonds" within the meaning of section 141(b) of the Code;

(e) to refrain from taking any action that would result in the Notes being "federally guaranteed" within the meaning of section 149(b) of the Code;

(f) to refrain from using any portion of the proceeds of the Notes, directly or indirectly, to acquire or to replace funds which were used, directly or indirectly, to acquire investment property (as defined in section 148(b)(2) of the Code) which produces a materially higher yield over the term of the Notes, other than investment property acquired with --

(1) proceeds of the Notes invested for a reasonable temporary period until such proceeds are needed for the purpose for which the Notes are issued,

(2) amounts invested in a bona fide debt service fund, within the meaning of section 1.148-1(b) of the Treasury Regulations, and

(3) amounts deposited in any reasonably required reserve or replacement fund to the extent such amounts do not exceed 10 percent of the proceeds of the Notes;

(g) to otherwise restrict the use of the proceeds of the Notes or amounts treated as proceeds of the Notes, as may be necessary, so that the Notes do not otherwise contravene the requirements of section 148 of the Code (relating to arbitrage);

(h) to refrain from using the proceeds of the Notes or the proceeds of any prior bonds to pay debt service on another issue more than ninety (90) days after the issuance of the Notes in contravention of section 149(d) of the Code (relating to advance refundings); and

(i) to pay to the United States of America at least once during each five-year period (beginning on the delivery date of the Notes) an amount that is at least equal to 90 percent of the "Excess Earnings," within the meaning of section 148(f) of the Code and to pay to the United States of America, not later than 60 days after the Notes have been paid in full, 100 percent of the amount then required to be paid as a result of Excess Earnings under section 148(f) of the Code.

In order to facilitate compliance with clause (i) above, a "Rebate Fund" is hereby established by the Issuer for the sole benefit of the United States of America, and the Rebate Fund shall not be subject to the claim of any other person, including without limitation the holders of the Notes. The Rebate Fund is established for the additional purpose of compliance with section 148 of the Code.

For purposes of the foregoing (a) and (b), the Issuer understands that the term "proceeds" includes "disposition proceeds" as defined in the Treasury Regulations and, in the case of refunding bonds, transferred proceeds (if any) and proceeds of the refunded bonds expended prior to the date of issuance of the Notes. It is the understanding of the Issuer that the covenants contained herein are intended to assure compliance with the Code and any regulations or rulings promulgated by the U.S. Department of the Treasury pursuant thereto. In the event that regulations or rulings are hereafter promulgated which modify or expand provisions of the Code, as applicable to the Notes, the Issuer will not be required to comply with any covenant contained herein to the extent that such failure to comply in the opinion of nationally recognized bond counsel, will not adversely affect the exemption from federal income taxation of interest on the Notes under section 103 of the Code. In the event that regulations or rulings are hereafter promulgated which impose additional requirements which are applicable to the Notes, the Issuer agrees to comply with the additional requirements to the extent necessary, in the opinion of nationally recognized bond counsel, to preserve the exemption from federal income taxation of interest on the Notes under section 103 of the Code. In furtherance of such intention, the Issuer hereby authorizes and directs the Chancellor, the Chief Financial Officer or any Vice Chancellor or Associate Vice Chancellor to execute any documents, certificates or reports required by the Code and to make such elections, on behalf of the Issuer, which may be permitted by the Code as are consistent with the purpose for the issuance of the Notes.

(b) Allocation Of, and Limitation On, Expenditures for the Project. The Issuer covenants to account for the expenditure of sale proceeds and investment earnings to be used for the Project on its books and records in accordance with the requirements of the Code. The Issuer recognizes that in order for the proceeds to be considered used for the reimbursement of costs, the proceeds must be allocated to expenditures within 18 months of the later of the date that (1) the expenditure is made, or (2) the Project is completed; but in no event later than three years after the date on which the original expenditure is paid. The foregoing notwithstanding, the Issuer recognizes that in order for proceeds to be expended under the Code, the sale proceeds or investment earnings must be expended no more than 60 days after the earlier of (1) the fifth anniversary of the delivery of the Notes, or (2) the date the Notes are retired. The Issuer agrees to obtain the advice of nationally-recognized bond counsel if such expenditure fails to comply with the foregoing to assure that such expenditure will not adversely affect the tax-exempt status of the Notes. For purposes hereof, the Issuer shall not be obligated to comply with this covenant if it obtains an opinion of nationally-recognized bond counsel that such failure to comply will not adversely affect the excludability for federal income tax purposes from gross income of the interest.

(c) Disposition of Project. The Issuer covenants that the property constituting the Project will not be sold or otherwise disposed in a transaction resulting in the receipt by the Issuer of cash or other compensation, unless the Issuer obtains an opinion of nationally-recognized bond counsel that such sale or other disposition will not adversely affect the tax-exempt status of the Notes. For purposes of the foregoing, the portion of the property comprising personal property and disposed in the ordinary course shall not be treated as a transaction resulting in the receipt of cash or other compensation. For purposes hereof, the Issuer shall not be obligated to comply with this covenant if it obtains an opinion of nationally-recognized bond counsel that such failure to comply will not adversely affect the excludability for federal income tax purposes from gross income of the interest.

(d) Written Procedures. Until superseded by another action of the Issuer, the written procedures to ensure compliance with the covenants contained herein regarding private business use, remedial actions, arbitrage and rebate approved by the Issuer in the order authorizing the issuance of Dallas County Community College District General Obligation Refunding Bonds, Series 2018, apply to the issuance of the Notes.

Section 18. SALE OF NOTES. The sale of the Notes to the initial purchaser or its designee, in the case of a competitive sale or a negotiated sale conducted as a private placement, or the Underwriters of their designee, in the case of a negotiated sale conducted as a public offering, at the purchase price agreed to by the Designated Financial Officer. The Initial Note shall be delivered to the initial purchaser or its designee, in the case of a competitive sale or a negotiated sale conducted as a private placement, or the Underwriters

of their designee, in the case of a negotiated sale or a negotiated sale conducted as a public offering, and the purchasers of the Notes shall have the right to exchange the Initial Note for definitive Notes as provided in Section 4(f) hereof without cost.

Section 19. OFFERING DOCUMENT. The form of official statement prepared in connection with the sale of the Notes, in substantially the form used in connection with prior sales of general obligation bonds by the Issuer, is hereby accepted, approved and authorized to be delivered to the initial purchasers of the Notes, with such changes as are necessary to reflect the terms and conditions regarding the sale of the Notes; provided, that an official statement is not necessary to prepare in the event the Notes are sold as a negotiated sale conducted as a private placment. The use of a "Preliminary Official Statement" prepared in connection with the sale of the Notes is hereby approved.

Section 20. INVESTMENT EARNINGS ON NOTE PROCEEDS. Investment earnings derived from the investment of proceeds from the sale of the Notes shall be used along with other Notes proceeds for the purpose for acquiring and constructing the Project; provided that after completion of such purpose, if any of such investment earnings remain on hand, such investment earnings shall be deposited in the Interest and Sinking Fund. It is further provided, however, that any investment earnings on Note proceeds which are required to be rebated to the United States of America pursuant to Section 17 hereof in order to prevent the Notes from being "arbitrage bonds" shall be so rebated and not considered as investment earnings for the purposes of this Section.

Section 21. FURTHER PROCEDURES. The Chancellor of Dallas College, the Chief Financial Officer, the Chairperson of the Board (or the Vice Chairperson in the absence of the Chairperson) and the Secretary of the Board, and all other officers, employees and agents of the Issuer, and each of them, shall be and they are hereby expressly authorized, empowered and directed from time to time and at any time to do and perform all such acts and things and to execute, acknowledge and deliver in the name and under the corporate seal and on behalf of the Issuer and all instruments, whether herein mentioned, including, without limitation, a Paying Agent/Registrar Agreement with the Paying Agent/Registrar, as may be necessary or desirable in Resolution to carry out the terms and provisions of this Resolution, the Notes and the sale of the Notes. In case any officer whose signature shall appear on the Notes shall cease to be such officer before the delivery of such Notes, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery.

Section 22. COMPLIANCE WITH RULE 15c2-12. (a) Annual Reports. (i) The Issuer shall provide annually to the MSRB, within six months after the end of each fiscal year of the Issuer ending in or after 2021, financial information and operating data with

respect to the Issuer of the general type included in the final Official Statement authorized by Section 19 of this Resolution, being the information described in Exhibit B hereto. Any financial statements so to be provided shall be (1) prepared in accordance with the accounting principles described in Exhibit B hereto, or such other accounting principles as the Issuer may be required to employ from time to time pursuant to state law or regulation and (2) audited, if the Issuer commissions an audit of such statements and the audit is completed within six months after the end of each fiscal year ending in or after 2021. If audited financial statements are not available at the end of the six month period, then the Issuer will provide notice that the audited financial statements are not available, will provide unaudited financial statements by the end of the twelve month period and will provide audited financial statements for the applicable fiscal year to the MSRB, when and if the audited financial statements become available.

(ii) If the Issuer changes its fiscal year, it will notify the MSRB of the change (and of the date of the new fiscal year end) prior to the next date by which the Issuer otherwise would be required to provide financial information and operating data pursuant to this Section. The financial information and operating data to be provided pursuant to this Section may be set forth in full in one or more documents or may be included by specific reference to any document (including an official statement or other offering document, if it is available from the MSRB) that theretofore has been provided to the MSRB or filed with the SEC. Filings shall be made electronically, in the format as prescribed by the MSRB.

(b) Disclosure Event Notices. The Issuer shall notify the MSRB, in a timely manner not in excess of ten Business Days after the occurrence of any of the following events, of any of the following events with respect to the Notes:

1. Principal and interest payment delinquencies;
2. Non-payment related defaults, if material;
3. Unscheduled draws on debt service reserves reflecting financial difficulties;
4. Unscheduled draws on credit enhancements reflecting financial difficulties;
5. Substitution of credit or liquidity providers, or their failure to perform;
6. Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or

determinations with respect to the tax status of the Notes, or other events affecting the tax status of the Notes;

7. Modifications to rights of holders of the Notes, if material;

8. Note calls, if material, and tender offers;

9. Defeasances;

10. Release, substitution, or sale of property securing repayment of the Notes, if material;

11. Rating changes;

12. Bankruptcy, insolvency, receivership or similar event of the Issuer;

13. The consummation of a merger, consolidation, or acquisition involving the Issuer or the sale of all or substantially all of the assets of the Issuer, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;

14. Appointment of a successor Paying Agent/Registrar or change in name of the Paying Agent/Registrar, if material;

15. Incurrence of a Financial Obligation of the Issuer, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the Issuer, any of which affect security holders, if material; and

16. Default, event of acceleration, termination event, modification of terms, or other similar event under the terms of a Financial Obligation of the Issuer, and which reflect financial difficulties.

The Issuer shall notify the MSRB, in a timely manner, shall notify the MSRB, in a timely manner, of any failure by the Issuer to provide financial information or operating data in accordance with subsection (b) of this Section by the time required by subsection (a) of this Section.

As used in clause 12 above, the phrase "bankruptcy, insolvency, receivership or similar event" means the appointment of a receiver, fiscal agent or similar officer for the Issuer in a proceeding under the U.S. Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the Issuer, or if jurisdiction has been assumed by leaving the Board and officials or officers of the Issuer in possession but subject to the supervision and orders of a court or governmental authority, or the entry of

an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the Issuer.

As used in clauses 15 and 16 above, the term "Financial Obligation" means: (i) a debt obligation; (ii) a derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (iii) a guarantee of (i) or (ii); however, the term Financial Obligation shall not include Municipal Securities as to which a final official statement has been provided to the MSRB consistent with the Rule; and the term "Municipal Securities" means securities which are direct obligations of, or obligations guaranteed as to principal or interest by, a state or any political subdivision thereof, or any agency or instrumentality of a state or any political subdivision thereof, or any municipal corporate instrumentality of one or more states and any other Municipal Securities described by Section 3(a)(29) of the Securities Exchange Act of 1934, as the same may be amended from time to time.

(c) Limitations, Disclaimers, and Amendments. (i) The Issuer shall be obligated to observe and perform the covenants specified in this Section for so long as, but only for so long as, the Issuer remains an "obligated person" with respect to the Notes within the meaning of the Rule, except that the Issuer in any event will give notice of any deposit made in accordance with this Resolution or applicable law that causes Notes no longer to be outstanding.

(ii) The provisions of this Section are for the sole benefit of the holders and beneficial owners of the Notes, and nothing in this Section, express or implied, shall give any benefit or any legal or equitable right, remedy, or claim hereunder to any other person. The Issuer undertakes to provide only the financial information, operating data, financial statements, and notices which it has expressly agreed to provide pursuant to this Section and does not hereby undertake to provide any other information that may be relevant or material to a complete presentation of the Issuer's financial results, condition, or prospects or hereby undertake to update any information provided in accordance with this Section or otherwise, except as expressly provided herein. The Issuer does not make any representation or warranty concerning such information or its usefulness to a decision to invest in or sell Notes at any future date.

(iii) UNDER NO CIRCUMSTANCES SHALL THE ISSUER BE LIABLE TO THE HOLDER OR BENEFICIAL OWNER OF ANY NOTE OR ANY OTHER PERSON, IN CONTRACT OR TORT, FOR DAMAGES RESULTING IN WHOLE OR IN PART FROM ANY BREACH BY THE ISSUER, WHETHER NEGLIGENT OR WITHOUT FAULT ON ITS PART, OF ANY COVENANT SPECIFIED IN THIS

SECTION, BUT EVERY RIGHT AND REMEDY OF ANY SUCH PERSON, IN CONTRACT OR TORT, FOR OR ON ACCOUNT OF ANY SUCH BREACH SHALL BE LIMITED TO AN ACTION FOR MANDAMUS OR SPECIFIC PERFORMANCE.

(iv) No default by the Issuer in observing or performing its obligations under this Section shall comprise a breach of or default under this Resolution for purposes of any other provision of this Resolution. Nothing in this Section is intended or shall act to disclaim, waive, or otherwise limit the duties of the Issuer under federal and state securities laws.

(v) Should the Rule be amended to obligate the Issuer to make filings or provide notices to entities other than the MSRB, the Issuer agrees to undertake such obligation in accordance with the Rule as amended.

(vi) The provisions of this Section may be amended by the Issuer from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the Issuer, but only if (1) the provisions of this Section, as so amended, would have permitted an underwriter to purchase or sell Notes in the primary offering of the Notes in compliance with the Rule, taking into account any amendments or interpretations of the Rule since such offering as well as such changed circumstances and (2) either (a) the holders of a majority in aggregate principal amount (or any greater amount required by any other provision of this Resolution that authorizes such an amendment) of the outstanding Notes consent to such amendment or (b) a person that is unaffiliated with the Issuer (such as nationally recognized bond counsel) determines that such amendment will not materially impair the interest of the holders and beneficial owners of the Notes. If the Issuer so amends the provisions of this Section, it shall include with any amended financial information or operating data next provided in accordance with subsection (a) of this Section an explanation, in narrative form, of the reason for the amendment and of the impact of any change in the type of financial information or operating data so provided. The Issuer may also amend or repeal the provisions of this continuing disclosure agreement if the SEC amends or repeals the applicable provision of the Rule or a court of final jurisdiction enters judgment that such provisions of the Rule are invalid, but only if and to the extent that the provisions of this sentence would not prevent an underwriter from lawfully purchasing or selling Notes in the primary offering of the Notes.

Section 23. METHOD OF AMENDMENT. The Issuer hereby reserves the right to amend this Resolution subject to the following terms and conditions, to-wit:

(a) The Issuer may from time to time, without the consent of the Registered Owners, except as otherwise required by subsection (b) of this Section, amend or supplement this Resolution to (i) cure any ambiguity, defect or omission in this Resolution that does not materially adversely affect the interests of the Registered Owners, (ii) grant additional rights or security for the benefit of the Registered Owners, (iii) add events of default as shall not be inconsistent with the provisions of this Resolution and that shall not materially adversely affect the interests of the Registered Owners, (iv) qualify this Resolution under the Trust Indenture Act of 1939, as amended, or corresponding provisions of federal laws from time to time in effect, or (v) make such other provisions in regard to matters or questions arising under this Resolution as shall not be materially inconsistent with the provisions of this Resolution and that shall not, in the opinion of nationally-recognized bond counsel, materially adversely affect the interests of the Registered Owners.

(b) Except as provided in subsection (a) of this Section, the holders of Notes aggregating a majority in principal amount of the aggregate principal amount of then outstanding Notes that are the subject of a proposed amendment shall have the right from time to time to approve any amendment hereto that may be deemed necessary or desirable by the Issuer; provided, however, that without the consent of 100% of the holders in aggregate principal amount of the then outstanding Notes, nothing herein contained shall permit or be construed to permit amendment of the terms and conditions of this Resolution or in any of the Notes so as to:

(1) Make any change in the maturity of any of the outstanding Notes;

(2) Reduce the rate of interest borne by any of the outstanding Notes;

(3) Reduce the amount of the principal of, or redemption premium, if any, payable on any outstanding Notes;

(4) Modify the terms of payment of principal or of interest or redemption premium on outstanding Notes or any of them or impose any condition with respect to such payment; or

(5) Change the minimum percentage of the principal amount of the Notes necessary for consent to such amendment.

(c) If at any time the Issuer shall desire to amend this Resolution under this Section, the Issuer shall send by United States mail, first-class postage prepaid, to each Registered Owner of the affected Notes a copy of the proposed amendment.

(d) Whenever at any time within one year from the date of mailing of such notice the Issuer shall receive an instrument or instruments executed by the holders of at least a majority in aggregate principal amount of all of the Notes then outstanding that are required for the amendment, which instrument or instruments shall refer to the proposed amendment and which shall specifically consent to and approve such amendment, the Issuer may adopt the amendment in substantially the same form.

(e) Upon the adoption of any amendatory resolution pursuant to the provisions of this Section, this Resolution shall be deemed to be modified and amended in accordance with such amendatory resolution, and the respective rights, duties, and obligations of the Issuer and all holders of such affected Notes shall thereafter be determined, exercised, and enforced, subject in all respects to such amendment.

(f) Any consent given by the holder of a Note pursuant to the provisions of this Section shall be irrevocable for a period of six months from the date of such consent and shall be conclusive and binding upon all future holders of the same Note during such period. Such consent may be revoked at any time after six months from the date of said consent by the holder who gave such consent, or by a successor in title, by filing notice with the Issuer, but such revocation shall not be effective if the holders of a majority in aggregate principal amount of the affected Notes then outstanding, have, prior to the attempted revocation, consented to and approved the amendment.

For the purposes of establishing ownership of the Notes, the Issuer shall rely solely upon the registration of the ownership of such Notes on the Registration Books kept by the Paying Agent/Registrar.

Section 24. INCONSISTENT PROVISIONS. All indentures, orders or resolutions, or parts thereof, that are in conflict or inconsistent with any provision of this Resolution are hereby repealed to the extent of such conflict and the provisions of this Resolution shall be and remain controlling as to the matters contained herein.

Section 25. GOVERNING LAW. This Resolution shall be construed and enforced in accordance with the laws of the State of Texas and the United States of America.

Section 26. SEVERABILITY. If any provision of this Resolution or the application thereof to any circumstance shall be held to be invalid, the remainder of this Resolution and the application thereof to other circumstances shall nevertheless be valid, and this governing body hereby declares that this Resolution would have been enacted without such invalid provision.

Section 27. MISCELLANEOUS PROVISIONS. (a) Immediately Effective. This Resolution shall be effective immediately from and after its passage in accordance with the provisions of Section 1201.028, Texas Government Code.

(b) Open Meeting. It is hereby officially found and determined that the meeting at which this Resolution was passed was open to the public, and public notice of the time, place and purpose of said meeting was given, all as required by Chapter 551, Texas Government Code, as amended.

(c) Rules of Construction. The words "herein", "hereof" and "hereunder" and other words of similar import refer to this Resolution as a whole and not to any particular Section or other subdivision. Except where the context otherwise requires, terms defined in this Resolution to impart the singular number shall be considered to include the plural number and vice versa. References to any named person means that party and its successors and assigns. References to any constitutional, statutory or regulatory provision means such provision as it exists on the date this Resolution is adopted by the Issuer and any future amendments thereto or successor provisions thereof. Any reference to the payment of principal in this Resolution shall be deemed to include the payment of any mandatory sinking fund redemption payments as may be described herein. Any reference to FORM OF NOTE shall refer to the form attached to this Resolution as Exhibit B. The Notes shall be numbered consecutively from R-1 upward. The foregoing notwithstanding, the Issuer agrees to cause to be delivered to the Paying Agent/Registrar one (1) Initial Note numbered T-1 and registered to the Bank, following the approval by the Attorney General and the registration by the Comptroller, as further provided in the FORM OF NOTE.

(d) Section 2252.908, Texas Government Code. If required by law, the Issuer shall not execute the Purchase Contract unless the Bank has confirmed to the Authorized Representative that that either (i) disclosure filings required in accordance with the provisions of Section 2252.908, Texas Government Code, have been made to the Texas Ethics Commission or (ii) Section 2252.908 does not apply to the Bank. Within 30 days of receipt of the disclosure filings from the Bank, if any, the Issuer will acknowledge such disclosure filings in accordance with the rules of the Texas Ethics Commission.

EXHIBIT A

The proceeds of the Notes will be applied to pay the costs of issuance of the Notes and to pay all or a portion of the following costs:

$15,000,000 for design costs related to:

- Buildings and Space Renovation for Early College High School Expansion
- One Stop Shop Renovation
- Inter-Disciplinary Building
- Welcome Center
- Building for Health Science Programs

$35,000,000 for construction and design costs related to:

- Buildings for Workforce Training

EXHIBIT B

[FORM OF NOTE]

NO. T-__	UNITED STATES OF AMERICA STATE OF TEXAS DALLAS COLLEGE TAX NOTE, SERIES 2021	PRINCIPAL AMOUNT $

Interest Rate	Delivery Date	Maturity Date
		February 15, 20__

Registered Owner:

Principal Amount: _____ Dollars

ON THE MATURITY DATE specified above, DALLAS COLLEGE, in Dallas County, Texas (the "Issuer"), being a political subdivision of the State of Texas, hereby promises to pay to the registered owner specified above, or registered assigns (hereinafter called the "Registered Owner"), on the Maturity Date specified above, or the date fixed for redemption prior to maturity, the Principal Amount specified above. The Issuer promises to pay interest on the unpaid principal amount hereof (calculated on the basis of a 360-day year of twelve 30-day months) from the Delivery Date specified above, at the Interest Rate per annum specified above. Interest is payable on February 15, 2022, and semiannually on each August 15 and February 15 thereafter to the Maturity Date specified above; except, if this Note is required to be authenticated and the date of its authentication is later than the first Record Date (hereinafter defined), such Principal Amount shall bear interest from the interest payment date next preceding the date of authentication, unless such date of authentication is after any Record Date but on or before the next following interest payment date, in which case such principal amount shall bear interest from such next following interest payment date; provided, however, that if on the date of authentication hereof the interest on the Note or Notes, if any, for which this Note is being exchanged is due but has not been paid, then this Note shall bear interest from the date to which such interest has been paid in full.

THE PRINCIPAL OF AND INTEREST ON this Note are payable in lawful money of the United States of America, without exchange or collection charges. The principal of this Note shall be paid to the Registered Owner hereof upon presentation and surrender of this Note at maturity, or upon redemption prior to maturity, at the corporate trust office in Dallas, Texas (the "Designated Trust Office") of _____, which is the "Paying Agent/Registrar" for this Note. The payment of interest on this Note shall be made by the Paying Agent/Registrar to the Registered Owner hereof on each interest payment date by check, dated as of such interest payment date, drawn by the Paying Agent/Registrar on, and payable solely from, funds of the Issuer required by the Resolution authorizing the issuance of this Note (the "Note Resolution") to be on deposit with the Paying Agent/Registrar for such purpose as hereinafter provided; and such check shall be sent by the Paying Agent/Registrar by United States mail, first-class postage prepaid, on each such interest payment date, to the Registered Owner hereof, at its address as it appeared at the close of business on the last business day of the month next preceding such interest payment date (the "Record Date") on the Registration Books kept by the Paying Agent/Registrar, as hereinafter described. In the event of a non-payment of interest on a scheduled payment date, and for 30 days thereafter, a new record date for such interest payment (a "Special Record Date") will be established by the Paying Agent/Registrar if and when funds for the payment of such interest have been received from the Issuer. Notice of the Special Record Date and of the scheduled payment date of the past due interest (the "Special Payment Date," which shall be 15 days after the Special Record Date) shall be sent at least five business days prior to the Special Record Date by United States mail, first-class, postage prepaid, to the address of each Registered Owner appearing on the Registration Books of the Paying Agent/Registrar at the close of business on the last business day next preceding the date of mailing of such notice. The Issuer covenants with the Registered Owner of this Note that on or before each principal payment date and interest payment date for this Note it will make available to the Paying Agent/Registrar, from the "Interest and Sinking Fund" created by the Note Resolution, the amounts required to provide for the payment, in immediately available funds, of all principal of and interest on the Notes, when due.

IF THE DATE for the payment of the principal of or interest on this Note shall be a Saturday, Sunday, legal holiday, or day on which banking institutions in the city where the Designated Trust Office of the Paying Agent/Registrar is located are authorized by law or executive order to close, or the United States Postal Service is not open for business, then the date for such payment shall be the next succeeding day that is not such a Saturday, Sunday, legal holiday, or day on which banking institutions are authorized to close, or the United States Postal Service is not open for business; and payment on such date shall have the same force and effect as if made on the original date payment was due.

THIS NOTE is one of a series of Notes dated _____, 2021, authorized and issued pursuant to and in compliance with Section 45.108, Texas Education Code, as

amended (the "Act") and Chapter 1371, Texas Government Code, as amended, and pursuant to the Note Resolution in the original aggregate principal amount of $__,___,000 FOR THE PURPOSE OF PAYING MAINTENANCE EXPENSES OF THE ISSUER AS PROVIDED IN THE NOTE RESOLUTION. The Note Resolution has been passed and adopted by the Board of Trustees of the Issuer and duly recorded in the minutes of the Board, as authorized by the Constitution and laws of the State of Texas, including Section 130.084, Texas Education Code, and the Act.

ON FEBRUARY 15, 20__, or on any date thereafter, the Notes of this Series maturing on and after February 15, 20__, may be redeemed prior to their scheduled maturities, at the option of the Issuer, with funds derived from any available and lawful source, as a whole, or in part, and, if in part, the particular Notes, or portions thereof, to be redeemed shall be selected and designated by the Issuer (provided that a portion of a Note may be redeemed only in an Authorized Denomination), at par and accrued interest to the date fixed for redemption; provided, that during any period in which ownership of the Notes is determined only by a book entry at a securities depository for the Notes, if fewer than all of the Notes of the same maturity and bearing the same interest rate are to be redeemed, the particular Notes of such maturity and bearing such interest rate shall be selected in accordance with the arrangements between the Issuer and the securities depository.

AT LEAST 30 days prior to the date fixed for any redemption of Notes or portions thereof prior to maturity a written notice of such redemption shall be sent by the Paying Agent/Registrar by United States mail, first class postage prepaid, at least 30 days prior to the date fixed for any such redemption, to the registered owner of each Note to be redeemed at its address as it appeared on the Registration Books on the 45th day prior to such redemption date. By the date fixed for any such redemption, due provision shall be made with the Paying Agent/Registrar for the payment of the required redemption price for the Notes or portions thereof which are to be so redeemed. If such written notice of redemption is mailed and if due provision for such payment is made, all as provided above, the Notes or portions thereof which are to be so redeemed thereby automatically shall be treated as redeemed prior to their scheduled maturities, and they shall not bear interest after the date fixed for redemption, and they shall not be regarded as being outstanding except for the right of the registered owner to receive the redemption price from the Paying Agent/Registrar out of the funds provided for such payment. If a portion of any Note shall be redeemed a substitute Note or Notes having the same maturity date, bearing interest at the same rate, in any Authorized Denomination, at the written request of the registered owner, and in aggregate principal amount equal to the unredeemed portion thereof, will be issued to the registered owner upon the surrender thereof for cancellation, at the expense of the Issuer, all as provided in the Note Resolution.

WITH RESPECT TO any optional redemption of the Notes, unless the Paying Agent/Registrar has received funds sufficient to pay the principal and premium, if any, and interest on the Notes to be redeemed before giving of a notice of redemption, the notice may state the Issuer may condition redemption on the receipt of such funds by the Paying Agent/Registrar on or before the date fixed for the redemption, or on the satisfaction of any other prerequisites set forth in the notice of redemption. If a conditional notice of redemption is given and such prerequisites to the redemption and sufficient funds are not received, the notice shall be of no force and effect, the Issuer shall not redeem the Notes and the Paying Agent/Registrar shall give notice, in the manner in which the notice of redemption was given, that the Notes have not been redeemed.

ALL NOTES OF THIS SERIES are issuable solely as fully-registered Notes, without interest coupons, in the denomination of any integral multiple of $5,000. As provided in the Note Resolution, this Note may, at the request of the Registered Owner or the assignee or assignees hereof, be assigned, transferred and exchanged for a like aggregate principal amount of fully-registered Notes, without interest coupons, payable to the appropriate Registered Owner, assignee or assignees, as the case may be, having the same denomination or denominations in any integral multiple of $5,000 as requested in writing by the appropriate Registered Owner, assignee or assignees, as the case may be, upon surrender of this Note to the Paying Agent/Registrar for cancellation, all in accordance with the form and procedures set forth in the Note Resolution. Among other requirements for such assignment and transfer, this Note must be presented and surrendered to the Paying Agent/Registrar, together with proper instruments of assignment, in form and with guarantee of signatures satisfactory to the Paying Agent/Registrar, evidencing assignment of this Note or any portion or portions hereof in any integral multiple of $5,000 to the assignee or assignees in whose name or names this Note or any such portion or portions hereof is or are to be registered. The form of Assignment printed or endorsed on this Note may be executed by the Registered Owner to evidence the assignment hereof, but such method is not exclusive, and other instruments of assignment satisfactory to the Paying Agent/Registrar may be used to evidence the assignment of this Note or any portion or portions hereof from time to time by the Registered Owner. The Paying Agent/Registrar's reasonable standard or customary fees and charges for transferring and exchanging any Note or portion thereof shall be paid by the Issuer, but any taxes or governmental charges required to be paid with respect thereto shall be paid by the one requesting such assignment, transfer or exchange as a condition precedent to the exercise of such privilege.

WHENEVER the beneficial ownership of this Note is determined by a book entry at a securities depository for the Notes, the foregoing requirements of holding, delivering or transferring this Note shall be modified to require the appropriate person or entity to meet the requirements of the securities depository as to registering or transferring the book entry to produce the same effect.

IN THE EVENT any Paying Agent/Registrar for the Notes is changed by the Issuer, resigns, or otherwise ceases to act as such, the Issuer has covenanted in the Note Resolution that it promptly will appoint a competent and legally qualified substitute therefor, and cause written notice thereof to be mailed to the Registered Owners of the Notes.

IT IS HEREBY certified, recited, and covenanted that this Note has been duly and validly authorized, issued and delivered in accordance with the provisions of the Act and the Note Resolution; that all acts, conditions and things required or proper to be performed, exist and be done precedent to or in the authorization, issuance and delivery of this Note have been performed, existed and been done in accordance with law, and that this Note does not exceed any constitutional or statutory limitation; that this Note is a special obligation of the Issuer and is payable solely from available revenues of the Issuer, including the levy of the Maintenance Tax (as defined in the Note Resolution), within the limit prescribed by law, against all taxable property in the Issuer. Reference is made to the Note Resolution for a more complete description of the security pledged to the payment of this Note, the Maintenance Tax and of the Issuer's obligation to provide for the payment of the principal of and interest on this Note. The Issuer shall never be obligated to pay the principal of or interest on this Note from any funds other than from the Maintenance Tax.

THE ISSUER ALSO HAS RESERVED THE RIGHT to amend the Note Resolution as provided therein, and under some (but not all) circumstances amendments thereto must be approved by the Registered Owners of a majority in aggregate principal amount of the outstanding Notes.

BY BECOMING the Registered Owner of this Note, the Registered Owner thereby acknowledges all of the terms and provisions of the Note Resolution, agrees to be bound by such terms and provisions, acknowledges that the Note Resolution is duly recorded and available for inspection in the official minutes and records of the governing body of the Issuer, and agrees that the terms and provisions of this Note and the Note Resolution constitute a contract between each Registered Owner hereof and the Issuer.

IN WITNESS WHEREOF, the Issuer has caused this Note to be signed with the manual or facsimile signature of the President of the Board of Trustees of the Issuer and countersigned with the manual or facsimile signature of the Secretary of the Board of Trustees of the Issuer, and has caused the official seal of the Issuer to be duly impressed, or placed in facsimile, on this Note.

(signature)

Secretary, Board of Trustees

(signature)

President, Board of Trustees

(SEAL)

(b) [Form of Registration Certificate of the Comptroller of Public Accounts]

COMPTROLLER'S REGISTRATION CERTIFICATE:

REGISTER NO.

I hereby certify that this Note has been examined, certified as to validity, and approved by the Attorney General of the State of Texas, and that this Note has been registered by the Comptroller of Public Accounts of the State of Texas.

Witness my signature and seal this

_____

Comptroller of Public Accounts of the State of Texas

(COMPTROLLER'S SEAL)

(c) [Form of Paying Agent/Registrar's Authentication Certificate]

PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE

(To be executed if this Note is not accompanied by an executed Registration Certificate of the Comptroller of Public Accounts of the State of Texas)

It is hereby certified that this Note has been issued under the provisions of the Note Resolution described in the text of this Note; and that this Note has been issued in exchange for a note or notes, or a portion of a note or notes of a series that originally was approved by the Attorney General of the State of Texas and registered by the Comptroller of Public Accounts of the State of Texas.

Dated: _____ U.S. BANK NATIONAL ASSOCIATION,

Paying Agent/Registrar

By_____

___

Authorized Representative

(d) [Form of Assignment]

ASSIGNMENT

For value received, the undersigned hereby sells, assigns and transfers unto

_____.

(Please insert Social Security or Taxpayer Identification Number of Transferee)

_____

(Please print or typewrite name and address, including zip code, of Transferee.)

_____

the within Note and all rights thereunder, and hereby irrevocably constitutes and appoints

_____, attorney, to register the transfer of the within Note on the books kept for registration thereof, with full power of substitution in the premises.

Dated: _____

Signature Guaranteed:

_____ _____

NOTICE: Signature(s) must be guaranteed by an eligible guarantor institution participating in a securities transfer association recognized signature guarantee program.

NOTICE: The signature above must correspond with the name of the registered owner as it appears upon the front of this Note in every particular, without alteration or enlargement or any change whatsoever.

(e) [Initial Note Insertions]

(i) The Initial Note shall be in the form set forth in paragraph (a) of this Section, except that:

A. immediately under the name of the Note, the headings "INTEREST RATE" and "MATURITY DATE" shall both be completed with the words "As shown below".

B. the first paragraph shall be deleted and the following will be inserted:

"DALLAS COLLEGE, in Dallas County, Texas (the "Issuer"), being a political subdivision of the State of Texas, hereby promises to pay to the registered owner specified above, or registered assigns (hereinafter called the "Registered Owner"), on each February 15 in the years, in the principal installments and bearing interest at the per annum rates set forth in the following schedule:

Years	Principal Installments ($)	Interest Rates (%)

The Issuer promises to pay interest on the unpaid principal amount hereof (calculated on the basis of a 360-day year of twelve 30-day months) from _____, 2021 at the respective Interest Rates per annum specified above. Interest is payable on February 15, 2022, and semiannually on each August 15 and February 15 thereafter to the date of payment of the principal installment specified above; except, that if this Note is required to be authenticated and the date of its authentication is later than the first Record Date (hereinafter defined), such Principal Amount shall bear interest from the interest payment date next preceding the date of authentication, unless such date of authentication is after any Record Date but on or before the next following interest payment date, in which case such principal amount shall bear interest from such next following interest payment date; provided, however, that if on the date of authentication hereof the interest on the Note or Notes, if any, for which this Note is being exchanged is due but has not been paid, then this Note shall bear interest from the date to which such interest has been paid in full."

C. The Initial Note shall be numbered "T-1."

Exhibit C

to

Resolution

DESCRIPTION OF ANNUAL FINANCIAL INFORMATION

The following information is referred to in Section 22 of this Resolution.

Annual Financial Statements and Operating Data

The financial information and operating data with respect to the Issuer to be provided annually in accordance with such Section are as specified (and included in the Appendix or under the headings of the Official Statement for the Dallas County Community College District General Obligation Refunding Bonds, Series 2017 (the "Official Statement") referred to) below:

1. The information of the general type included in tables 1 through 6, inclusive, tables 8 through 14, inclusive.

2. Appendix B to the Official Statement, **"Excerpts from the Dallas County Community College District Annual Financial Report"**.

Accounting Principles

The accounting principles referred to in such Section are the accounting principles described in the notes to the financial statements referred to in paragraph 2 above.

AMENDED

FINANCIAL ITEM NO. 9.2.e.

Approval of Date to Adopt Ad Valorem Tax Rate for 2021 Tax Year, 2022 Fiscal Year

The Chancellor recommends that the Board of Trustees places a proposal on the agenda of the meeting to be held September 14, 2021, to adopt an ad valorem tax rate on each $100 increment of assessed valuation of property for the maintenance and operation of Dallas College. Public hearings on the proposed tax rate will be held Thursday, August 19, 2021, and also on Thursday, August 26, 2021, as required by the Texas Tax Code.

Texas Tax Code 26.05(d) requires that two public hearings be held if the proposed tax rate exceeds the lower of the No-New Revenue or the Voter-Approved tax rate for maintenance and operations (M&O) taxes and debt service interest and sinking funds (I&S) taxes together.

Notices of the public hearings, if any, as well as the results of the record vote must be published in the local newspaper. Each Trustee's vote on this recommendation will appear in one of four categories in the notice:

1) for the proposal,
2) against the proposal,
3) present and not voting, or
4) absent.

At its regular meeting on June 1, 2021, the Board of Trustees approved a schedule for tax rate and budget adoption (Financial Item No. 7.3.a.) that names the following action for Tuesday, August 3, 2021:

> *Regular Board meeting with agenda item to discuss the proposed tax rate. Take a record vote and schedule a public hearing if the proposed tax rate will exceed the effective tax rate.*

The administration *projects* the rate for the debt service interest and sinking requirements on the general obligation bonds (I&S portion of the tax rate) to remain the same. Trustees do not vote on the I&S portion of the rate except to adopt it at the September meeting, nor is there a public hearing on the I&S portion of the rate.

**Item amended 08/03/2021, 9:24 a.m.*

AMENDED

The administration recommends a proposed M&O rate of ~~$0.104~~ ***$0.10351** per $100 valuation, same rate as FY2020-2021, will generate more tax dollars than fiscal year 2020-2021, so two public hearings have been scheduled. The M&O rate that is adopted in September cannot be higher than the rate proposed at this meeting.

The Dallas County Appraisal District released the Certified Estimated Taxable Appraised Value on July 22, 2021. The Dallas County Tax Office will calculate the No-New Revenue and Voter-Approved Tax Rates for Dallas College. This information will be provided to the Board as soon as it is available.

Resource Contact
John Robertson, Chief Financial Officer

**Item amended 08/03/2021, 9:24 a.m.*

COMMITTEE REPORT NO. 10.1.a.

Finance Committee Notes for May 4, 2021

A virtual Finance Committee meeting of the Board of Trustees of the Dallas College was held Tuesday, May 4, 2021, beginning at 1:30 p.m. on the Cisco Webex platform and was broadcast via the streaming link: http://www.dcccd.edu/boardmeetingslive. This meeting was convened by Committee Chair Cliff Boyd.

Board Members and Officers Present

* Mr. Cliff Boyd (committee chair)
  Ms. Monica Lira Bravo
* Ms. Charletta Rogers Compton
  Ms. Diana Flores
  Dr. Joe May (secretary and chancellor)
* Mr. Phil Ritter
  Mr. JL Sonny Williams
  Ms. Dorothy Zimmermann

Board Members Absent

Mr. JL Sonny Williams

* *Denotes a committee member*

1. **Roll Call - Announcement of a Quorum** confirmed by Perla Molina.

2. **Certification of Notice Posted** for the meeting confirmed by Chancellor Joe May.

3. **Citizens Desiring to Address the Board**
   None.

4. **Committee Presentations**
   1. Dallas 2050
      Presenters: Mary Brumbach, John Robertson, Rob Wendland

      Mary Brumbach, John Robertson, and Rob Wendland presented a vision of Dallas County in the next thirty years, 2050. As Dallas County grows and changes, the population was projected to increase by nearly 800,000 residents.

Robertson spoke about recent accomplishments - Educational Plan and bond election - and transition to Dallas College, one college with 7 campuses.

As a vision for the future, the Dallas College Land Use Plan represented an opportunity to engage with our communities and public and private partners to create tangible connections, collaborative partnerships, and addressed the needs of our students, employers, and communities. The land use planning process was guided by the following precepts:

- Improve accessibility
- Preserve notable features and unique land assets
- Create new welcoming spaces
- Ensure appropriate densities
- Grounded in the Education Plan
- Sustainability

Next steps for the Land Use Plan were engagement with stakeholders and cities to develop the community. In June, the Board would engage in a work session on future casting for vison planning for Dallas College.

Trustee Flores asked about the federal poverty level. Rob Wendland stated that the federal poverty level varied year-to-year and for 2021 for a family of four, it was $26,500. Flores also asked about a land use policy; Wendland confirmed that statements of policy and procedures would be developed.

Trustee Ritter suggested discussing the trustee role in helping to advance this collaborative, multistate community process and also aligning the master plans with the Board's overall strategic plan. Trustee Ritter asked about commonalities across campuses with respect to the educational delivery modalities. Based on the student experience study, Brumbach responded that there was a need for consistency collegewide to ensure that students felt like they were at one college and their experience was seamless.

Robertson recognized Lenora Reece for her help with this presentation.

Trustee Zimmermann spoke about considering the 4th industrial revolution while planning for the future.

5. **<u>Overview of Regular Agenda Items</u>**

1. Approval of Retail Electricity Supply Services Agreement with Gexa Energy, LP to provide Electricity Supply to Dallas College

and Support Sustainability and Energy Management Goals

This is a five-year agreement with Gexa Energy that represented a move to renewable energy with an annual savings of $750,000.

Committee Chair Boyd asked that we review Gexa's purchase of renewable certificates to ensure that they were investing in renewable energy. Boyd also asked if there was a buyout provision. Robertson responded that the contract would be restructured if needed.

Robertson recognized Garrett Rosser for his work on energy management.

2. Approval of Wastewater Easement to City of Dallas at the Richland Campus to Service the New Early College High School/Workforce Building

   This was an agreement for an easement for buildings at Richland campus.

3. Approval of Agreement with Rolltechs Specialty Vehicles, LLC to Purchase a Mobile Training Unit that Is Accessible to the Community

   This was an agreement for a mobile training unit.

   Trustee Zimmermann asked about the 53-foot trailer. Dr. Seabrooks stated that this was traditional semi-trailer that would be converted into a classroom and laboratory for workforce programs.

6. **Items for Review**
   1. Committee Notes
      a. Finance Committee Notes for April 6, 2021
         Were reviewed and no edits were made.

7. **Executive Session**
   None.

8. **Adjournment** was at 2:34 p.m.

Captioned video and transcripts for Dallas College Board Meetings are available at our website, www.dcccd.edu/boardmeetingslive, under the Archived Videos section.

COMMITTEE REPORT NO. 10.1.b.

Education Workforce Committee Notes for June 1, 2021

An Education Workforce virtual meeting of the Board of Trustees of Dallas College was held Tuesday, June 1, 2021, beginning at 2:48 p.m. on the Cisco WebEx platform and was broadcast via the streaming link: http://www.dcccd.edu/boardmeetingslive. This meeting was convened by Committee Chair Phil Ritter.

Board Members and Officers Present

Mr. Cliff Boyd
Ms. Monica Lira Bravo
Ms. Charletta Rogers Compton
* Ms. Diana Flores
Dr. Joe May (secretary and chancellor)
* Mr. Phil Ritter (committee chair)
JL Sonny Williams
Ms. Dorothy Zimmermann

Members Absent

* JL Sonny Williams

* *Denotes a committee member*

1. **Roll Call** - Announcement of a Quorum confirmed by Perla Molina.

2. **Certification of Notice Posted** for the meeting confirmed by Chancellor Joe May.

3. **Citizens Desiring to Address the Board**
   None

4. **Committee Presentations**
   1. Academics and Online Futures
      Presenters: Shawnda Floyd, Terry Di Paolo

Provost Floyd introduced Terry Di Paolo and expanded on the core of their presentation of how we got to where we are now from a district of seven colleges to a single college with seven academic schools. She advised they would then shift to speaking about online learning and how the restructuring of Dallas College has created an opportunity to refocus on what we have done in the past and to better serve our current students and community in the future. Floyd reported that Di Paolo has been overseeing our newly formed Office of E-Learning which is housed at the LeCroy Center focusing on expansion and enhancement. Floyd reminded everyone that the decision to move from seven separately accredited colleges to a single Dallas College was not a snap decision but made with thoughtful deliberation from this Board and purposeful inquiry of the needs of our Dallas

College students. Floyd reported that the Office of E-Learning is charged with invigorating this area and have not only structured critical activity but are embarking on the forefront with serving the diverse needs of Dallas County residents.

It was noted that Chair Bravo joined the meeting.

Floyd stated that the Board has heard collaboration of academics, schools, student success and workforce and operations with many common themes connecting what we do to the newly transformed Dallas College. She shared that with aligning the mission and vision of the board, we are developing programs that will serve regional demand and provide a living wage. Floyd reported that we have created pathways through programs using certificates to quickly provide students qualifications and employers with skilled employees for upskilling and know that student's success depends on the coaching provided to students. She reported that we are looking at ways to meet the diverse needs of our community and the needs of Dallas and ways to increase workforce to refresh activities like online learning. She stated that the living wage is an annual estimate required by households to be finally independent from aid and be free of housing and food insecurity. She also reported that this does not include things like entertainment, eating out or vacations. Floyd advised this is based on food, utilities, childcare, and transportation. Floyd reported that it is getting harder and harder for many to afford to live in Dallas, so we need to provide a bridge to employment that offers a living wage. She stated that 1 in 5 residents are considered poor with Latin X and African American considered as the in Dallas County.

Chair Boyd said he has reviewed the presentation and is motivated and concerned about how we move this needle of a living wage if we don't find a front and innovation with futuristic jobs. He stated that if we do not get people working at a higher living wage then it is not going to create anything except less unemployment. He advised we need to accelerate in a big way our innovation of bringing different kinds of jobs or new jobs to our region and this is a priority. He said he believed when given a challenge we have always demonstrated we rise to the challenge and we don't do not move the needle for a higher living wage – need to accelerate bring new and different jobs to the forefront. He advised the group that we have got to make this happen with different ingredients.

Floyd reported that there are multiple innovations coming down the pike to meet the needs of corporations and increase innovation. She shared that we will be exposing our faculty members to newer and current technologies applicable to their field and will come into play with the systematic review.

Trustee Zimmerman asked the group if they were aware of the Mechatronics program at Eastfield and stated she was disappointed that she had to find out about it from the Dallas Morning News. Trustee Boyd stated that we cannot do this by ourselves but need partners like the Amazon Mechatronics program at Eastfield. He shared that he was given a tour

of this when visiting the campus. He also said our sales force needs to be out on the streets making these things happen since we cannot do this by ourselves. We need to find more partners such as this and it will take a team effort. He shared with other board members that we have lists and goals coming to them and nothing to help them understand the outcome. Trustee Flores asked that this be defined such as X number and X percentage and that each time a presentation is shown to us that there is no metrics and it is too open-ended. Flores advised that Dallas College has not stayed up with the trend of offering new programs. Chancellor May agreed and advised we would present specific programs in this manner going forward. He advised that when we get into the budget workshop that Presidents will speak on this as that will be part of their role. Pyper Wilkins will also contribute in this area as it is a team effort. He states that our leadership are engaged and with the structural change and educational programs the expectation of faculty will be to become directly engaged with businesses.

Floyd advised that the point is taken and will make sure this is added in the future in how we arrived at where we are today outlining one college with seven schools and they are aligned across campuses. She reported that as this is brought forward, Vice Provosts can identify their specific goals in terms of perhaps student completion and how any student who completes the program with Dallas College can move into a living wage job. She advised that this is currently a high-level overview of how we are organized and operating currently and why we perform this way. Floyd shared that there had been previous questions that arose regarding structure across schools.

Trustee Boyd shared with the board that he believes Trustees need to invest more time than just one day a month and we need a high level overview and should drill down to understand finite situations He believes they need to do more as trustees.

Trustee Ritter advised this was a point well taken and he would discuss it with the chair.

Provost Floyd proceeded with the presentation showing the timeline in Fall 2016, our district was selected to be one of the first community colleges in Texas to take part in the state Guided Pathways launch which would connect colleges to K-12 and employers. She shared that with major employee consultation, seven career paths were chosen in Spring 2017 and became integrated into the Board Strategic Priorities. Floyd advised that this began the work of reframing our programs and our curriculum in terms of career paths and guided pathways with these pathways being featured into our Educational Plan. In March 2019, she reported that the board was presented with a regional analysis that aligned needs with the seven GPS career paths and the need to transfer around these pathways that serve regional employment needs and how to best serve local business needs and ensure student success. Floyd shared that just prior to the pandemic in 2020, the Board approved a new operational structure and program consolidation and plan for seven schools. She reported that SACS then began their review and it was clear to them Dallas College undertook the task of consolidation to better the education experience for

our students, employees, and the entire Dallas County community. The committee issued no recommendations and fully endorsed our substantive change to a single Dallas College.

Floyd shared that she is asked regularly what is going on with our college as it is no secret that we have undergone monumental change. She advised the best way to answer this question is "Old" – separate to single accreditation – academics organized differently, competition and siloed CE/CR versus "New" - organized seven schools present at each campus, no silo, leadership different at each college, presidents working alongside Provosts, no competition and now collaborative, partnered and cooperative. She stated it is seven schools working together so well and all wanting the same thing to help our community succeed.

Trustee Boyd inquired why we called the School of ETMS instead of STEM if students they live in the world of STEM and would be confusing. Trustee Ritter advised it is called different things by different schools. Floyd reported that they tend to get stuck on Science and Mathematics with the STEM acronym and everything different in all of these schools with there being a silo between CE/CR and never intersecting/crossing She advised that we have intertwined both. We will continue to work closely with Pyper Wilkins having an incubator. She reported that the vision for having an incubator in our structure and the way it was set up is to have faculty members work with members of the corporate community and other community partners come in to talk about what is needed, the skills that are lacking in students or in their workforce and we develop programming around that to be responsive so the community is getting what they need as well as our students. She went on to say that our Vice Provosts are expected to serve as advocates of their school for students, faculty, community members, local business and industry and actively engage with employee partners for the purpose of creating new partnerships, responsive programs, and revenue opportunities. The Chairs are expected to oversee high quality instruction and take the primary functions of programs. Educational partnerships work with over 250 high schools to offer dual credit, P-Tech, and early college high schools. The Office of E-Learning is dedicated to partnerships across Dallas College with e-learning, online learning and digital tools becoming a part of the pandemic's new normal. Floyd advised that teaching online is not easier than teaching in a traditional classroom. She advised the e-learning strategy is focused on the development and expansion of online programs and the program with the schools, the enhancement of the student experience and the enhancement of online learning and teaching.

Dr. Terry Di Paolo gave a brief history of his background stating he has been in this country for 10 years and worked as faculty, administrator, and an instructional designer. He worked for the Open University in the United Kingdom which was a pioneering institution across the world. Di Paolo also provided an overview of the e-Learning Center having been created in 1972 pioneering work on telecourses. He also shared that telecourses gained national acclaim and growth with the telecourses lead to the center for telecommunications in 1991 with this center being named for one of our chancellors and

is situated adjacent to the Richland campus. Di Paolo went on to explain that the Office of e-Learning at the LeCroy Center has a state-of-the-art studio and is shaping higher education not in Dallas but across the United States. He reported that the studio is the home for online learning and houses approximately 100 employees with the mission remaining unchanged of advancing education through technology, innovation, and collaboration.

Di Paolo advised that the center comprises great services, motion graphics, digital prints, as well as live and virtual events for all our programs across seven campuses. He reported that the center serves current trends in online learning not just through web pages but explores new ways to reach audiences on TikTok and Instagram social media. Through this diverse and expanding marketplace, he advised that learners and employers want flexible and affordable programs with a focus on quality of product, teaching and outcomes.

Di Paolo advised that there is increasing competition from businesses like Microsoft. He shared that providers and consumers are seeking new, flexible, low-cost skills that are stackable and take minimal time to complete. The pandemic quickly sparked conversation regarding quality of online courses and teaching which Di Paolo stated the biggest issue was engagement and if content was not relevant it was not likely students would learn and succeed.

Di Paolo reported that for this fall semester there would be four modalities with face to face requiring the least explanation with instructors having teaching space on a regular schedule where they meet with their instructor. Hybrid meets face to face in a classroom for a portion of the week and students are required to study and complete assignments online. Online or fully online is where most, if not all, will take place online and the students have assigned instructor who gets a schedule and will follow it each week featuring reading assignments, group discussions, grades assignments and will support the assignments and engage with students as needed. Some instructors wanted the ability to lead a discussion at a specific time so wanted the ability to combine both formats. He went on to share pre-pandemics statistics that showed 40% of students were taking face to face, 30% online only, 30% combination of both where 1 in 3 students took an online course– roughly 45,000 face-to-face and 38,000 online.

Trustee Flores asked what is being done to ensure that those students have the best experience possible in terms of the delivery, content, and persistency?

Di Paolo reported that during the pandemic the focus was on the quality of online learning and creating a culture of professional development around teaching. He shared that students are experiencing online learning in grade school.ng in grade school.

Trustee Flores asked if we will be monitoring the success of online just like our face to face?

Trustee Ritter asked Di Paolo to describe the state/region on inter-institutional cooperation between schools with there being no greater accelerant than ECHS. He also asked if Di Paolo saw an opportunity of cooperating with other institutions. –

Di Paolo advised that we need to replace or revisit initiatives at Dallas College. He shared that the THECB has established a new office around digital learning and one area they have brought together with partners is the open educational resource where partners create and share content across institutions with a major grant. He went on to say that they are creating a repository for smaller of colleges so their students wanting to complete a program online have access.

Di Paolo further shared that an area of focus is tied to developing partnerships for employment. This program will focus on stacking credentials for urgent employers needs and shifts to programs that impact lives significantly through access to these stacked credentials. Lastly, Di Paolo stated that at the heart of the expansion is collaboration and partnership with schools, academic areas, and work to accomplish two things – service the diverse needs of our community and the economic disparity of its residents. He stated this is a job-centric approach.

Di Paolo suggested that national and regional areas of growth and urgent employer needs are in the Technology/Business/Health/other areas.

Trustee Ritter stated that the LeCroy Center is recognized as one of the best in world.

Dr. May shared that the LeCroy Center was far out there at the time of its creation and with the development in partnership with PBS has changed the way we looked at e-Learning in the old way vs. new world. He shared that recognition is important to people's future and as Di Paolo said it is all about jobs and the goal of putting people to work. He further shared that we only had two programs where you could get a credential if you were able to find enough time in our catalog it was doable but did not make it easy.

Trustee Flores shared that she actually took some telecourses which had been taped where you popped it in and could see they were done in the 70's with the long-haired men and bell bottom pants.

Trustee Ritter shared that he remembered reading a book in the 90's called "The Monster Under the Bed" about online and distance education. This has become so important and even have an Associate Vice Chancellor who got their PhD online.

Chair Bravo suggested creating short one-minute videos and putting them on Facebook or other media outlets.

Trustee Ritter thought this was a great suggestion. He reminded everyone that a year ago we recorded a commencement video for our students.

Dr. Beatrice Joseph commented that this has truly been a collaboration to make sure students get what they need with a job centric approach. She stated that success coaches understand the journey and are looking forward to bigger and better progress in the way they way student want to learn and how we guide them to good paying jobs.

Pyper Wilkins agreed that the integration that Dr. Joseph mentioned the Workforce and Advancement's role is to pull in busines partners role and are being very intentional working internally and externally to make sure students are getting what they need to be successful.

Trustee Ritter asked if Student Services planned to go online at the similar level.

Dr. Joseph advised that as a product of the pandemic students want to receive their services online and we will continue that partnership. She stated Student Services is here for support of students who want the online experience.

5. **Items for Review**
    1. Committee Notes
        a. Education Workforce Committee Notes for May 4, 2021

6. Executive Session

7. **Adjournment**
   The meeting was adjourned at 3:58 pm

Captioned video and transcripts for Dallas College Board Meetings are available at our website, www.dcccd.edu/boardmeetingslive, under the Archived Videos section.

INFORMATIVE REPORT NO. 10.2.

3rd Quarter Investment Transactions

The 3rd Quarter investment transactions are presented as provided by Board Policy CAK (Legal), which states:

Not less than quarterly, the investment officer shall prepare and submit to the Board a written report of investment transactions for all funds covered by the Public Funds Investment Act.

The 3rd Quarter investment transaction report is typical for this phase of the annual financial cycle.

Dallas College
Investment Portfolio Summary Report
Activity for the 3rd Quarter Ended May 31, 2021

INVESTMENTS	QUARTER ENDING	MARKET VALUE	ACCRUED INTEREST	WEIGHTED AVERAGE MATURITY	YIELD TO MATURITY
Beginning Portfolio Balance	February 28, 2021	$ 544,415,417	$ 184,168	359	0.25%
Purchases		202,949,723			
Matured/Sold		(266,435,863)			
Market Value Change		308,050			
Ending Portfolio Balance	May 31, 2021	$ 481,237,327	$ 437,088	633	0.35%

This report is prepared in compliance with generally accepted accounting principles, the investment strategy expressed in the Investment Policy of the Dallas College Board of Trustees, and the Public Funds Investment Act, as amended.

/s/ John Robertson

John Robertson, Chief Financial Officer

/s/ Tiska Thomas

Tiska Thomas, Deputy Chief, Business Officer

Investment Portfolio Transaction Report

Investment ID	Cusip No.	Description	Purchase Date	Maturity Date	Face Amount	Yield
Investment Pools						
73190		JPMC ACCESS DDA	3-Aug-10	N/A	$ -	0.00%
73190		FROST CASH MGR DDA	1-Sep-13	N/A	7,833,043	0.50%
1111		TEXPOOL	30-Jul-90	N/A	276,340	0.01%
46		LOGIC (DEBT SERVICE F4(	14-Jan-14	N/A	11,798,465	0.08%
		LOGIC Op	19-Dec-12	N/A	23,960,618	0.08%
1111		LOGIC M&O	1-Nov-15	N/A	18,767,559	0.08%
1111		LONE STAR INVESTMENTS	3-Dec-12	N/A	43,691,083	0.11%
94		LONE STAR 2020 Tax Note	7-Oct-20	N/A	29,777,213	0.11%
1111		TEXAS TERM	17-Nov-15	N/A	27,614,545	0.04%
		TEXAS CLASS	17-Nov-15	N/A	28,220,347	0.08%
1111		TEXSTAR 11110	23-Jun-03	N/A	329,834	0.01%
2003		TEXSTAR (TAX NOTE)	6-Aug-03	N/A		0.01%
2004		TEXSTAR (TAX NOTE)	6-Apr-04	N/A		0.01%
40-0		TEXSTAR (GO)	14-Sep-04	N/A		0.01%
40-1		TEXSTAR (CP)	9-Oct-07	N/A		0.01%
40-2		TEXSTAR (GO 2009)	5-Jun-09	N/A		0.01%
45		TEXSTAR 11130 (F45)	4-Mar-13	N/A	8,728,095	0.01%
Subtotal					**$ 200,997,143**	
Commercial Paper						
17053-D	87019RQQ2	Commercial Paper	24-Sep-20	24-Mar-21		0.20%
17054-D	87019RRD0	Commercial Paper	13-Oct-20	13-Apr-21	-	0.21%
17055-D	06742VK67	Commercial Paper	5-Nov-20	13-May-21	-	0.26%
17056-D	063873JSU5	Commercial Paper	19-Nov-20	28-Mar-21	-	0.26%
17057-D	05970RTV7	Commercial Paper	2-Feb-21	29-Jun-21	10,000,000	0.21%
17058-D	05970RUV5	Commercial Paper	17-Feb-21	29-Jul-21	10,000,000	0.22%
17059-D	89119AWV6	Commercial Paper	24-Mar-21	29-Sep-21	10,000,000	0.18%
Subtotal					**$ 30,000,000**	
Treasury Securities						
13101-P	91282CAG6	UST	5-Mar-21	31-Aug-22	10,000,000	0.11%
Subtotal					**$ 10,000,000**	
Municipal Securities						
14004-P	798781A91	SAN MARCUS IDS	18-Dec-19	1-Aug-23	825,000	2.00%
14005-P	798781A91	SAN MARCUS IDS	18-Dec-19	1-Aug-22	890,000	1.90%
14007-P	283770AB1	Munucipal Bond	12-May-20	15-Aug-25	5,000,000	1.40%
14008-P	899593MK0	Munucipal Bond	18-Jun-20	1-Jun-24	2,750,000	1.15%
14009-P	88213ALR4	Munucipal Bond	24-Jul-20	15-May-21	-	0.17%
14010-P	64971XQP6	Munucipal Bond	1-Sep-20	1-Aug-21	13,480,000	0.25%
14011-P	717813YG8	Munucipal Bond	10-Sep-20	30-Jun-21	3,000,000	0.26%
14012-P	34679TUX1	Munucipal Bond	23-Sep-20	1-Sep-22	1,000,000	0.35%
14013-P	34679TUY9	Munucipal Bond	23-Sep-20	1-Sep-23	1,000,000	0.45%
14014-P	696572ME3	Munucipal Bond	27-Oct-20	1-Oct-25	5,345,000	0.65%
14015-P	235219SM5	Munucipal Bond	12-Oct-20	15-Feb-24	10,000,000	0.79%
14016-P	235219SL7	Munucipal Bond	12-Oct-20	15-Feb-23	5,000,000	0.59%
14017-P	040664EL4	Munucipal Bond	28-Apr-21	1-Jul-25	1,750,000	0.91%
14018-P	235308D67	Munucipal Bond	22-Apr-21	15-Aug-24	2,000,000	0.45%
14019-P	235308D67	Munucipal Bond	22-Apr-21	15-Aug-24	6,995,000	0.45%
Subtotal					**$ 48,290,000**	
Agency Securities						
16468	3131G05R0	FNMA	13-Aug-20	10-Aug-23	10,000,000	0.35%
16469	3136G4R96	FNMA	24-Aug-20	24-Aug-23	10,000,000	0.38%
16470	3133EL6G4	FFCB	8-Sep-20	8-Sep-22		0.19%
16471	3133EMGF3	FFCB	16-Nov-20	16-May-24	10,000,000	0.35%
16472	3134GXED2	FHLMC	8-Dec-20	8-Jun-23	10,000,000	0.25%
16473	3135GA6P1	FNMA	24-Dec-20	24-Jun-25	10,000,000	0.50%
16474	3130AKPW0	FHLB	26-Jan-21	26-Jan-26	10,000,000	0.62%
16475	3130AKPW0	FHLB	28-Jan-21	28-Jan-26	10,000,000	0.61%
16476	3130AKZG4	FHLB	18-Feb-21	18-Feb-26	10,000,000	0.61%
16477	3130AKUY0	FHLB	10-Feb-21	10-Nov-25	10,000,000	0.56%
16478	3130ALGJ7	FHLB	23-Mar-21	23-Mar-26	10,000,000	1.00%
16479	3130ALM50	FHLB	25-Mar-21	25-Jun-24	10,000,000	0.44%
16480	3130ALN75	FHLB	29-Mar-21	29-Aug-24	10,000,000	0.54%
16481	3133EMSJ2	FHLB	9-Mar-21	3-Mar-25	10,000,000	0.58%
16482	3133EMVD1	FHLB	5-Apr-21	5-Apr-24	10,000,000	0.33%
16483	3130ALV35	FHLB	13-Apr-21	13-Apr-26	10,000,000	0.50%
16484	3130ALWZ3	FHLB	22-Apr-21	22-Jul-24	10,000,000	0.50%
16485	3130AM528	FHLB	30-Apr-21	30-Jul-25	10,000,000	0.80%
16486	3130AMBE1	FHLB	12-May-21	12-May-26	10,000,000	1.02%
Subtotal					**$ 180,000,000**	
Portfolio Volume					**$ 469,287,143**	

- TexSTAR yields vary daily. The Average Monthly Rate as of 2/28/21 was 0.0334%. The Average Monthly Rate as of 5/31/21 was 0.0100%
- TexPool yields vary daily. The Average Monthly Rate as of 2/28/21 was 0.0431%. The Average Monthly Rate as of 5/31/21 was 0.01%
- LOGIC yields vary daily. The Average Monthly Rate as of 2/28/21 was 0.1007%. The Average Monthly Rate as of 5/31/21 was 0.0.0756%
- Lone Star yields vary daily. The Average Monthly Rate as of 2/28/21 was 0.1300%. The Average Monthly Rate as of 5/31/21 was 0.1100%
- Texas Term yields vary daily.The Average Monthly Rate as of 2/28/21 was 0.0500%. The Average Monthly Rate as of 5/31/21 was 0.0400%
- Texas Class yields vary daily. The Average Monthly Rate as of 2/28/21 was 0.1090%. The Average Monthly Rate as of 5/31/21 was 0.0784%

Market Transactions

Investment ID	Market Value 2/28/21	Securities Purchased	Securities Matured/Sold	Market Value Change	Market Value 5/31/21
Investment Pools					
73190	7,618,660	214,383	$ -	-	7,833,043
1111	276,330	10	-	-	276,340
46	11,774,145	24,320	-	-	11,798,465
	13,456,594	31,504,024	(21,000,000)	-	23,960,618
1111	142,826,464	19,441,095	(143,500,000)	-	18,767,559
1111	54,674,160	15,016,923	(26,000,000)	-	43,691,083
94	30,019,006	9,070	(250,863)	-	29,777,213
1111	31,110,648	9,003,897	(12,500,000)	-	27,614,545
	32,213,281	6,007,066	(10,000,000)	-	28,220,347
1111	329,822	12	-	-	329,834
45	8,727,779	316		-	8,728,095
Subtotal	**$ 333,026,889**	**$ 81,221,116**	**$ (213,250,863)**	**$ -**	**$ 200,997,143**
Commercial Paper					
17053-D	9,999,079	-	(10,000,000)	921	-
17054-D	9,998,674	-	(10,000,000)	1,326	-
17055-D	9,997,019	-	(10,000,000)	2,981	-
17056-D	9,996,830	-	(10,000,000)	3,170	-
17057-D	9,993,668	-	-	5,368	9,999,036
17058-D	9,989,658	-	-	8,813	9,998,471
17059-D	-	9,990,550	-	6,392	9,996,942
Subtotal	**$ 59,974,928**	**$ 9,990,550**	**$ (40,000,000)**	**$ 28,971**	**$ 29,994,449**
Treasury Securities					
13101-P	-	10,002,970		550	10,003,520
Subtotal	**$ -**	**$ 10,002,970**	**$ -**	**$ 550**	**$ 10,003,520**
Municipal Securities					
14004-P	894,902	-		(7,029)	887,873
14005-P	935,746	-		(7,547)	928,199
14007-P	5,123,250	-		16,400	5,139,650
14008-P	2,782,478	-		35,502	2,817,980
14009-P	3,199,014	-	$ (3,185,000)	(14,014)	-
14010-P	13,486,201	-		(6,066)	13,480,135
14011-P	3,037,740	-		(28,260)	3,009,480
14012-P	1,010,300	-		(640)	1,009,660
14013-P	1,010,660	-		4,740	1,015,400
14014-P	5,305,928	-		60,773	5,366,701
14015-P	10,031,100	-		58,000	10,089,100
14016-P	5,039,800	-		9,500	5,049,300
14017-P	-	1,750,000		8,365	1,758,365
14018-P	-	2,233,260		(6,460)	2,226,800
14019-P	-	7,810,827		(22,594)	7,788,233
Subtotal	**$ 51,857,119**	**$ 11,794,087**	**$ (3,185,000)**	**$ 100,670**	**$ 60,566,876**
Agency Securities					
16468	10,006,260	-	-	(1,720)	10,004,540
16469	10,006,240	-	-	(2,970)	10,003,270
16470	9,991,290	-	(10,000,000)	8,710	-
16471	9,971,160	-	-	18,720	9,989,880
16472	9,997,670	-	-	1,980	9,999,650
16473	9,900,410	-	-	19,730	9,920,140
16474	9,920,820	-	-	18,590	9,939,410
16475	9,903,610	-	-	19,050	9,922,660
16476	9,910,410	-	-	36,160	9,946,570
16477	9,948,610	-	-	15,300	9,963,910
16478	-	10,000,000	-	350	10,000,350
16479	-	10,000,000	-	310	10,000,310
16480	-	10,000,000	-	550	10,000,550
16481	-	9,941,000	-	36,330	9,977,330
16482		10,000,000	-	2,310	10,002,310
16483		10,000,000	-	2,060	10,002,060
16484	-	10,000,000	-	1,500	10,001,500
16485		10,000,000	-	440	10,000,440
16486		10,000,000	-	460	10,000,460
Subtotal	**$ 99,556,480**	**$ 89,941,000**	**$ (10,000,000)**	**$ 177,860**	**$ 179,675,340**
Portfolio Volume	**$ 544,415,417**	**$ 202,949,723**	**$ (266,435,863)**	**$ 308,050**	**$ 481,237,327**

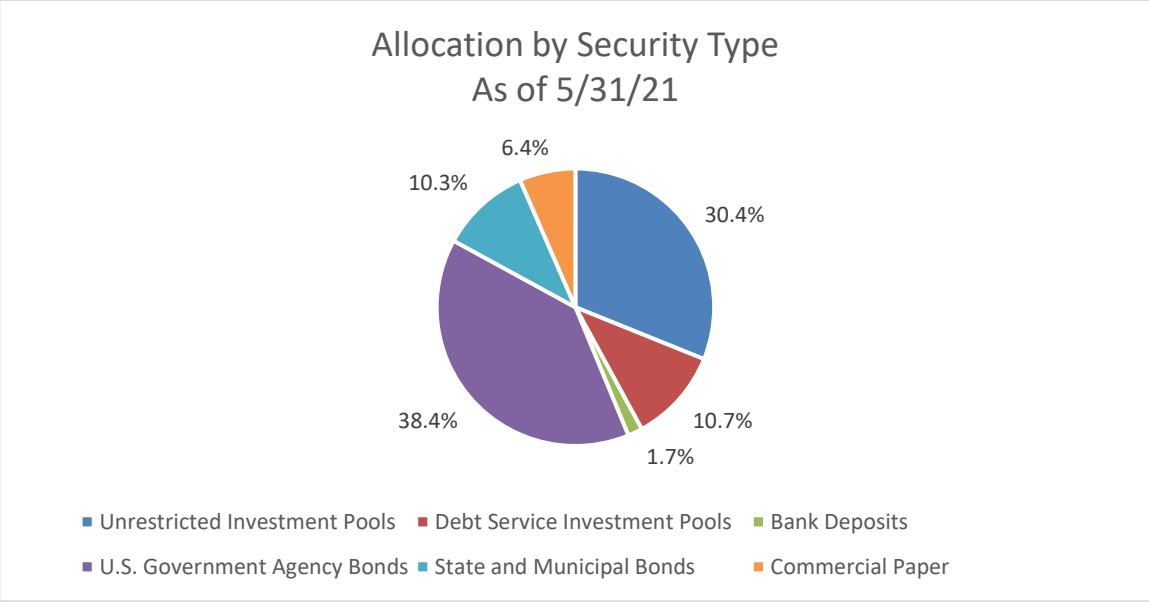
- TexSTAR yields vary daily. The Average Monthly Rate as of 2/28/21 was 0.0334%. The Average Monthly Rate as of 5/31/21 was 0.0100%
- TexPool yields vary daily. The Average Monthly Rate as of 2/28/21 was 0.0431%. The Average Monthly Rate as of 5/31/21 was 0.01%
- LOGIC yields vary daily. The Average Monthly Rate as of 2/28/21 was 0.1007%. The Average Monthly Rate as of 5/31/21 was 0.0.0756%
- Lone Star yields vary daily. The Average Monthly Rate as of 2/28/21 was 0.1300%. The Average Monthly Rate as of 5/31/21 was 0.1100%
- Texas Term yields vary daily.The Average Monthly Rate as of 2/28/21 was 0.0500%. The Average Monthly Rate as of 5/31/21 was 0.0400%
- Texas Class yields vary daily. The Average Monthly Rate as of 2/28/21 was 0.1090%. The Average Monthly Rate as of 5/31/21 was 0.0784%

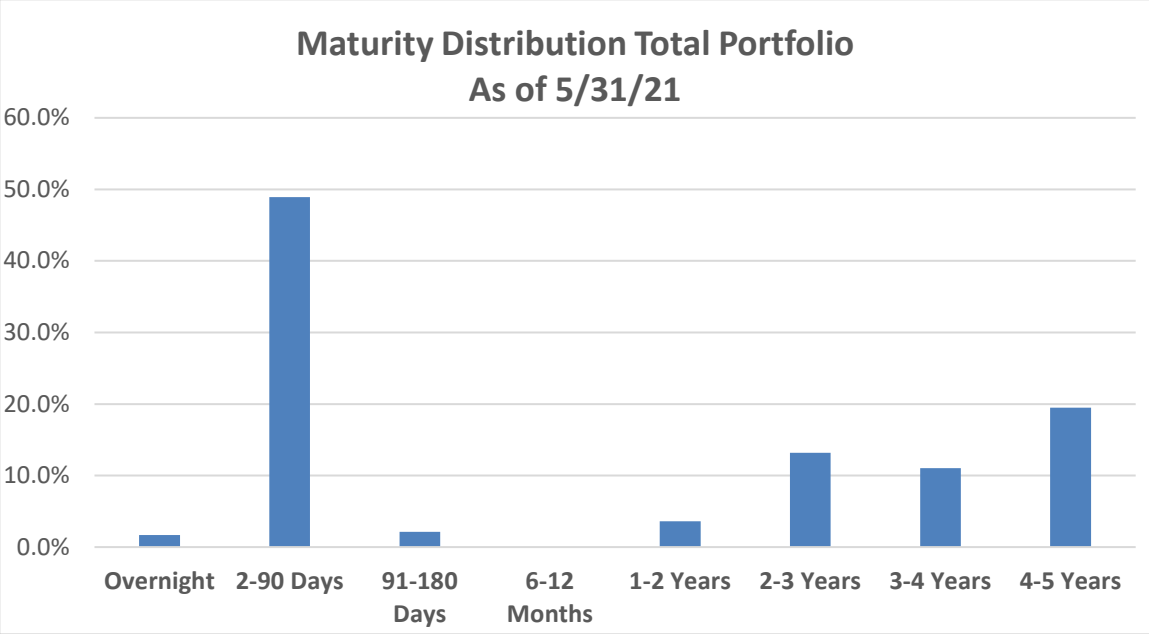
Investment Portfolio Market Transaction Summary

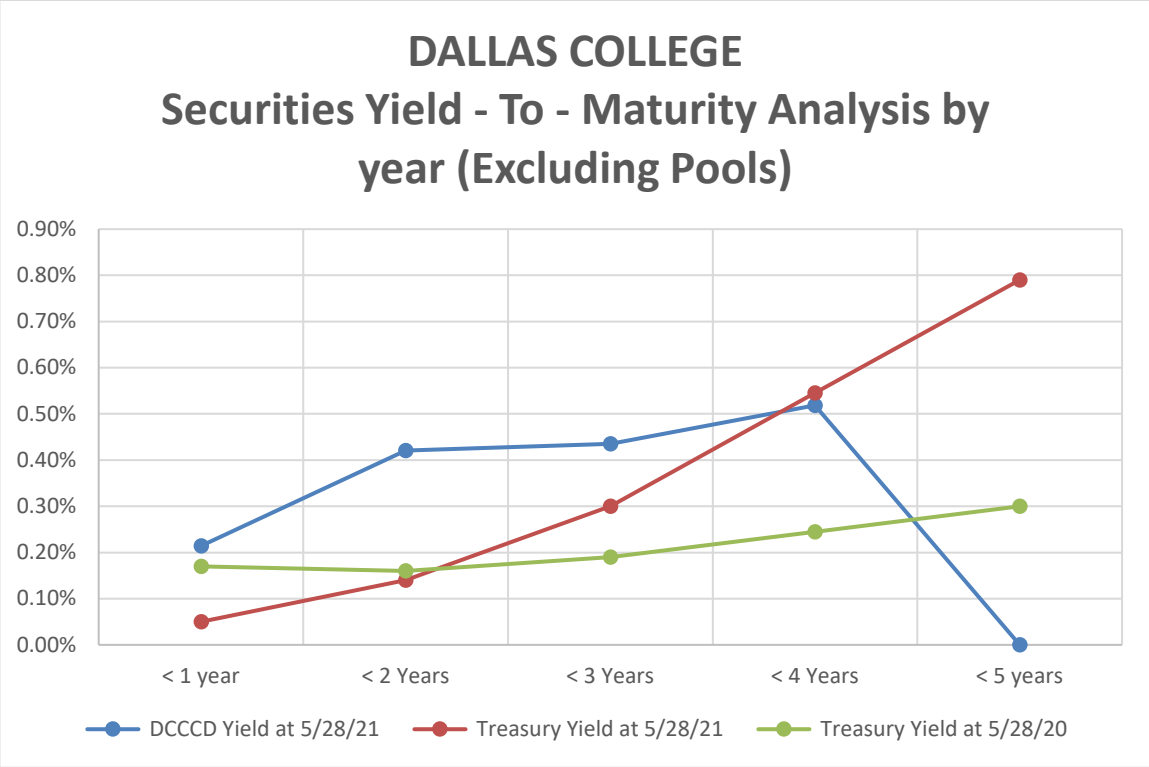
Security Type	Market Value 2/28/21	Securities Purchased	Securities Matured / Sold	Market Value Change	Market Value 5/31/21	Face Value 5/31/21
Investment Pools	$ 333,026,890	$ 81,221,116	$ (213,250,863)	$ -	$ 200,997,143	$ 200,997,143
Commercial Paper	59,974,928	9,990,550	(40,000,000)	28,971	29,994,449	30,000,000
Treasury Securities	-	10,002,970	-	550	10,003,520	10,000,000
Munucipal Securities	51,857,119	11,794,087	(3,185,000)	100,670	60,566,876	48,290,000
Agency Securities	99,556,480	89,941,000	(10,000,000)	177,860	179,675,340	180,000,000
Portfolio Total	**$ 544,415,417**	**$ 202,949,723**	**$ (266,435,863)**	**$ 308,050**	**$ 481,237,327**	**$ 469,287,143**

Investment Portfolio By Percentage

Security Type	Maximum Allowable	Portfolio % 2/28/21	Market Value 2/28/21	Portfolio % 5/31/21	Market Value 5/31/21
Investment Pools	85.00%	58.91%	$ 333,026,890	41.76%	$ 200,997,143
Commercial Paper	30.00%	11.66%	59,974,928	6.23%	29,994,449
Treasury Securities	100.00%	0.00%	-	2.08%	10,003,520
Munucipal Securities	20.00%	10.08%	51,857,119	12.59%	60,566,876
Agency Securities	85.00%	19.35%	99,556,480	37.34%	179,675,340
Portfolio Total		**100.00%**	**$ 544,415,417**	**100.00%**	**$ 481,237,327**


Allocation by Security Type
As of 5/31/21
6.4%
10.3%
30.4%
38.4%
10.7%
1.7%
Unrestricted Investment Pools
Debt Service Investment Pools
Bank Deposits
U.S. Government Agency Bonds
State and Municipal Bonds
Commercial Paper


Maturity Distribution Total Portfolio
As of 5/31/21
60.0%
50.0%
40.0%
30.0%
20.0%
10.0%
0.0%
Overnight
2-90 Days
91-180 Days
6-12 Months
1-2 Years
2-3 Years
3-4 Years
4-5 Years


DALLAS COLLEGE
Securities Yield - To - Maturity Analysis by year (Excluding Pools)
0.90%
0.80%
0.70%
0.60%
0.50%
0.40%
0.30%
0.20%
0.10%
0.00%
< 1 year
< 2 Years
< 3 Years
< 4 Years
< 5 years
DCCCD Yield at 5/28/21
Treasury Yield at 5/28/21
Treasury Yield at 5/28/20

INFORMATIVE REPORT NO. 10.3.

3rd Quarter Budget Book Vendor Summary

Listed below is a summary of changes made to vendors listed in the original Budget Book submitted for 2020- 2021.

			LOCATION	*PAGE #, LINE #*
Vendor All Points of Texas Hercules Relocation Premiere Install Movers	Award $120,000	RFB-2021-113	College Wide	Page 67 Line 43
Comments Moving Services for all Dallas College locations as needed.				

Vendor Infinity Contractors International LTD	Award $292,739	BUY BOARD 638-21	LeCroy Center	Page 34 Line 49, 20
Comments Replace air cooled chillers.				

Vendor J.T. Vaughn Construction LLC	Award $239,860	CHOICE PARTNERS 20/017MR-20	El Centro	Page 71 Line 14
Comments Demolition and pre-construction services dental relocation				

Vendor Air Conditioning Innovative Solutions, Inc.	Award $291,000	TIPS 200201	Cedar Valley	Page 71 Line 150
Comments Cover cost for damage repair work to facility HVAC and plumbing caused by recent storm.				

Vendor W.W. Grainger, Inc.	Award $541,016	BUY BOARD 577-18	North Lake	Page 32 Line 10
Comments HVAC Equipment				

Vendor	Award	BUY BOARD	North Lake	Page 71
W.W. Grainger, Inc.	$749,731	577-18		Line 142
Comments Electrical Lab				

Vendor	Award	DIR-TSO-4318	District Service Center	Page 71
GTS Technology Solutions, Inc.	$102,068	GTS		Line 144
Comments Third Party Risk Recon				

Vendor	Award	DIR-TSO-4167	North Lake	Page 71
Netsync Network Solutions	$223,096	A		Line 144
Comments CSB Project installation and deployment of equipment.				

Vendor	Award	BUY BOARD	Mountain View	Page 34
Infinity Contractors International, LTD	$111,722	638-21		Line 16, 17, 20
Comments Mechanical Projects, Replace VAV Boxes.				

Vendor	Award	BUY BOARD	Mountain View	Page 34
Infinity Contractors International, LTD	$672,444	638-21		Line 16, 17, 20
Comments Mechanical Projects, Replace chiller.				

Vendor	Award	BUY BOARD	Mountain View	Page 34
Infinity Contractors International LTD	$275,111	638-21		Line 16,17,20
Comments Mechanical Projects, Replace HVAC pumps.				

Vendor	Award	DIR-TSO-3763	District Service Center	Page 71
SHI-Government Solutions, Inc.	$140,385	B		Line 144

Comments
Malware protection and support

Vendor	Award	BUY BOARD	District	Page 71
Professional Turf Products, LP	$106,715	611-20	Service Center	Line 142

Comments
Grounds Maintenance Equipment

Vendor	Award	TIPS 210205	Cedar Valley	Page 71
LeVis Consulting Group, LLC	$1,721,063			Line 150

Comments
Sun Plaza Renovation

Vendor	Award	BUY BOARD	Eastfield	Page 71
Infinity Contractors International, LTD	$1,051,629	638-21		Line 142

Comments
Steam Boiler demolition and replacement

Vendor	Award	BUY BOARD	Mountain View	Page 34
Enviromatic Systems of Fort Worth, Inc.	$326,068	631-20		Line 19

Comments
HVAC controls upgrade

Vendor	Award	BUY BOARD	Mountain View	Page 71
Infinity Contractors International, LTD	$136,326	638-21		Line 142

Comments
AHU-A5 Replacement

INFORMATIVE REPORT NO. 10.4.

3RD QUARTER FACILITIES IMPROVEMENT PLAN
ORIGINAL PROJECTS

Campus	Project	Budget	Actuals (Jul 12, 2021)	Variance from Budget	Status
BH	Replace roof Bldg F 21,850sq ft.	$389,124.00	$358,016	92%	COMPLETE
BH	Replace roof Bldg H 21,040 sq ft.	$389,124.00	$259,438	67%	COMPLETE
BH	Replace roof Bldg J 18,900 sq ft.	$345,888.00	$319,286	92%	COMPLETE
BH	Replace remainder of roof Bldg M 10,200 sq ft.	$189,157.50	$173,738	92%	COMPLETE
BH	Replace remainder of roof Bldg Q 26,600 sq ft.	$530,721.90	$493,180	93%	COMPLETE
BH	Replace FPE panel and switchgear, Building K	$302,698.50	$188,004	62%	10% Construction
BH	Replace FPE Switchgear; Building Q	$351,975.00	$194,525	55%	10% Construction
BH	Replace FPE Switchgear; Building M	$175,987.50	$80,268	46%	10% Construction
BH	Replace FPE Switchgear; Building R	$140,790.00	$67,022	48%	10% Construction
BH	Replace FPE Switchgear; Building C	$140,790.00	$75,454	54%	10% Construction
BH	Replace FPE Switchgear; Building A	$28,158.00	$67,448	240%	10% Construction
NL	Tridium software installation at Central Campus	$281,580.00	$0	0%	Bidding
NL	Replace F elevator hydraulic pumps	$30,973.80	$26,828	87%	COMPLETE
NL	A/E fees for put back of West Campus leased building	$351,975.00	$369,807	105%	5% Design Complete
NL	R Building Switchgear Replacement	$56,316.00	$2,996	5%	Bidding
NL	A-200 waterproofing - Phase 1 Engineering	$140,790.00	$2,321	2%	100% Design Complete
NL	Install Central Plant Switchgear and Replace Feeders	$140,790.00	$7,490	5%	Bidding
NL	Reseal expansion joints, roadways, sidewalks	$126,435.50	$44,580	35%	COMPLETE
NL	Replace N.Loop Road-Library to DART Station	$351,975.00	$89,160	25%	Bidding
NL	Central plant incoming water manifold replacement	$66,171.30	$71,618	108%	COMPLETE
NL	Athletics repairs & improvements	$668,752.50	$215,651	32%	Bidding
NL	Upgrade HHW piping insulation	$76,526.75	$95,032	124%	5% Construction
NL	Replace DX Units - Workforce and Cafeteria	$66,545.00	$31,159	47%	COMPLETE
RL	Replacement of (5) fume hoods in Sabine Hall	$211,185.00	$191,937	91%	5% Construction
RL	Eng. Technology/Manufacturing lab renovations	$112,632.00	$0	0%	Project Cancelled
RL	Roof replacement Fannin, Fannin Breezeway	$576,405.00	$413,404	72%	COMPLETE
RL	Roof replacement Alamito	$576,405.00	$304,521	53%	COMPLETE
RL	Modular Building Phase 2	$954,270.50	$272,978	29%	Phase II Cancelled - funds allocated to Phase I
LCET	Replace R-22 Chiller #2, 185 Ton	$281,580.00	$242,980	86%	5% Construction
LCET	Replace R-22 Chiller #1, 140 Ton	$211,185.00	$239,235	113%	5% Construction
MV	Replace remaining pneumatic VAV boxes (13)	$211,185.00	$11,235	5%	15% Construction
MV	Replace CHW/HHW pumps	$281,580.00	$14,980	5%	15% Construction
MV	Replace ceiling/light; hallways, classrooms, 90,000 SF	$211,185.00	$126,893	60%	COMPLETE
MV	Replace/upgrade controls phase 3; Buildings B, H & S	$288,619.50	$23,380	8%	20% Construction
MV	Replace 750 Ton Chiller with 1000 ton	$1,548,690.00	$82,360	5%	10% Construction
MV	Replace roof Building S	$666,915.30	$616,623	92%	COMPLETE
MV	Replace roof Building B	$578,281.50	$534,444	92%	COMPLETE
MV	Replace roof South W	$1,513,260.00	$1,320,774	87%	COMPLETE
MV	Replace roof - north side of East Building	$714,474.90	$660,925	93%	COMPLETE
MV	Coffee Shop	$120,790.00	$0	0%	Project Deferred

INFORMATIVE REPORT NO. 10.4.

3RD QUARTER FACILITIES IMPROVEMENT PLAN
ORIGINAL PROJECTS

Campus	Project	Budget	Actuals (Jul 12, 2021)	Variance from Budget	Status
MV	Upgrade sound systems in Gym, Cafeteria, East Foyer	$181,185.00	$20,000	11%	Bidding
CV	Fire sprinklers; Bldgs. C, D (phase 1)	$3,519,750.00	$307,579.00	9%	Bidding
EF	Replace fire alarm, panels, devices and wiring; campus-wide - Phase 1	$281,580.00	$228,531.00	81%	75% Complete
EF	Replace steam boiler w/ HW, pump(s), piping	$2,365,272.00	$125,832.00	5%	10% Construction
EC	Replace FPE panels (B, C Building)	$35,197.50	$60,800.00	173%	COMPLETE
DO	2nd Floor -- Additional workspace	$63,355.50	$0.00	0%	COMPLETE
DO	3rd Floor -- Additional workspace	$56,316.00	$0.00	0%	COMPLETE
BJP	Replace FACP and all devices in the building	$281,580.00	$74,229.00	26%	Bidding
BJP	Upgrade/replace exterior lighting	$70,395.00	$56,861.00	81%	85% Complete
BJP	Small Business and Corporate Growth Lab (renovate library on 2nd floor)	$703,950.00	$3,775.00	1%	Project Cancelled
College	Subsurface Utility Engineering (CV, NL, EF, BH)	$1,375,000.00	$1,074,084.00	78%	90% Complete
College	College Wide Arcflash Study	$1,548,690.00	$1,004,303.00	65%	80% Complete

INFORMATIVE REPORT NO. 10.4.

3RD QUARTER FACILITIES IMPROVEMENT PLAN
ADDITIONAL PROJECTS

Campus	Project	Budget	Actuals (Jul 12, 2021)	% Spent	Status
MV	Rebrand cube on top of S bldg	$55,000.00	$50,000	91%	COMPLETE
EF	Rebrand Performance Hall Wall Sign	$47,000.00	$42,000	89%	COMPLETE
RL	New AFD for Chiller	$95,000.00	$89,553	94%	COMPLETE
EF	Safety issues at EFC	$140,000.00	$23,195	17%	Bidding
BH	Brookhaven Campus New Bella Road	$36,166.00	$0	0%	COMPLETE
NL	Rebrand Monolith	$43,000.00	$38,000	88%	50% Construction Complete
EC	Dining Room Furniture (Culinary)	$250,000.00			On order
College	TMA	$121,800.00	$0	0%	Implementation 50% Complete
College	FCA	$452,480.56	$54,498	12%	85% Complete
	Total:	**$1,240,446.56**	**$297,246**	**24%**	

INFORMATIVE REPORT NO. 10.5.

2019 DALLAS COLLEGE BOND PROGRAM QUARTERLY STATUS REPORT

(Information through June 30, 2021) **July 2021**

INFORMATIVE REPORT NO. 10.5.

Program Description

The Bond Team is providing Program Management Services inclusive of planning, design coordination, budget and cost control, program scheduling, construction and oversight for Dallas College's 2019 Bond Capital Improvement Program. Phase 1 of the 2019 Bond Capital Improvement Program includes ten major projects on six campuses.

Bond Program Summary – Scope of Work

Phase 1 2019 Bond Program Projects	Bond Funds	Other Funds
Brookhaven Campus – Early College Center & Campus Renovation Building S & J-122	$ 31,100,000	$ -
Cedar Valley Campus – HVAC Commercial Lab	$ 4,200,000	$ -
Cedar Valley Campus – Early College Center & Academic Building	$ 25,700,000	$ -
Cedar Valley Campus – One Stop Shop Renovation	$ 6,000,000	$ -
Eastfield Campus – Student Success Center & Academic Building	$ 62,400,000	$ -
El Centro West – Renovation for Early College Center Student Space	$ 4,000,000	$ 1,479,694
Mountain View Campus – Early College Center Building	$ 24,300,000	$ -
Mountain View Campus – Nursing & Allied Health Building	$ 20,600,000	$ -
Mountain View Campus – Welcome Center (prototype)	$ 6,000,000	$ -
Richland College – Early College Center & School of Business	$ 52,900,000	$ -
2019 Bond Capital Improvement Program Total	**$ 237,200,000**	**$ 238,679,694**

Budget Changes

As indicated above, Dallas College supplemented funds for the El Centro West – Renovation for ECC Student Space. The Bond Team will manage the additional funds to maximize the effectiveness of those dollars in a cohesive plan for the El Centro West Campus. To date, $1,479,694 has been transferred. The Bond Team working with Business Affairs requested an additional $300,000 to be reserved for contingency.

Program Status

The below six projects are in various stages of design. The Bond Team and our Project Teams are working successfully through design and pre-construction services. Pre-development meetings have been held with all authorities having jurisdiction over the Projects. The Furniture Fair was a success with participation from all architects. Architects reviewed and provided recommendations for furniture selection to Dallas College. The Bond Team continues to work and build a strong rapport with Dallas College's numerous campuses and departments.

1) Brookhaven Campus – Early College Center & Campus Renovation Building S & J-122
2) Cedar Valley Campus – Early College Center & Academic Building
3) Eastfield Campus – Student Success Center & Academic Building
4) Mountain View Campus – Early College Center Building
5) Mountain View Campus – Nursing & Allied Health Building
6) Richland College – Early College Center & School of Business

The following projects have completed design, received permits and awarded Contractor's through the RequestFor Competitive Sealed Proposals (RFCSP) process. El Centro West – Renovation for Early College Center is currently on schedule. Cedar Valley Campus - HVAC Commercial Lab is substantially complete. Change order for additional scope of work to install data drops is in the approval process. Once change order is approved, work will start.

7) El Centro West – Renovation for Early College Center Student Space
8) Cedar Valley Campus – HVAC Commercial Lab

Method of construction for the below projects are Request For Competitive Sealed Proposals (RFCSP). Cedar Valley Campus – One Stop Shop Request For Competitive Sealed Proposals (RFCSP) were received and read publicly on June 29, 2021. Mountain View Campus – Welcome Center is in Schematic Design Phase.

9) Cedar Valley Campus – One Stop Shop Renovation
10) Mountain View Campus – Welcome Center

Schedule

Q1 2023 is the anticipated construction completion date for Phase 1 2019 Bond Capital Improvement Program. Q2 2023 extends CBRE's original completion date of Phase 1 which includes the closeout phase.

DALLAS COLLEGE
2019 Bond Capital Improvement Program
The Bond Team

DASHBOARD
REPORT DATE
07/15/2021

DALLAS COLLEGE

INFORMATIVE REPORT NO. 10.5.

Project Name

- BHC - ECC/ECE Expansion
- CVC - Commercial HVAC Program Renovation
- CVC - ECC & Academic Building
- CVC - One Stop Shop Renovation
- ECC West - Renovation for ECC Student Space
- EFC - Student Success Center & Academic Building
- MVC ECC - Early College Center
- MVC NAH - Nursing & Allied Health Bldg
- MVC WC - Welcome Center
- RLC - ECC & School of Business

DALLAS COLLEGE 2019 BOND PROGRAM - PHASE 1

Month of: July 2021

# of Projects

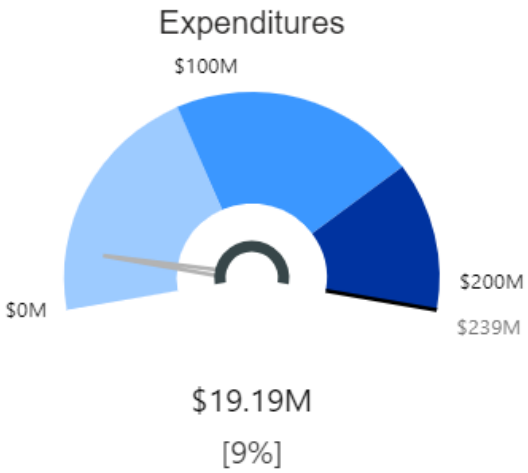
Project Type / Phase	Design	Planning	Procurement	Total
New	3	3	1	7
Renovation	1		2	3
Total	**4**	**3**	**3**	**10**

$238.7M
Current Budget

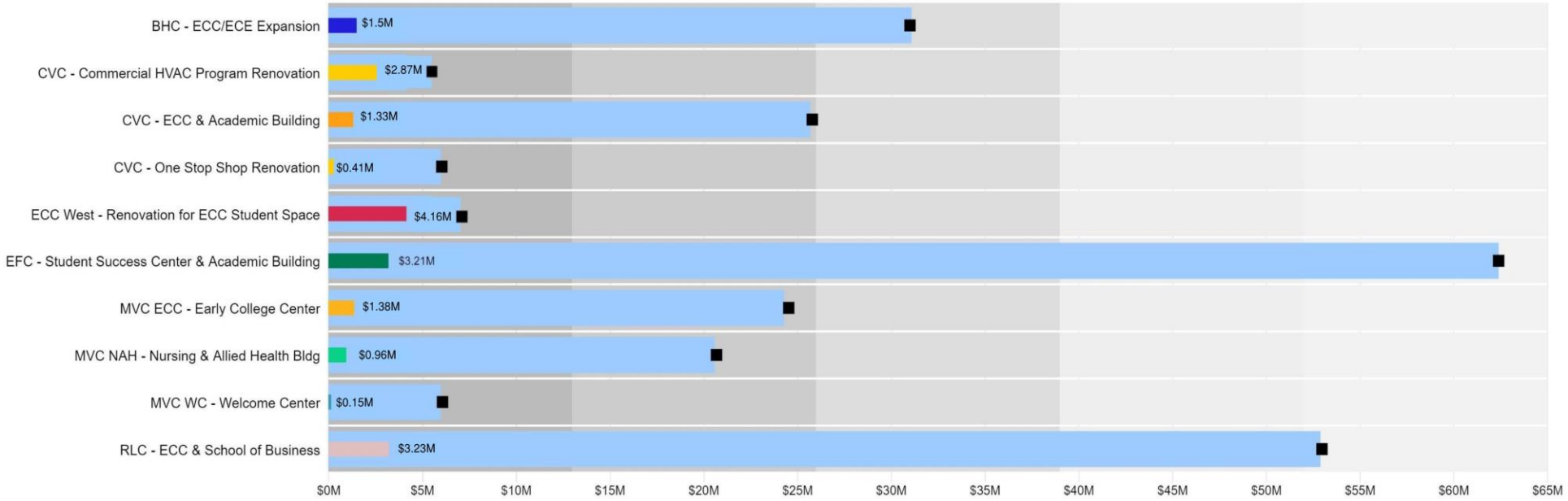
($0.05M)
Forecasted (Over)/Under

$31.1M
Current Commitments

$19.2M
Expenditures



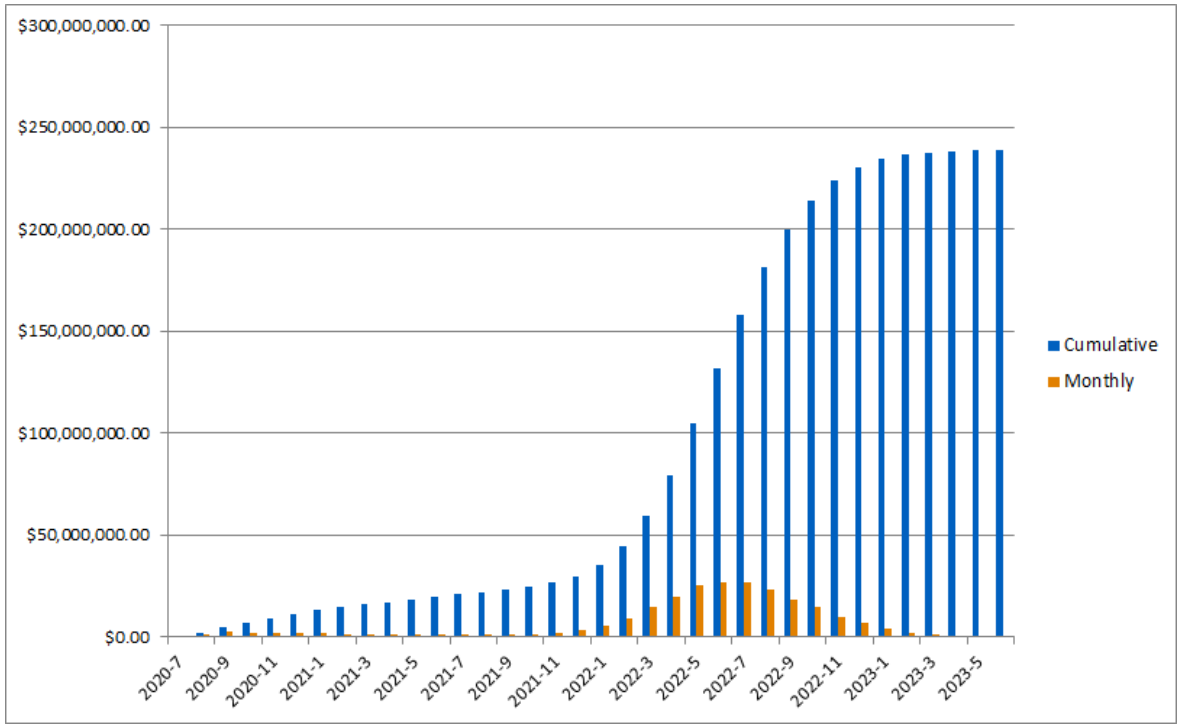
FINANCIALS SUMMARY



INFORMATIVE REPORT NO. 10.5.

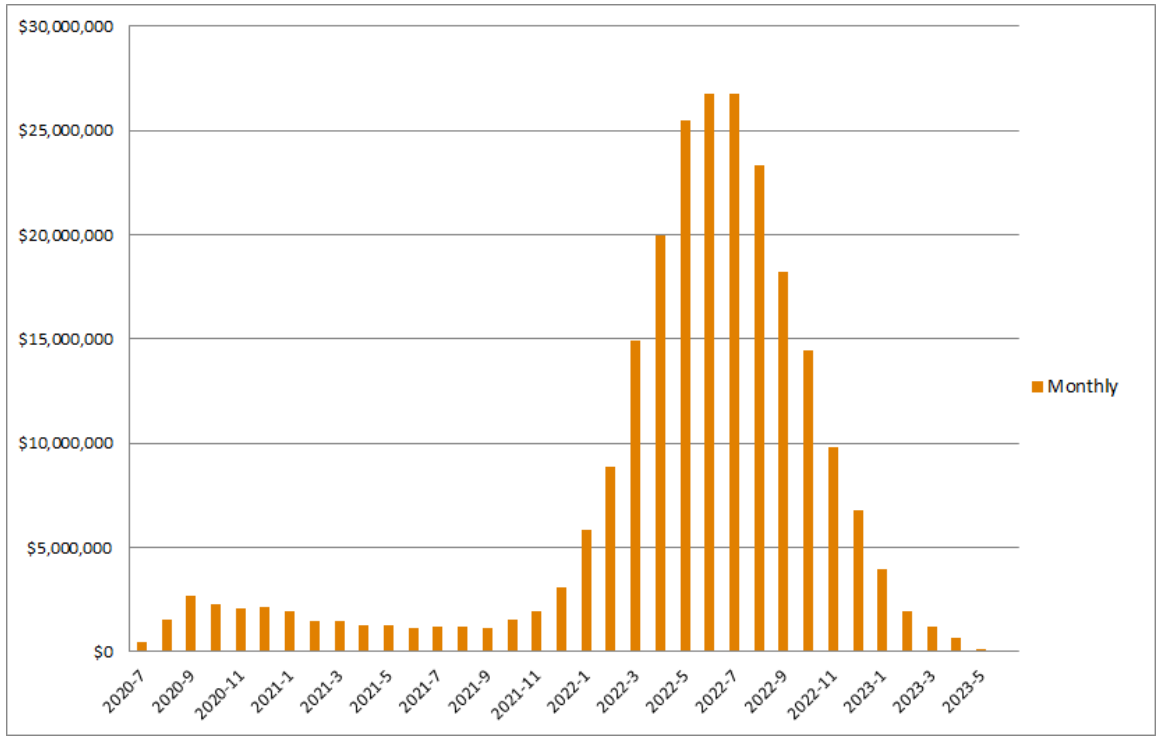
Cumulative Project Costs - Dallas College Bond Program

Phase 1



Monthly Project Costs - Dallas College Bond Program

Phase 1



MWBE PARTICIPATION REPORT
REPORT DATE
07/15/2021

DALLAS COLLEGE

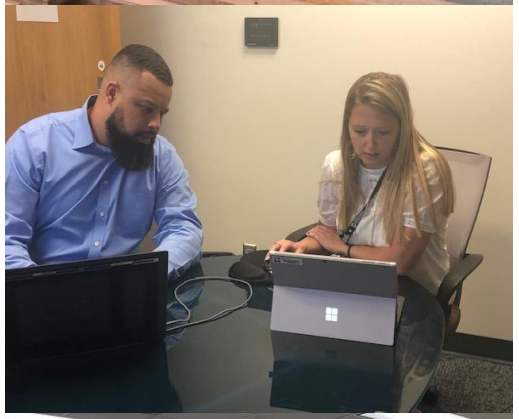
INFORMATIVE REPORT NO. 10.5.

M/WBE Contracts	
Total M/WBE Contract Dollars Awarded	$ 15,031,436
Total M/WBE Contracts Awarded Percentage	49.11%
Total Number of Contracts (Prime/Subconsultant/Subcontractor)	115

M/WBE Payments through June 30, 2021	
Total Dollars Paid to M/WBE Firms	$ 7,877,007
Total Percentage Paid to M/WBE Firms	42%

Categories	Prime Contracts Awarded	M/WBE Contracts Awarded	M/WBE Contract % Achieved	M/WBE Primes 2nd Tier Subconsultants Subcontractors Contracts	Total Contracts Including Subcontractors	M/WBE Contracts
Program Management	$ 10,543,428	$ 4,048,465	38.40%	N/A	7	5
Architectural & Engineering	$ 13,118,360	$ 6,589,833	50.23%	$ 1,015,192	51	44
General Contracting	$ 6,948,316	$ 4,393,138	63.23%	$ 1,637,690	23	22
Other Services					34	
TOTAL	**$ 30,610,105**	**$ 15,031,436**	**49.11%**	**$ 2,652,882**	**115**	**71**

Categories	Payments to Primes	Payments to M/WBE	M/WBE Payment % Achieved	M/WBE Primes 2nd Tier Subconsultants Subcontractors Payments	% of Awarded Dollars Paid to Date
Program Management	$ 7,147,909	$ 1,948,907	27.27%	N/A	68%
Architectural & Engineering	$ 5,975,733	$ 2,669,187	44.67%	$ 203,485	46%
General Contracting	$ 5,447,020	$ 3,258,913	59.83%	$ 1,545,670	78%
Other Services			0%		0%
TOTAL	**$ 18,570,662**	**$ 7,877,007**	**42.42%**	**$ 1,749,155**	**61%**



INFORMATIVE REPORT NO. 10.5.

DALLAS COLLEGE

JUNE 30, 2021 / NLC CSB PROJECT UPDATES

CSRS | BUILDING STRONGER, SMARTER COMMUNITIES TOGETHER.

NORTH LAKE CAMPUS
CONSTRUCTION SCIENCES BUILDING

INFORMATIVE REPORT NO. 10.5

PROJECT BUDGET UPDATE: 06/25/21

- **Project Budget - $50,000,000.00**

- Construction Cost - $ 25,500,000.00
- Change Orders - $ 559,962.00
- **Contract Sum to Date - $ 26,059,962.00**
- Balance to Finish - $ 3,305,519.25

- **Total A/E PM Fees - $ 4,716,275.00**
- A/E PM Fees To Date - $ 3,907,919.20
- Balance to Finish - $ 808,355.80
- **FF&E (Total To Date) - $ 3,250,943.08**

- **Total Project Cost To Date - $ 34,027,180.08**

PROJECT MILESTONES:

- Construction Start Date – February 26, 2020
- Furniture Delivery/Installation June 16- July 19, 2021
- Equipment Move-in June 28 – July 15, 2021
- Commissioning of Systems – Estimated 8/30/21
- HVAC Testing Adjusting Balancing – Estimated 7/24/21
- Substantial Completion - July 19, 2021
- IAQ Testing - July 30 - August 3, 2021
- Owner Occupancy - Estimated August 09, 2021 *

NORTH LAKE CAMPUS
CONSTRUCTION SCIENCES BUILDING

INFORMATIVE REPORT NO. 10.5

JOERIS General Contractors

MWBE PARTICIPATION

Firm:	Joeris General Contractors	**Pay Application Date**	5/31/2021
Project Number:	200290	**Pay Application Number**	15
Project Name:	DCCCD NLC Construction Sciences Building		
Project Manager:	Barret Stillings		

Report Period
5/1/2021 to 5/31/2021

Report Period Invoiced	Invoiced to Date
$ 1,746,157.00	$23,952,045.00

MWBE Vendor Information (Tier II Spend)			
Subcontractor Name	**Scope of Work**	**Value This Period**	**Value to Date**
JDS	Concrete	$ -	$ 1,083,377.00
Father and Sons Masonry	Masonry	$ 62,480.00	$ 822,955.00
Ace Fabricators	Structural Steel Fabrication	$ -	$ 1,455,500.00
S&D Erectors	Structural Steel Erection	$ 3,000.00	$ 567,920.00
Architectural Division 8	Doors, Frames, and Hardware PO	$ 39,254.00	$ 188,700.00
EZ Construction Services	Doors, Frames, and Hardware Installation	$ 12,003.00	$ 12,003.00
Kenmark	Window Treatments	$ 13,598.00	$ 49,124.00
Highland Fire Protection	Fire Suppression	$ 10,448.00	$ 238,490.50
JBI Electric	Electrical	$ -	$ 1,648,000.00
	TOTALS:	$ 140,783.00	$ 6,066,069.50

HUB Participation %	
8.06%	25.33%

INFORMATIVE REPORT NO. 10.6.

Current Funds Operating Budget Report for June 2021

The Chancellor presents the report of the current funds operating budget for review for the period ending June 30, 2021.

Revenues

Taxes for Current Operations reflects a higher percentage due to more tax collections.

Transfers-In from Other Funds is higher due to $26M Carry Forwards, $20M Facilities Improvement Plan, $10M ERP Implementation and $6M Other Capital Projects transfers.

Expenses

Overall, Expenses are tracking well in keeping with expenditures at is point of the fiscal year. *Purchased Services* reflects a higher percentage due to IncludED commitment with Follett Higher Education Group and consulting fees for One College.

DALLAS COUNTY COMMUNITY COLLEGE DISTRICT
2020-21 CURRENT FUNDS OPERATING BUDGET

REVENUES & EXPENDITURES

Year-to-Date June 30, 2021

	Approved Budget	Allocated Budget	Year-To-Date Actuals	Percent Budget
REVENUES				
State Appropriations	$ 94,495,215	$ 94,495,215	$ 76,629,469	81.1%
Tuition	121,533,252	121,533,252	133,559,781	109.9%
Less: Waivers & Discounts	(26,119,900)	(26,119,900)	(16,824,095)	64.4%
Less: TPEG Set Aside	(6,913,352)	(6,913,352)	(4,184,619)	60.5%
Total Net Tuition	88,500,000	88,500,000	112,551,068	127.2%
Taxes	298,857,000	298,857,000	301,090,522	100.7%
Federal Grants & Contracts (Work Study)	340,000	340,000	350,946	103.2%
Investment Income	500,000	500,000	665,344	133.1%
General Revenue	1,050,000	1,050,000	1,161,198	110.6%
CARES Lost Revenue Recovery	4,200,000	4,200,000	-	0.0%
Subtotal Revenue	487,942,215	487,942,215	492,448,547	100.9%
Transfers-In From Other Funds	52,667,868	55,447,902	n/a	n/a
TOTAL REVENUE	540,610,083	543,390,117	492,448,547	90.6%

	Approved Budget	Allocated Budget	Year-to-Date Actuals	Percent Budget
EXPENSES				
Salaries & Wages	$ 301,268,876	$ 293,896,160	$ 236,751,139	80.6%
Staff Benefits	37,679,217	37,793,840	29,431,156	77.9%
Purchased Services	44,635,070	66,944,796	65,674,050	98.1%
Operating Expenses	76,586,738	46,809,068	35,495,416	75.8%
Supplies & Equipment	40,349,985	57,856,056	31,098,103	53.8%
Provisions (See Summary Below)	7,200,000	7,200,000	n/a	n/a
Subtotal Expenses	507,719,886	510,499,920	398,449,864	78.1%
Transfers to Other Funds:				
Institutional Matching - Contracts/Grants	3,000,000	3,000,000	1,051,384	35.0%
Auxiliary Fund	9,890,197	9,890,197	9,890,197	100.0%
Capital Budget	20,000,000	20,000,000	n/a	n/a
TOTAL EXPENSES	540,610,083	543,390,117	409,391,445	75.3%

PROVISIONS SUMMARY:	Approved	Allocated Budget	Adjustments	Current Unallocated
Diversity Training	$ 1,500,000	$ -	$ -	$ 1,500,000
Professional Development	1,500,000	-	-	1,500,000
CARES Lost Revenue Recovery	4,200,000	-		4,200,000
TOTAL PROVISIONS	7,200,000	-	-	7,200,000

CASH ON HAND	Prior Month Balance	Current Month Net Change	Current Month Balance	Year-to-Date Net Change
Pools & Banks	$ 150,693,370	$ 1,034,972	$ 151,728,342	$ (155,846,692)
Commerical Paper	$ 29,994,449	$ (9,998,087)	$ 19,996,362	$ (10,288,551)
Total Cash	$ 180,687,819	$ (8,963,115)	$ 171,724,703	$ (166,135,243)

DALLAS COUNTY COMMUNITY COLLEGE DISTRICT
2019-20 CURRENT FUNDS OPERATING BUDGET

REVENUES & EXPENDITURES

Year-to-Date - 83.3% of Fiscal Year Elapsed

UNRESTRICTED FUND

REVENUES	June 30, 2021			June 30, 2020		
	Allocated Budget	Year-to-Date Actuals	Percent Budget	Approved Budget	Year-to-Date Actuals	Percent Budget
State Appropriations	$ 94,495,215	$ 76,629,469	81.1%	$ 94,495,215	$ 76,633,103	81.1%
Tuition	121,533,252	$ 133,559,781	109.9%	135,475,137	130,463,336	96.3%
Less: Waivers & Discounts	(26,119,900)	$ (16,824,095)	64.4%	(21,904,878)	(16,540,563)	75.5%
Less: TPEG Set Aside	(6,913,352)	$ (4,184,619)	60.5%	(6,897,912)	(5,498,441)	79.7%
Total Net Tuition	88,500,000	112,551,068	127.2%	106,672,347	108,424,333	101.6%
Taxes for Current Operations	298,857,000	301,090,522	100.7%	278,882,917	280,171,985	100.5%
Work Study	340,000	350,946	103.2%	1,145,477	1,228,966	107.3%
Investment Income	500,000	665,344	133.1%	3,900,000	5,223,282	133.9%
General Revenue	1,050,000	1,161,198	110.6%	2,057,328	1,680,939	81.7%
CARES Lost Revenue Recovery	4,200,000	-	0.0%	-	-	n/a
SUBTOTAL	487,942,215	492,448,547	100.9%	487,153,284	473,362,608	97.2%
Transfers-In From Other Funds	55,447,902	n/a	n/a	-	-	n/a
TOTAL REVENUES	543,390,117	492,448,547	90.6%	590,129,541	473,362,608	80.2%

EXPENSES	June 30, 2021			June 30, 2020		
	Allocated Budget	Year-to-Date Actuals	Percent Budget	Approved Budget	Year-to-Date Actuals	Percent Budget
Salaries & Wages	$ 293,896,160	$ 236,751,139	80.6%	$ 298,430,064	$ 247,864,227	83.1%
Staff Benefits	37,793,840	29,431,156	77.9%	36,770,864	30,353,792	82.5%
Purchased Services	66,944,796	65,674,050	98.1%	47,519,126	34,791,912	73.2%
Operating Expenses	46,809,068	35,495,416	75.8%	65,118,049	41,756,271	64.1%
Supplies & Equipment	57,856,056	31,098,103	53.8%	118,447,487	37,006,872	31.2%
Provisions (See Summary Below)	7,200,000	n/a	0.0%	3,301,723	n/a	0.0%
Subtotal Expenses	510,499,920	398,449,864	78.1%	569,587,313	391,773,074	68.8%
Transfers to Other Funds:						
Institutional Matching - Contracts/Grants	3,000,000	1,051,384	n/a	891,648	1,304,860	n/a
Auxiliary Fund	9,890,197	9,890,197	100.0%	9,924,404	9,924,404	100.0%
Capital Budget	20,000,000	n/a	n/a	9,726,176	9,726,176	100.0%
TOTAL EXPENSES	543,390,117	409,391,445	75.3%	590,129,541	412,728,514	69.9%

	Approved	Year-to-Date Allocation	Balance	Approved	Year-to-Date Allocation	Balance
Provision Summary	$ 7,200,000	-	7,200,000	$ 103,394,845	(94,634,845)	8,760,000

INFORMATIVE REPORT NO. 10.7.

Notice of Grant Awards (June 2021)

The Notice of Grants Awards report reflects alignment with current Dallas College Strategic Priorities. The report references the following seven priorities:

1. Meet the goals of 60x30TX
2. Impact Income Disparity throughout our community
3. Streamline and Support Navigation to and Through Our College and Beyond
4. Strengthen the Career Connected Learner Network and Implement the Student-Centric One College Organization
5. Foster an Equitable, Diverse and Inclusive Environment for Employees and Students
6. Re-design Professional Development to Create a Diverse and Inclusive High Performing Work and Learning Environment
7. Serve as the Primary Provider in the Talent Supply Chain Throughout the Region

Funding agencies define fiscal years for each grant, which often do not align with Dallas College's fiscal year. Dallas College administers grants in accordance with requirements of the funding agency and its own policies and procedures. This report is for informative purposes only.

RECIPIENT
Dallas College - School of Creative Arts, Entertainment and Design

PURPOSE
Challenge America: Arts Engagement in American Communities supports arts projects in all artistic disciplines, extending the National Endowment for the Arts' reach to populations that are underserved. Through a series of workshops and exhibits, Dallas College School of Creative Arts, Entertainment and Design will present an artist of color with a significant national reputation and regional times who will contribute to the national movement of Social Justice and provide opportunities for Dallas College and the external community to expand their awareness of underrepresented artists of color.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
5	13	150+	$20,000	8/1/2021 – 7 /31/2022

RECIPIENT
Dallas College – School of Manufacturing and Industrial Technology

PURPOSE
To plan for the implementation of an Electrical Program of Study in Architecture and Construction Pathway

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
6	Education Service Center Region 10 / Carl Perkins Reserve Grant	100	$12,000	12/2/20 - 8/31/21

RECIPIENT
Dallas College - CARES MSI at Richland Campus

PURPOSE
Reimbursement for College Institutional expenses or to defray student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	United States Department of Education (USDE)	20,000+	$363,226	06/01/2020 - 05/31/2021

RECIPIENT
Dallas College - School of EMTS

PURPOSE
The purpose of the Science, Technology, Engineering, Art, and Mathematics (STEAM) camp is to expose sixty eighth and ninth grade girls in collaboration with Girls, Inc. to STEAM concepts. This year, Dallas College will assist girls in learning how to use Universal Robots Collaborative Robot (UR- Cobots) arms to pick up Lego pieces and from letters.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	State Farm	60	$16,074	06/14/2021 - 07/09/2021

RECIPIENT
Dallas College - CARES MSI at El Centro Campus

PURPOSE
Reimbursement for College Institutional expenses or to defray student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	United States Department of Education (USDE)	20,000+	$169,058	06/01/2020 - 05/31/2021

RECIPIENT
Dallas College - CARES MSI at Eastfield Campus

PURPOSE
Reimbursement for College Institutional expenses or to defray student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	United States Department of Education (USDE)	20,000+	$246,585	06/01/2020 - 05/31/2021

RECIPIENT
Dallas College – CARES MSI at Cedar Valley Campus

PURPOSE
Reimbursement for College Institutional expenses or to defray student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	United States Department of Education (USDE)	20,000+	$205,031	06/01/2020 - 05/31/2021

RECIPIENT
Dallas College - CARES MSI at Mountain View Campus

PURPOSE
Reimbursement for College Institutional expenses or to defray student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	United States Department of Education (USDE)	20,000+	$192,675	06/01/2020 - 05/31/2021

RECIPIENT
Dallas College - CARES MSI at North Lake Campus

PURPOSE
Reimbursement for College Institutional expenses or to defray student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	United States Department of Education (USDE)	20,000+	$179,534	06/01/2020 - 05/31/2021

Grant Awards Reported in Fiscal Year 2020-2021	
September 2020	$196, 244
October 2020	$6,206,781
November 2020	$2,136,202
December 2020	$3,651,903
January 2021	-
February 2021	$2,151,631
March 2021	$11,075,000
April 2021	$1,583,509
May 2021	$884,690
June 2021	$1,404,183
July 2021	
August 2021	
Total to Date	$29,290,143

INFORMATIVE REPORT NO. 10.8.

Notice of Grant Awards (August 2021)

The Notice of Grants Awards report reflects alignment with current Dallas College Strategic Priorities. The report references the following seven priorities:

1. Meet the goals of 60x30TX
2. Impact Income Disparity throughout our community
3. Streamline and Support Navigation to and Through Our College and Beyond
4. Strengthen the Career Connected Learner Network and Implement the Student-Centric One College Organization
5. Foster an Equitable, Diverse and Inclusive Environment for Employees and Students
6. Re-design Professional Development to Create a Diverse and Inclusive High Performing Work and Learning Environment
7. Serve as the Primary Provider in the Talent Supply Chain Throughout the Region

Funding agencies define fiscal years for each grant, which often do not align with Dallas College's fiscal year. Dallas College administers grants in accordance with requirements of the funding agency and its own policies and procedures. This report is for informative purposes only.

RECIPIENT
Dallas College – El Centro Campus

PURPOSE
HEERF II Reimbursement for College Institutional expenses or to defray Student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
7	U.S. Department of Education	25,000	$45,364,998	05/07/2020 - 03/24/2022

RECIPIENT
Dallas College – El Centro Campus

PURPOSE
HEERF II Reimbursement for College Institutional expenses or to defray Student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
7	U.S. Department of Education	25,000	$3,199,953	06/01/2020-03/07/2022

RECIPIENT
Dallas College – HEERF II at El Centro Campus

PURPOSE
HEERF II Reimbursement for College Institutional expenses or to defray Student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	U.S. Department of Education	25,000	$1,275,309	05/07/2020 - 03/24/2022

RECIPIENT
Dallas College – Brookhaven Campus

PURPOSE
HEERF II Reimbursement for College Institutional expenses or to defray Student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	U.S. Department of Education	25,000	$1,093,653	05/07/2020 - 03/24/2022

RECIPIENT
Dallas College – North Lake Campus

PURPOSE
HEERF II Reimbursement for College Institutional expenses or to defray Student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	U.S. Department of Education	25,000	$1,249,090	05/07/2020 - 03/24/2022

RECIPIENT
Dallas College – Mountain View Campus

PURPOSE
HEERF II Reimbursement for College Institutional expenses or to defray Student expenses related to changes to delivery of instruction due to the coronavirus

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	U.S. Department of Education	25,000	$1,451,229	05/07/2020 - 03/24/2022

RECIPIENT
Dallas College –Cedar Valley Campus

PURPOSE
HEERF II Reimbursement for College Institutional expenses or to defray Student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	U.S. Department of Education	25,000	$700,746	05/07/2020 - 03/24/2022

RECIPIENT
Dallas College - Brookhaven Campus/School of Health Science

PURPOSE
Support state's public nursing programs to improve services leading to more graduates to increase the number of nurses in the workforce.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
1, 7	Texas Higher Education Coordinating Board	130	$142,156	09/01/2021 - 8/31/2025

RECIPIENT
Dallas College

PURPOSE
To provide support as the Local Education Agency (LEA) to apprenticeship programs which supplies technical training based upon regulatory guidelines under Chapter 133 funding. This job-related instruction for eligible Registered Apprenticeship Training programs, prepares individuals for occupations in skilled trades and other occupations.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
(7) Serve as the primary provider in the Talent Supply Chain throughout the Region	Texas Workforce Commission (TWC)	772 apprentices within Dallas County and North Texas Region	$434,304	09/01/2020 - 08/31/2021

RECIPIENT
Dallas College - Eastfield Campus

PURPOSE
HEERF II Reimbursement for College Institutional expenses or to defray Student expenses related to changes to delivery of instruction due to the coronavirus.

PRIORITY	FUNDING SOURCE	STUDENTS SERVED	AMOUNT	TERM
2	U.S. Department of Education	25,000	$1,824,846	05/07/2020 - 03/24/2022

Grant Awards Reported in Fiscal Year 2020-2021	
September 2020	$196, 244
October 2020	$6,206,781
November 2020	$2,136,202
December 2020	$3,651,903
January 2021	-
February 2021	$2,151,631
March 2021	$11,075,000
April 2021	$1,583,509
May 2021	$884,690
June 2021	$1,404,183
July 2021	
August 2021	$56,736,284
Total to Date	$86,026,427

INFORMATIVE REPORT NO. 10.10.

Dallas College Foundation Report (June 2021)

The Foundation presents the monthly activity report reflecting incoming donations for scholarships, programs, and services.

Dallas College Foundation Net Assets

09/01/14 $40,327,988
09/01/15 $41,183,692
09/01/16 $43,049,433
09/01/17 $52,709,066
09/01/18 $56,485,722
09/01/19 $57,812,606
09/01/20 $64,519,027

Gifts Reported in Fiscal Year 2020-2021

Month Reported	Scholarships	Programs & Services	Total
September 2020	$ 3,222	$ 347,465	$ 350,687
October 2020	$ 8,856	$ 351,965	$ 360,821
November 2020	$ 27,056	$ 213,924	$ 240,980
December 2020	$ 1,625	$ 371,898	$ 373,523
January 2021	$157,922	$ 892,367	$1,050,289
February 2021	$ 27,465	$ 62,631	$ 90,096
March 2021	$ 12,489	$ 506,145	$ 518,634
April 2021	$ 8,691	$ 8,535	$ 17,226
May 2021	$ 115	$ 1,395	$ 1,510
June 2021	$ 4,985	$ 301,342	$ 306,327
Total	$252,426	$3,057,667	$3,310,093

INFORMATIVE REPORT NO. 10.10.

Monthly Award and Change Order Summary (June 2021)

Listed below are the awards and change orders approved by the Chief Financial Officer in June 2021.

CHANGE ORDERS

KAI Design	Early College Center – Cedar Valley
Purchase Order No. B37704	Change Order No. 2

Scope
Provide architectural and engineering design services for the Early College Center at Cedar Valley Campus.

Change
This additional service provides survey and redesign services for the fire lane and parking lot.

Original Contract Amount	$1,413,550
Change Order Limit/Contingency	$0
Prior Change Order Total Amounts	$70,674
Net Change	$31,205
Revised Contract Amount	$1,515,429

PBK Architects, Inc.	Welcome Center – Mountain View
Purchase Order No. B38341	Change Order No. 2

Scope
Provide architectural and engineering design services for the Welcome Center at Mountain View Campus.

Change
This additional service increases project size by 5,000 square feet to incorporate a Community Center.

Original Contract Amount	$331,290
Change Order Limit/Contingency	$0
Prior Change Order Total Amounts	$31,500
Net Change	$218,090
Revised Contract Amount	$580,880

VAI Architects, Inc.	Atrium – West Dallas Center
Purchase Order No. B35240	Change Order No. 4

Scope
Provide architectural and engineering design services for the addition of an atrium to the West Dallas Center (formerly El Centro College West Campus).

Change
This additional service adds coordination drawing due to revised IT/security scope.

Original Contract Amount	$187,250
Change Order Limit/Contingency	$0
Prior Change Order Total Amounts	$171,410
Net Change	$5,000
Revised Contract Amount	$363,660

Acumen Enterprises, Inc., Bid #2020-52 IT Closet Upgrades – North Lake

Purchase Order No. B37515 Change Order No. 12

Scope
IT Closet Upgrades at North Lake Campus.

Change
This change order adds cabling modifications for emergency phones and UPS connection, underground conduit and 5 additional days to the contract.

Original Contract Amount	$4,799,000
Change Order Limit/Contingency	$719,850
Prior Change Order Total Amounts	$350,137
Net Change	$7,875
Revised Contract Amount	$5,157,012

The Christman Company, Bid #RFCSP 2020-47 ECHS Atrium – West Dallas Center

Purchase Order No. B37630 Change Order No. 4

Scope
Construction services for Early College High School Atrium at West Dallas Center (formerly El Centro College West Campus).

Change
This change order provides for a new steel column (where the new and existing buildings meet), steel angle supports (for relocated exhaust fans), conduit and light fixtures.

Original Contract Amount	$4,356,147
Change Order Limit/Contingency	$653,422
Prior Change Order Total Amounts	$273,971
Net Change	$8,183
Revised Contract Amount	$4,638,301

Mart, Inc.	Winter Storm Damage – El Centro
Purchase Order No. B38758	Change Order No. 1

Scope
General construction for flooring replacement due to winter storm damage at El Centro Campus, Building A.

Change
This change order adds floor preparations, cove base and new flooring.

Original Contract Amount	$605,500
Change Order Limit/Contingency	$0
Prior Change Order Total Amounts	$0
Net Change	$524,500
Revised Contract Amount	$1,130,000

Mart, Inc.	Winter Storm Damage – El Centro
Purchase Order No. B38758	Change Order No. 2

Scope
General construction for flooring replacement due to winter storm damage at El Centro Campus, Building A.

Change
This change order adds drywall, cove base and plywood subfloor throughout every floor due to mold.

Original Contract Amount	$605,500
Change Order Limit/Contingency	$0
Prior Change Order Total Amounts	$524,500
Net Change	$627,516
Revised Contract Amount	$1,757,516

Phillips May Corporation, Bid #RFCSP 2020-46	HVAC Renovation – Cedar Valley
Purchase Order No. B37551	Change Order No. 5

Scope
Commercial HVAC Center of Excellence renovation at Cedar Valley Campus.

Change
This change order increases the gas line size from 1-1/4 to 1-1/2 to supply existing and newly added equipment.

Original Contract Amount	$2,157,333
Change Order Limit/Contingency	$323,600
Prior Change Order Total Amounts	$160,865
Net Change	$9,684

Revised Contract Amount	$2,327,882

Prism Electric, Inc. — Exterior Lighting – Bill J. Priest

Purchase Order No. B38625 — Change Order No. 1

Scope

Replace all exterior lighting poles and wall packs at Bill J. Priest.

Change

This change order provides for revision of the existing light pole bases for installation of the new poles.

Original Contract Amount	$49,371
Change Order Limit/Contingency	$7,406
Prior Change Order Total Amounts	$0
Net Change	$2,517
Revised Contract Amount	$51,888

SCM Construction Services, Bid #2020-53 — IT Closet Upgrades – Eastfield

Purchase Order No. B37540 — Change Order No. 5

Scope

Construction services for IT closet upgrades at Eastfield Campus.

Change

This change order provides installation of cabling, security changes and electrical UPS upgrades.

Original Contract Amount	$5,164,000
Change Order Limit/Contingency	$774,600
Prior Change Order Total Amounts	$738,939
Net Change	$49,325
Revised Contract Amount	$5,952,264

INFORMATIVE REPORT NO. 10.11.

ASCEND INSTITUTE

Workforce & Advancement/Ascend Institute

Detailed Breakdown

Reporting Period: 6/1/21 to 6/30/21

Company	Type of Training	Length of Class (Hrs)	Participants	Revenue
City of Plano	Navigating Challenges (2 classes)	2	18	$720.00
Construction Education Foundation	Welding, Plumbing, Blueprint Reading, Const Mgmt (20 classes)	20-80	134	$22,712.00
Dallas County	Leadership webinars (11 classes)	2-4	121	$4,420.00
Dallas County Juvenile Detention - Youth Village	Welding, OSHA, Blueprint Reading	8-112		$15,302.00
Epiroc	CPR/First Aid/AED (5 classes)	8	29	$5,940.00
Epiroc	Forklift Certification (2 classes)	8	11	$2,800.00
Epiroc	Blueprint Reading (2 classes)	16	13	$7,760.00
Garland Chamber	DCMA Leadership Academy, Part II*	16	13	$0.00
Gulf Coast Workforce	Pharmacy Tech (2 classes)	64	58	$29,696.00
KLLM	Co-enrollment in logistics training	32-80		$4,500.00
The Landon	Emeritus	2.5	15	$250.00
Sanden Vendo	CPR/First Aid/AED (2 classes)	8	15	$2,880.00
Morrison	Train the Trainer (2 classes)	8	12	$5,760.00
			Total :	$102,740.00

**previously billed in full for Part I-II*

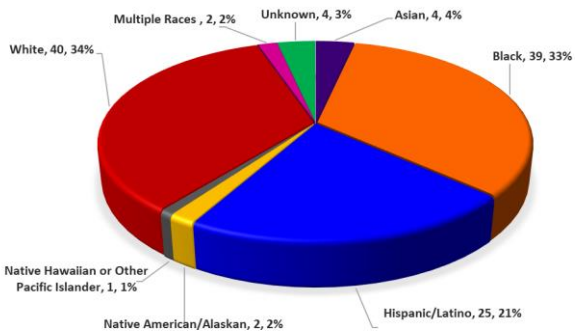
INFORMATIVE REPORT NO. 10.12.

Dallas College Human Capital
New Hire/Position Report May 12, 2021 – June 12, 2021

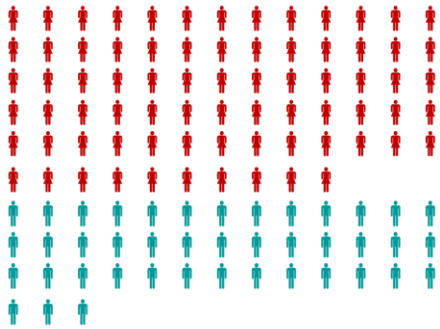
TALENT ACQUISITION PROFILE

The Talent Acquisition Profile represents all full-time employees that were hired, promoted, or placed during the reporting period.

Ethnicity

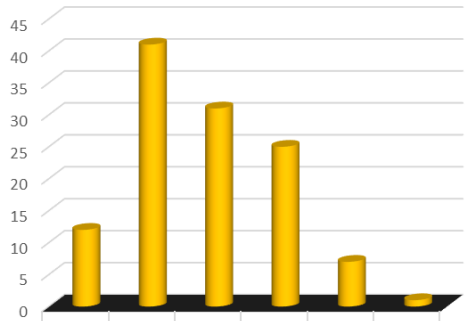


Gender



● Female (75) ● Male (42)

Age

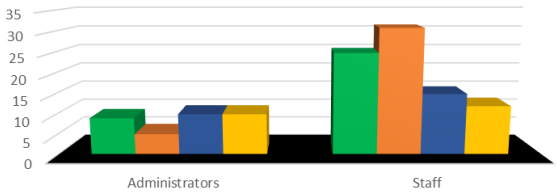


	20s	30s	40s	50s	60s	70s
Total by Age Group	12	41	31	25	7	1

Education

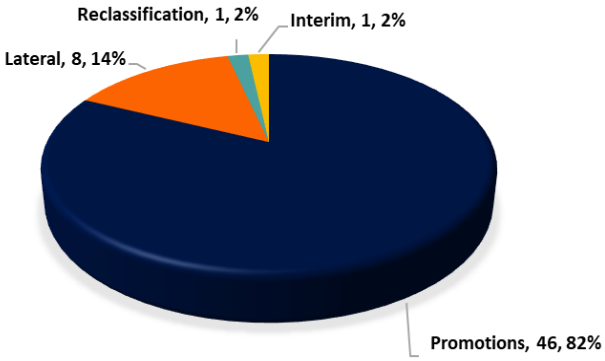
High School	Associates	Bachelors	Masters	Doctorate	Unknown
5	16	35	45	15	1

Functional Areas by Position Type



	Administrators	Staff
Academics	9	25
Operations	5	31
Student Success	10	15
Workforce Advancement	10	12

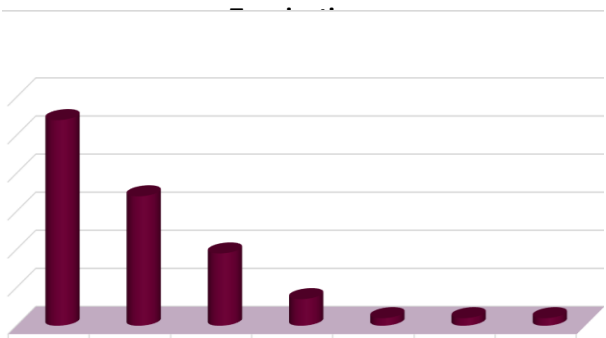
Position Changes Due to Reorganization



Dallas College Human Capital
New Hire/Position Report May 12, 2021 – June 12, 2021

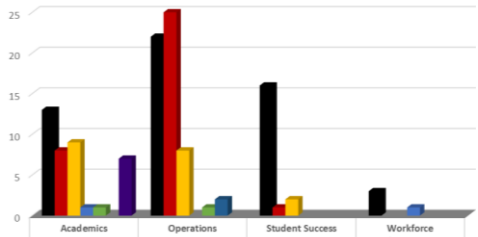
Full-Time Termination Profile

This profile represents all full-time employees impacted by the Dallas College reorganization or other reasons such as retirement, misconduct, death, etc.



Resigned	Reorganization	Retired	Contract Expired	Abandoned Position	Death	Unknown
54	34	19	7	2	2	2

Terminations by Functional Area

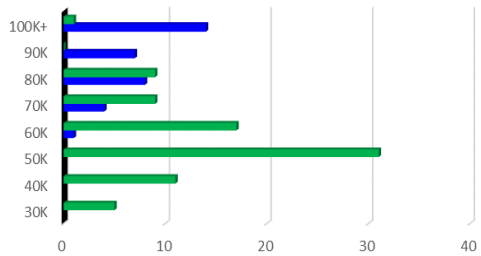


	Academics	Operations	Student Success	Workforce Advancement
Resigned	13	22	16	3
Reorganization	8	25	1	
Retired	9	8	2	
Abandoned Position	1			1
Death	1	1		
Unknown		2		
Contract Expired	7			

Compensation Profile

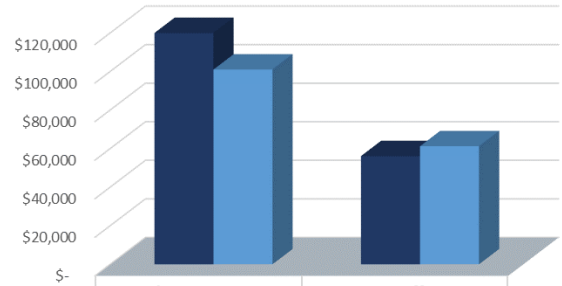
The graphics represent the salary rates of new and promoted employees as well as a comparative analysis of their salaries and the salaries of current employees.

Salary Ranges by Position Type



	30K	40K	50K	60K	70K	80K	90K	100K+
Staff	5	11	31	17	9	9	0	1
Administrators				1	4	8	7	14

Salary Averages

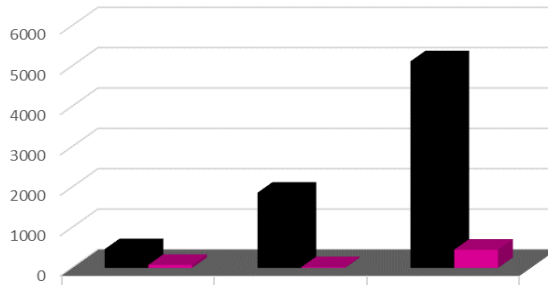


	Administrators	Staff
Current	$119,969	$56,121
New Hires	$101,036	$61,242

Employee Training Profile

The charts below represent Professional Development training sessions tracked through Cornerstone.

Training Completions by Position Type



	Administrator	Faculty	Staff
Completed	464	1865	5119
In Progress	76	20	452

Top 5 Completed Training Topics

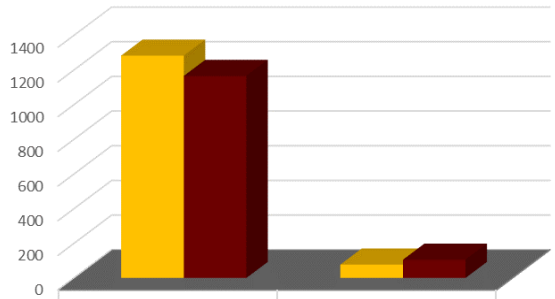
Title	Count
A Guide to Safely Returning to the Workplace	1545
Accessibility 101, Module 4: Accessible External Content	598
Accessibility 101, Module 3: Accessible Multimedia	597
Accessibility 101, Module 2: Accessible Text Formatting	322
Accessibility 101, Module 1: Introduction to Accessibility	311

Dallas College Human Capital
New Hire/Position Report May 12, 2021 – June 12, 2021

RECRUITING PROFILE OF DIVERSITYJOBS.COM

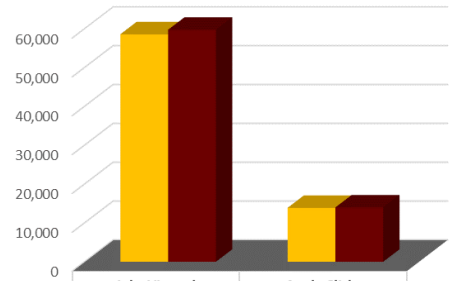
This profile is a recruiting overview of Dallas College's presence on DiversityJobs.com. This site publishes to eleven sites focusing on promoting jobs to diverse populations.

Engagement May & June 2021



	Jobs Viewed	Apply Clicks
May 2021	1282	77
June 2021	1165	105

Overall Engagement
Total Jobs Posted N=2004



	Jobs Viewed	Apply Clicks
12/12/2017-05/31/2021	58,562	13,883
12/12/2017-06/30/2021	59,727	13,988

INFORMATIVE REPORT NO. 10.13.

Public Funds Investment Act (PFIA) Changes and Amendments Report

For Board Review 2021

For 2022, there were no legislative changes in the Public Funds Investment Act (PFIA).