

This Open Meeting of the Board of Trustees is authorized in accordance with the Texas Government Code, §§ 551.001 through 551.146. Verification of Notice of Meeting and Agenda are on file in the Office of Board Relations. Per Texas Government Code § 551.1282.

**NOTICE OF WORK SESSION BY VIDEOCONFERENCE OR
TELEPHONE CALL OF THE BOARD OF TRUSTEES FOR DALLAS
COLLEGE AND RICHLAND COLLEGIATE HIGH SCHOOL**

<http://www.dcccd.edu/boardmeetingslive>

Tuesday January 19, 2021

10:00 a.m.

DUE TO HEALTH AND SAFETY CONCERNS RELATED TO THE COVID-19 CORONAVIRUS, THIS MEETING WILL BE CONDUCTED BY VIDEOCONFERENCE OR TELEPHONE CALL. AT LEAST A QUORUM OF THE BOARD OF TRUSTEES WILL BE PARTICIPATING BY VIDEOCONFERENCE OR TELEPHONE CALL IN ACCORDANCE WITH THE PROVISIONS OF SECTIONS 551.125 OR 551.127 OF THE TEXAS GOVERNMENT CODE THAT HAVE NOT BEEN TEMPORARILY SUSPENDED BY ORDER OF GOVERNOR ABBOTT ON MARCH 16, 2020.

AGENDA

1. Roll Call - Announcement of a Quorum

2. Certification of Notice Posted for the Meeting

3. Citizens Desiring to Address the Board

4. Chancellor and Board Announcements

(Comments on Accomplishments; Awards Received; Appointments at the Local, State, and National Level; Published Articles and Newspaper Reports; Dallas College/Campus Reports/Metrics, and Upcoming Events; Workshops, Seminars, and Conferences taking place at the Dallas College or any of its Campuses)

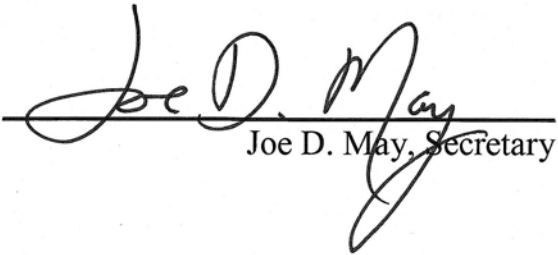
A. Announcements from the Chancellor

B. Announcements from the Board Chair and/or Trustees

5. Dallas College Overview
Presenter: Joe May
6. Review of Board Mission & Strategic Priorities
Presenter: Mary Brumbach
7. SACSCOC Update
Presenters: Justin Lonon, Danielle Valle
8. Cascading the Mission & Strategic Priorities Throughout Dallas College
Presenter: Mary Brumbach
9. Discussion of Trustee Communication Avenues for Community Engagement
Presenters: Justin Lonon, Patty Arellano-Tolotta
10. Executive Session (if required)
 - A. Consultation with Attorney Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers - Section 551.071
 - B. Personnel Matters Relating to Appointment, Employment, Evaluation, Assignments, Duties, Discipline, or Dismissal of Officers or Employees - Section 551.074
 - C. Deliberate Regarding Real Property Since Open Deliberation would have a Detrimental Effect Upon Negotiations with a Third Person - Section 551.072
 - D. Deliberate Regarding Security Devices or Security Audits- Sections 551.076 and 551.089
11. Adjournment

**CERTIFICATION OF NOTICE POSTED FOR THE
JANUARY 19, 2021 WORK SESSION OF DALLAS
COLLEGE AND RICHLAND COLLEGIATE HIGH SCHOOL
BOARD OF TRUSTEES**

I, Joe D. May, Secretary of the Board of Trustees of Dallas College, do certify that a copy of this notice was posted on the Dallas College website on the 15th day of January 2021 in accordance with those provisions of section 551.043 (a)-(b)(1) of the Texas Government Code, and those other provisions of the Texas Government Code that have not been temporarily suspended by order of Governor Abbott on March 16, 2020.



Joe D. May, Secretary





Dallas College Overview

Presenter: Dr. Joe May

Dallas College Year in Review

Extended student service
access via Virtual Student
Resources site, chat and text

Provided Critical Support to Business and Industry Through Pandemic



MAY



\$1.1 million in COVID-19 Skills
Development Fund

grants to help employers provide emergency
training for over 1,000 employees



Helped small
businesses secure **\$30+ million**

in PPP and disaster loans through SBDC and Small
Business Innovation center partnerships



Thousands of face shields
manufactured in the BJP Innovation Lab

and distributed to health care professionals across the DFW
area, working with DFW Hospital Council and UT Southwestern

Foundation Board commits
\$1 million to emergency aid
for students

formal approval
SCOC for Dallas
College.

structional
s founded

0 graduates
st-ever virtual
encement


one



Dallas College Year in Review

And the Momentum Continues...





9,663 students taking advantage
of new payment plans
(vs. 1,450 in Fall 2020)

1,443
students served financial aid
Blackboard sessions: (Jan 4-13)


6,116
students served registration
Blackboard sessions: (Jan 4-13)

2,766
students served Blackboard sessions
evening shift: (12/10/20-1/13/21)


23,149
calls answered


90% satisfaction
Customer survey regarding
services received (12/1-1/16)

12,221
advising appointments
using Navigate (1/4-1/12)


24-hour mental health
and crisis response line
for students in need

The State of Dallas County

LAST

Dallas ranks **LAST** in inclusiveness for American cities



72% of students in Dallas County are **economically disadvantaged**

5.2x

Dallas County white residents **5.2x** more likely to hold a bachelor's degree than Hispanic residents, and **2.4x** more likely than Black residents

2.4x



14% of economically disadvantaged 8th graders **will complete a postsecondary credential** (6 years after HS graduation)

3rd

Dallas ranks 3rd in **childhood poverty**



14.2% of Dallas population live **below poverty line**, **2.4%** higher than national avg



24% of people in Dallas were born outside of U.S. vs. **14%** national average

Texas unemployment currently sits at **8.1%** (vs. 3.5% this time last year – pre-pandemic)



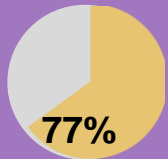
DFW unemployment currently sits at **7.1%**. (vs. 3.5% this time last year – pre-pandemic)

24% of people in Dallas had **no health coverage**, before COVID 19

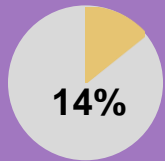
For many low-income young people, colleges today are perceived to be too expensive, inflexible, culturally foreign and disconnected from requirements of work. As a result, only **35% of high school graduates from the lowest-quartile** social and economic status are earning any kind of postsecondary credential, compared to **72% of students from the highest quartile**.

How We Got Here

POVERTY/EDUCATION EQUATION



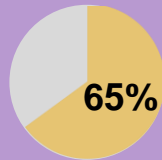
of students are **economically disadvantaged**



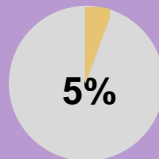
of economically disadvantaged 8th graders will **complete a post-secondary credential**

Lack of educational attainment equated to high poverty areas across Dallas County

UNMET EMPLOYEE DEMAND



of current jobs and 90% of new jobs **requires a post-secondary credential**



In most cases, Dallas College is producing **less than 5% of the needed employees** in the highest demand jobs

NEED FOR EDUCATION PLAN

The lack of cohesive, global approach to career programs created **barriers for students**, programs with varying degrees of effectiveness, and contributed significantly to the **inability to meet employer demands** with ready-to-work employees armed with industry-standard skills and certifications

NEED FOR CONSOLIDATION

Driven by student, community and employer need



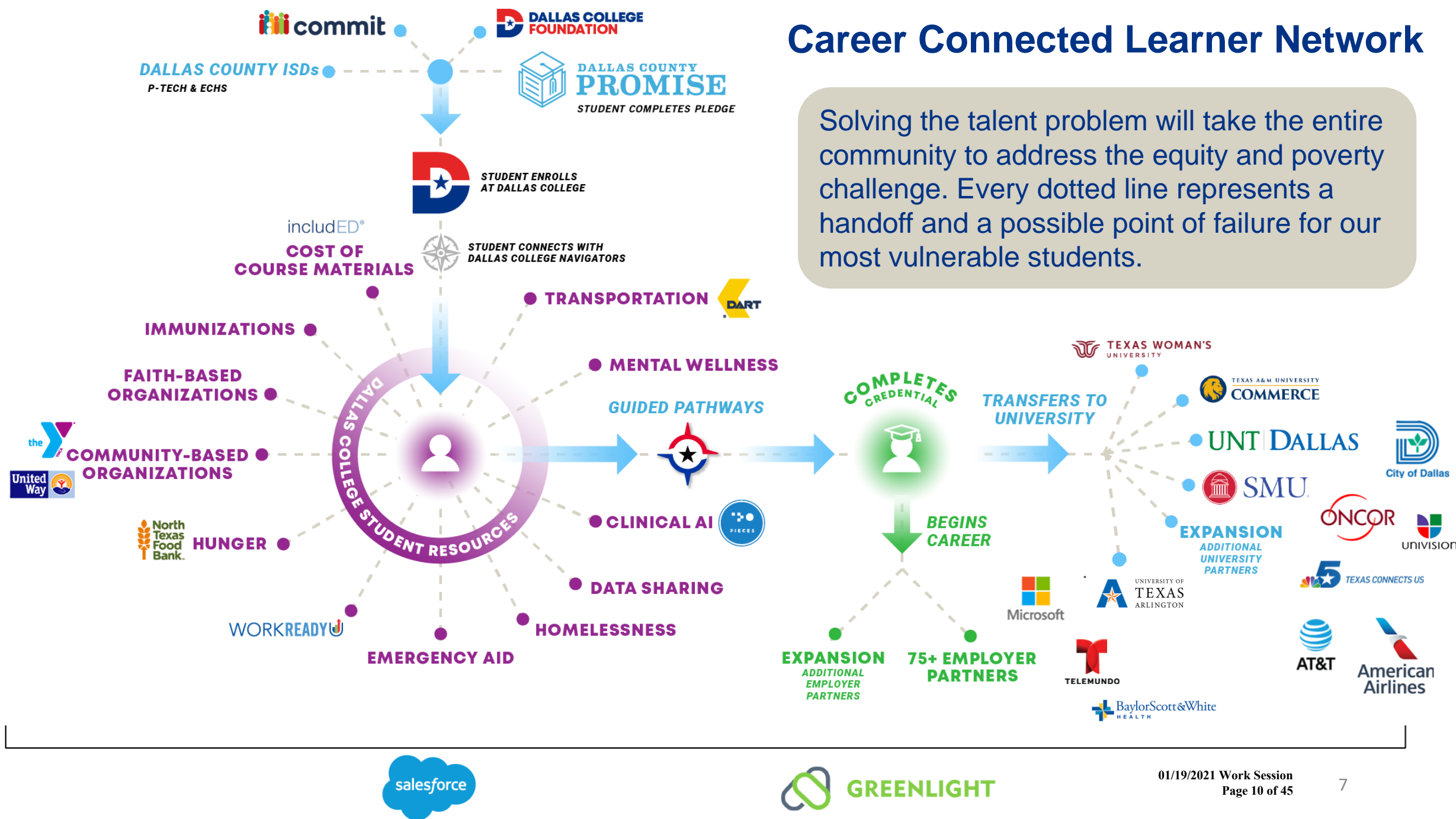
Swirling students were **not eligible for degrees** they had earned due to the 25% rule for completion at one college



1300+ students denied reverse transfer degrees as a result — potentially **\$500 million in lifetime earning loss**

Career Connected Learner Network

Solving the talent problem will take the entire community to address the equity and poverty challenge. Every dotted line represents a handoff and a possible point of failure for our most vulnerable students.



The Year Ahead

The past year was unlike any in our history.

We set the bar high and now must continue build upon our success to:



Continue to develop the structure and operations of Dallas College – A New Institution to **Meet the Needs of a New Dallas.**



Position Dallas College as a 4-Year **College Degree of choice.**



Build out Dallas College by **delivering on the trust** given to us by voters through the \$1.1 Billion Bond initiative.



Review of Board Mission & Strategic Priorities 2020-21

September 2020-August 2021

Presenter: Dr. Mary Brumbach

The Mission & Strategic Priorities Guide

Dallas College Goals and Outcomes

Mission: Transform lives and communities through higher education

Purposes:

- Ensure Dallas County is vibrant, growing and economically viable for current and future generations.
- Provide a teaching and learning environment that exceeds learner expectations and meets the needs of our employees, community, and employers.

Strategic Priorities:

- **IID**: Impact income disparity throughout our community
- **SSN**: Streamline and support navigation to and through our college and beyond CCL
- **CCL**: Strengthen the career connected learner network and implement the student-centric one college organization
- **DEI**: Foster an equitable, diverse and inclusive environment for employees and students
- **PDR**: Re-design professional development to create a diverse and inclusive high performing work and learning environment
- **TSC**: Serve as the primary provider in the talent supply chain throughout the region

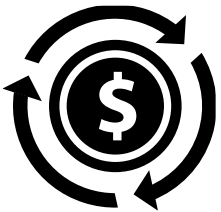
The Mission & Strategic Priorities Guide

Dallas College Goals and Outcomes

Goals will often impact more than one priority.

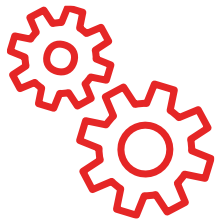
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LEGEND



IID

IMPACT INCOME
DISPARITY



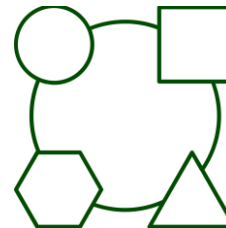
SSN

STREAMLINE &
SUPPORT NAVIGATION



CCL

CAREER
CONNECTED
LEARNER



DEI

DIVERSITY, EQUITY,
INCLUSION



PDR

PROFESSIONAL
DEVELOPMENT
REDESIGN



TSC

TALENT SUPPLY
CHAIN

2020-21 Academic Year Summary of Goals and Success Measures

Academics, Student Success, Workforce & Advancement and Operations



Academics



IID



CCL



SSN



DEI



TSC

Through the 7 new Schools, Academics will drive regional workforce development, career pathways and career development. Beyond the Schools, Academics is focused on innovation, teaching excellence, future of digital learning and becoming a national leader in educational partnerships.

2020-21 Measures of Success

50

Apprenticeship
programs

1 in 3

students

Dual enrolled in
High School

12,000 PD

Credits

Awarded to
faculty

70%

Course
completion rate

10

New workforce
programs

65%

Students
persisting from
Fall 20 to Fall 21

2020 – 21 GOALS

- Serve as a critical partner for **student progress and retention**
- **Increase internships, apprenticeships, and job placements** for students pursuing career and technical education programs
- Cultivate industry partnerships to develop new technical training programs that **support regional economic development**
- Build and support **teaching excellence** and faculty development
- Implement **continuous improvement** across programs and curriculum
- Continue systematic **growth of dual credit pathways, P-TECHs and Early College High Schools**



Student Services



IID



SSN



CCL



DEI



TSC

The Student Services Model will respond to students needs while removing barriers to degree completion, transfer and employment. The model is founded on an equity-minded culture of care, data informed decisions and transformational leadership.

2020-21 Measures of Success

25%

Promise student enrollment conversions (Summer 2021)

24

hour services available to students for Mental Health & Crisis Services

30%

Increase student utilization of Academic Planner through NAVIGATE (Summer 2021)

100%

Campuses to offer immunizations (Summer 2021)

100%

Nurses trained and providing Telehealth (Summer 2021)

35,000

students complete FAFSA/TAFSA (Summer 2021)

30,000

students selecting an aligned Career Path & Program (Summer 2021)

Source: First Five Years Fund

2020 – 21 GOALS

- Increase **Dallas College Promise Program** enrollment conversions across all cohorts (Summer 2021).
- Increase student selection **of an Aligned Career Path, Program of Study and Guided Pathway.** (Summer 2021).
- Implementation of Financial Aid **Case Management for all students using NAVIGATE** broadly supporting FAFSA/TAFSA completion efforts.
- **Establishment of comprehensive basic needs programming** to reduce barriers for all students ensuring academic success.



Workforce and Advancement



IID



SSN



CCL



DEI



TSC

Workforce & Advancement is the connector for all of Dallas College to the external community. Our teams are focused on building relationships outside the college that will help advance our mission and benefit our students and programs.

2020-21 Measures of Success

3,900

Apprentices in
51 programs

**50%
increase**

in public grant funding
to support student
success, program
support, tuition and
training expenses

7,500

business partner
records in
Salesforce

\$15 Mil

Awarded to
students needing
emergency aid to
meet basic needs

Source: First Five Years Fund

\$2 Mil

secured in new
philanthropic
funding for
student success

10,000+

small businesses
supported through
training and
connection to
resources

25

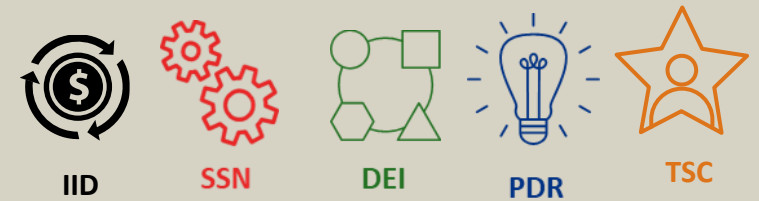
new employer
partners for
youth
apprenticeships

2020 – 21 GOALS

- **Help lead economic recovery efforts in Dallas County** by providing labor market data and analysis and connecting students with programs that lead directly to employment **ENROLL STUDENTS IN A JOB.**
- **Secure significant resources** to support student success, basic needs, and small businesses
- **Establish fully functional customer relationship management system** to track all activities with external constituents.
- **Develop extensive work-based/experiential learning opportunities** for students, both virtual and in-person.
- **Increase recognition and visibility of Dallas College** as the go-to provider of customized training with the Dallas business community.



Operations



The Operations division provides Dallas College with efficient operational support through Finance, Facilities, Legal, Human Resources, IT, Governmental Affairs, Marketing & Communications, Social Responsibility, and Strategic Initiatives.

2020-21 Measures of Success

COMPREHENSIVE DEI PLAN

to include recruitment, training and support of employees and students

300

employees
accessing CRM data

25M

impressions
delivered
through
advertising and
social media

PHASE 1

of ERP
integration
developed

LAND USE POLICY

approved by
Board

100%

of projects
completed on
time and within
budget

REDESIGN

of Professional
Development
program

2020 – 21 GOALS

- Reinforce **Diversity, Equity and Inclusion** as a core value of Dallas College.
- Begin implementation of **ERP tool to manage Dallas College data**; and identify and implement **CRM tool to track and manage interactions** with students and workforce partners.
- Build **brand awareness for new Dallas College**.
- Develop **Land Use Policy** for Dallas College.
- Complete Facilities Improvement Plan projects and **Phase 1 bond project design**.
- Create comprehensive professional development initiatives to **support employee growth**.



SACSCOC UPDATE

Presenters: Dr. Justin Lonon and Dr. Danielle Valle

SACSCOC Standard: Governing Board

SECTION 4: Governing Board – *The institution’s governing board holds in trust the fundamental autonomy and ultimate well-being of the institution. As the corporate body, the board ensures both the presence of viable leadership and strong financial resources to fulfill the institutional mission. Integral to strong governance is the absence of undue influence from external sources.*

The Governing Board:

Ensures the regular review of the institution’s mission.
(Mission review)

Ensures clear distinction between the policymaking function of the board and responsibility of the CEO/Administration to administer and implement policy.
(Board/Administrative distinction)

Selects and regularly evaluates the institution’s chief executive officer. (CEO evaluation/selection)

Defines and addresses potential conflict of interest for its members.
(Conflict of interest)

Has appropriate and fair processes for the dismissal of a board member. (Board dismissal)

Protects the institution from undue influence by external persons or bodies.
(External influence)

Defines and regularly evaluates its responsibilities and expectations. (Board self-evaluation)

SACSCOC Standard: Administration and Organization (CEO)

SECTION 5: Administration and Organization – *The institution's chief executive officer (CEO) has ultimate responsibility for priorities and initiatives that advance its board-approved mission, goals, and priorities. The CEO oversees an organizational structure that includes key academic and administrative officers and decision makers with credentials appropriate to their respective responsibilities.*

The CEO has ultimate responsibility for, and exercises appropriate control over, the following:

The institution's educational, administrative, and fiscal programs and services. (CEO control)

The institution's intercollegiate athletics program. (Control of intercollegiate athletics)

The institution's fund-raising activities. (Control of fund-raising activities)

SACSCOC: The Role and Responsibility of the Board

According to SACSCOC, the primary role and responsibility for the Board is governance.



The Board is responsible for identifying a qualified CEO, financial oversight, and protecting the institution from undue external influences.



The Board of Trustees will review and approve a unified mission and strategic priorities for Dallas College.



With the new Board and college organizational structures, it's important to have a common understanding of our roles, responsibilities, and boundaries.

SACSCOC: The Role of the CEO

CEO Responsibilities:

- SACSCOC standards related to the Board's role have not changed; however, the Chancellor's role as CEO of Dallas College has changed because we moved from seven independent institutions to one.
- The CEO (now the Chancellor rather than the college presidents), administration, faculty, and staff are responsible for the operations and initiatives that advance the Board-approved mission, goals, and priorities.

Mission Review and Strategic Planning:

- The CEO to lead the process to review the Dallas College mission and develop a single strategic plan with administration, faculty, staff, and other stakeholders.
- The Board will review, make recommendations and approve the mission, using the existing strategic priorities as guiding force through the process.



Cascading the Mission & Strategic Priorities Throughout Dallas College

**Next Steps for Dallas College Organizational Alignment:
Two Factor Strategy**






Presenter: Dr. Mary Brumbach

Factor One

Documenting mission and priorities vertical and horizontal organizational alignment through vision, values, methods, obstacles and measures.



Each leader should define how their work is in alignment with the overall mission and priorities for Dallas College, using a common template

<i>Remains constant</i>		<i>Tailored for each leader/team</i>		
 Vision (Strategic Priorities)	 Values	 Methods	 Obstacles	 Metrics for Success
What does Dallas College want to accomplish, and what impact will it have on students, employees, employers, and the community as a whole?	What principles or beliefs are most important to achieving the vision? How will these guide everyday decisions?	What specific actions must be taken to achieve the vision? How can you design your organization to achieve the vision?	What challenges could impact the ability to achieve the vision? What can be done to prevent these?	Which specific, measurable, and timely metrics can be used to track progress towards achieving the vision?

For discussion | Dallas College / Chancellor May



Vision (Strategic Priorities)



Values



Methods



Obstacles



Metrics for Success

Reduce income disparity and improve economic mobility throughout our community

Serve as the primary provider in the talent supply chain throughout the region

Meet the needs of local employers by offering a responsive suite of relevant programs

Foster an equitable, diverse and inclusive environment for employees and students

Dedication to student learning and success

Commitment to integrity through honesty, fairness and transparency

Accountability for outstanding customer service, good stewardship and sustainability

Cultivation of teamwork, mutual respect and common purpose

Celebration of diversity, inclusivity, and community

Practice of joy and perseverance in our daily work

Strengthen the career connected learner network and implement the one college organization

Streamline and support navigation to and through our college and beyond (e.g., advising, career guidance)

Re-design human capital policies and practices to create a diverse and inclusive high performing work and learning environment

Develop long term partnerships with employers to provide relevant offerings and connect students with opportunities, at scale

Ensure high quality curriculum and delivery, with excellent support for faculty

Implement a student-centered schedule

Many of our students are balancing employment, economic stress, housing insecurity, caring for dependents, and more alongside their learning

Budget limitations make it difficult to invest in the necessary training and development our staff needs to consistently deliver the highest quality experiences for our students and partners

Competition for talent in the industry makes it challenging to hire the employees we need to sustain our growth and goals

Student completion rate

Student \$ to completion

Student retention rate

Student job placement rate

Alumni with living wage jobs

Alumni engagement

Employer partner satisfaction

Community partner satisfaction

Faculty effectiveness

Faculty satisfaction

Employee satisfaction

Provost Shawnda Floyd: ACADEMICS



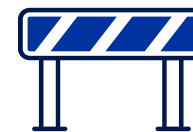
Vision (Strategic Priorities)



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Implement the “schools of” organizational structure aligned with labor market demands and provide comprehensive student support for career selection, program completion, and job placement and/or transfer to four-year programs.

Prioritize programs that **meet significant labor market gaps** for expansion and/or consolidation and emphasize “ready to work” employees with industry-standard skills, certifications, short-term certificates stackable for degrees and work experience opportunities

Problems that need solutions, environmental constraints

Outcomes/Key Performance Indicators

Vice Provost Raghu Kanakala: School of Engineering, Technology, Mathematics & Sciences



Vision (Strategic Priorities)



Values



Methods



Obstacles



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Practice of joy and perseverance in our daily work

Review existing Engineering programs and align with market needs, prioritizing high demand career areas

Align Computer Information Technology programs with industry demand, including high value industry credentials as well as certificates and degrees

Problems that need solutions, environmental constraints

Outcomes/Key Performance Indicators

Department Chair: Technology



Vision (Strategic Priorities)



Values



Methods



Obstacles



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Create a prototype program in cybersecurity with a student cohort and an intensive experience-based approach to meet urgent industry needs

Lead effort to align cybersecurity course content with current and emerging technology and employer requirements

Engage small and large employers in industry alignment compression planning sessions to discover immediate and future employee competencies and success factors

Problems that need solutions, environmental constraints

Outcomes/Key Performance Indicators

Faculty Member: Technology



Vision (Strategic Priorities)



Values



Methods



Obstacles



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Practice of joy and perseverance in our daily work

Focus learning outcomes in assigned courses on achieving appropriate industry credentials in addition to course content

Identify or create realistic simulations of typical cybersecurity risks, providing practice in threat analysis, prevention, and remediation

Incorporate industry practices through scenarios that simulate accessing teams and/or field experts to manage an escalating cyber event

Include career and wage information in course orientation

Problems that need solutions, environmental constraints

Outcomes/Key Performance Indicators

Factor Two

Identifying key performance indicators across the organization-academics, student success, workforce & advancement and operations.



Mission: Transform lives and communities through higher education

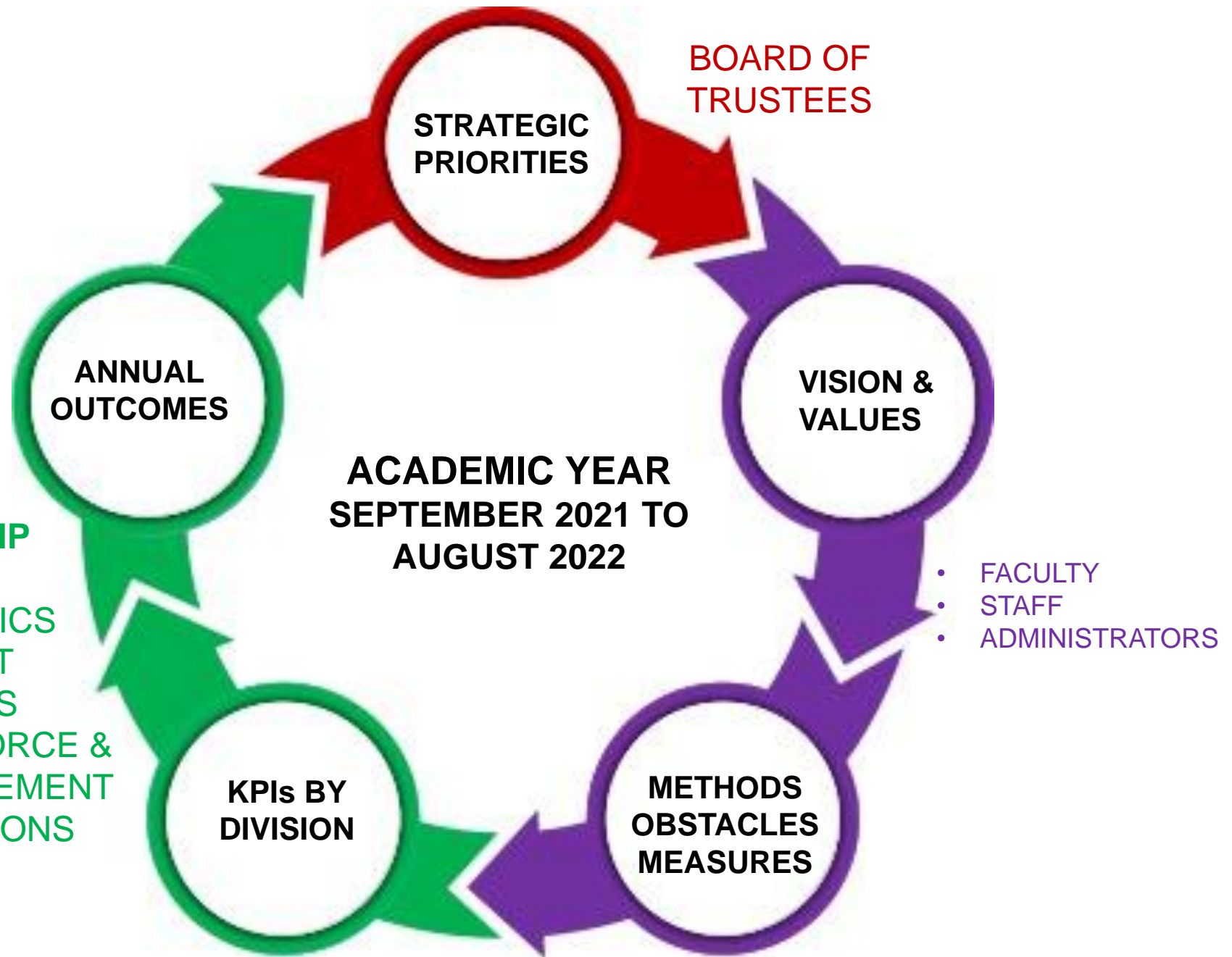
Purposes:

- Ensure Dallas County is vibrant, growing and economically viable for current and future generations
- Provide a teaching and learning environment that exceeds learner expectations and meets the needs of our community and employers

Key Performance Indicators tailored for each organizational division				
Remains constant				
	Academics	Student Success	Workforce & Advancement	Operations
<div>STRATEGIC PRIORITIES</div> <div><div>CCL</div><div>SSN</div><div>TSC</div></div>	<div>Close alignment with industry expectations achieved for 30% of existing programs</div>	<div>Graduate numbers in high demand technology careers increase by 10%</div>	<div>Apprenticeships in Information Technology companies increase by X %</div>	<div>Software and equipment needed for industry standard learning environments is procured, installed & maintained for X% of programs</div>

**Next Steps for
Dallas College
Organizational
Alignment: Two
Factor Strategy**

- LEADERSHIP
TEAM:**
- ACADEMICS
 - STUDENT
SUCCESS
 - WORKFORCE &
ADVANCEMENT
 - OPERATIONS



ACADEMIC YEAR PLANNING CYCLE: September to August

- 4th Quarter/Previous Academic Year

June, July, August

KPI & Annual Outcomes Reports reviewed & presented

- 1st Quarter/ Current Year

September, October, November

Strategic Priorities Review (Board)

- 2nd & 3rd Quarter

December, January, February, March, April, May

Vision, values, methods, obstacles, & measures revised/developed & implemented

- 4th Quarter

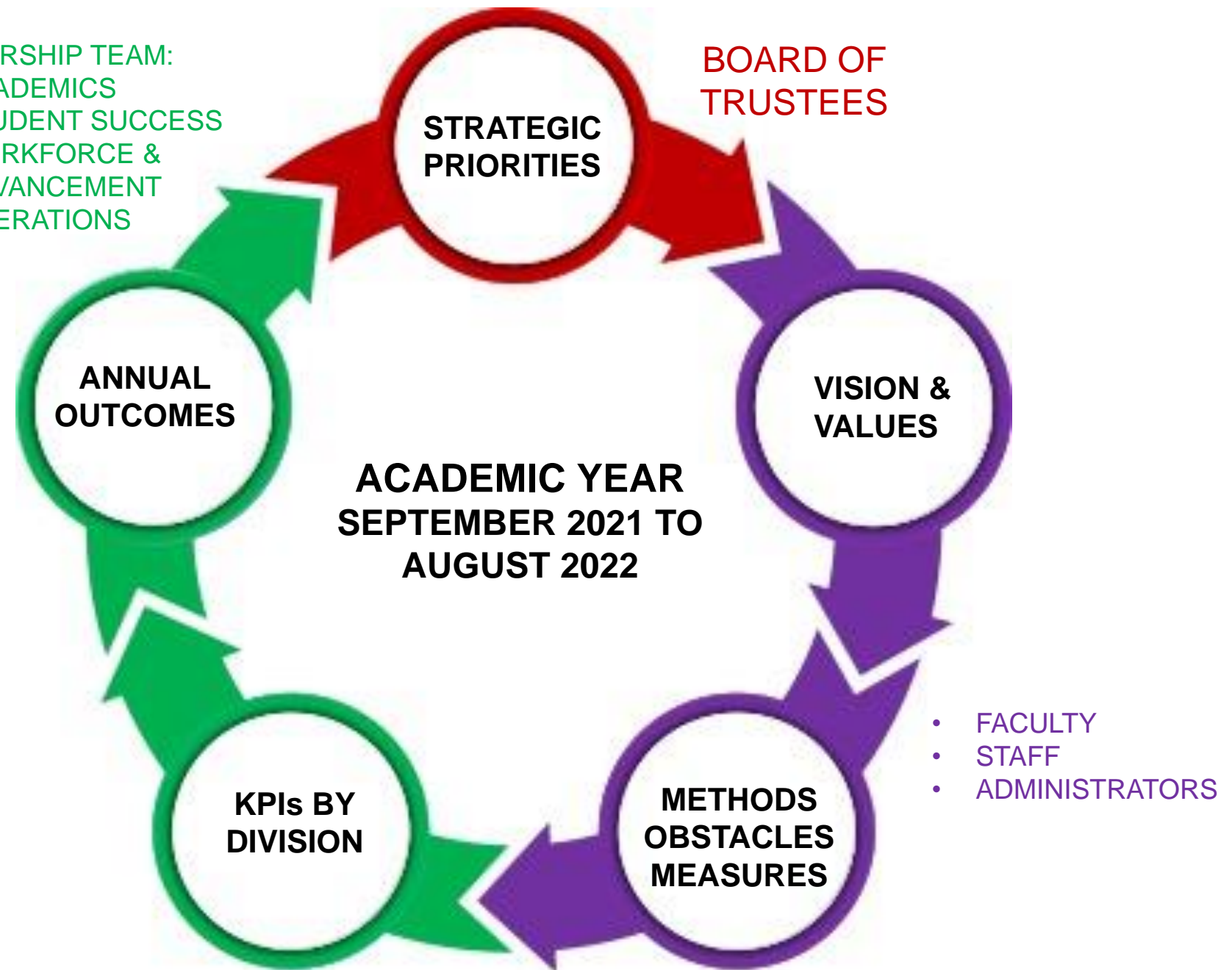
June, July, August

Results gathered/analyzed & evaluated

Recommendations & reports prepared & presented

LEADERSHIP TEAM:

- ACADEMICS
- STUDENT SUCCESS
- WORKFORCE & ADVANCEMENT
- OPERATIONS





Discussion on Board Communications & Community Engagement

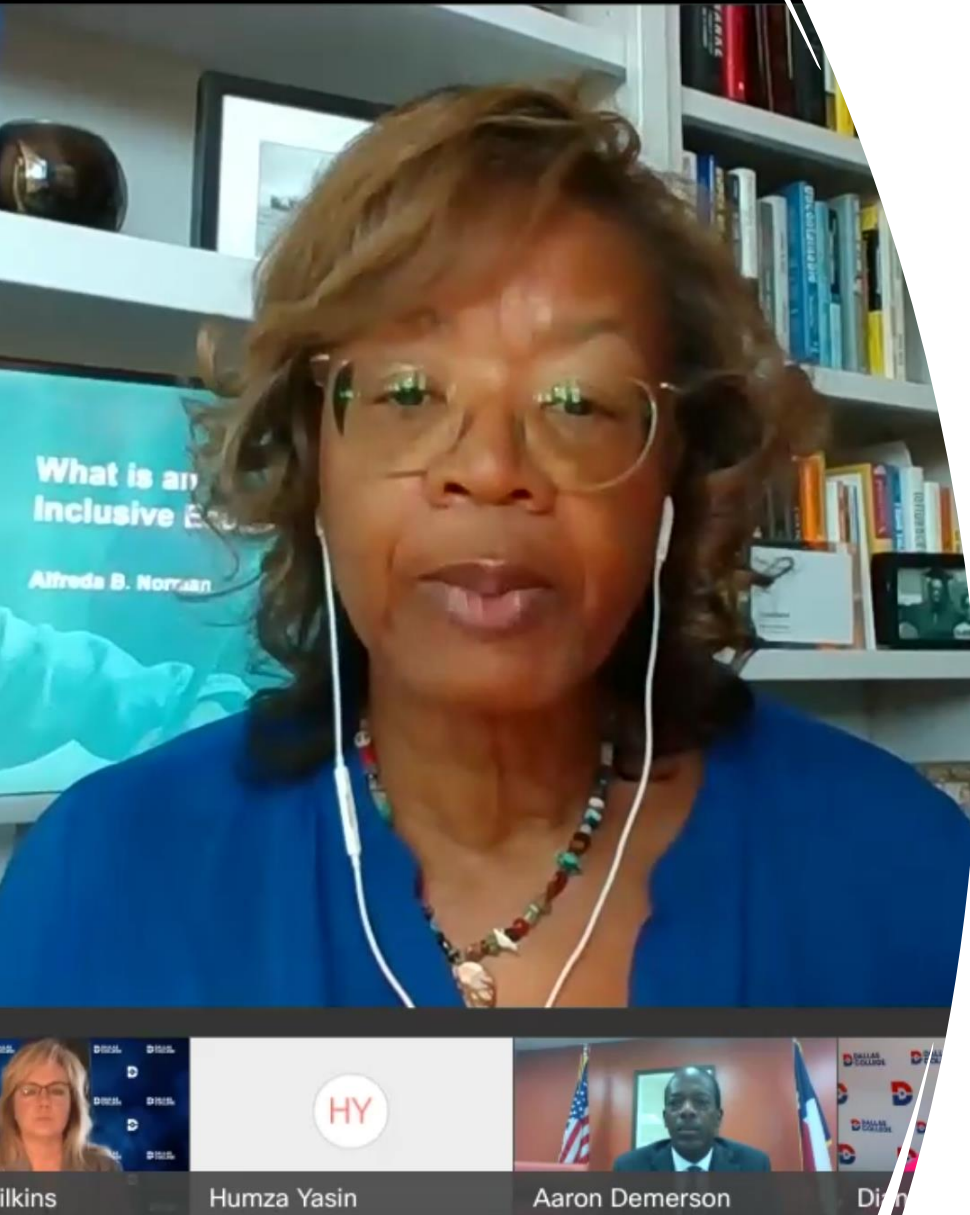
Presenters: Dr. Justin Lonon and Patty Arellano-Tolotta

Trustee Virtual Town Hall

- **Purpose:** Address important issues for the community and invite Board members to lead the discussion and share their perspective
- **Audience:** Students, Employees, Trustee's individual constituencies, guests and the community at-large

Screenshot of Alfreda B. Norman, Senior Vice President,

Federal Reserve Bank of Dallas presenting to Oct 13, 2020 Trustee Town Hall hosted by Trustee Flores: Re-Engineering Yourself For Today's Jobs
<http://dccc.dallasnewswag.com/videos/87107>



Trustee Virtual Town Hall

- **Potential Topics:** Deferred Action for Childhood Arrivals (DACA), International Students, Workforce innovations and the future of higher education, technology
- **Mode:** Virtual delivered via WebEx
- **Timing:** Periodically based on timing of issues, schedules and planning needs

Oct 13, 2020 Trustee
Today's Jobs

[Full agenda](#) [Share](#)

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Board of Trustees Newsletter

- **Purpose:** Promote Dallas College, update constituents on Dallas College endeavors, activities, programs
- **Mode:** Provide a newsletter template for Trustees to personalize for their constituencies with a "Welcome" paragraph of their own
- **Audience:** Trustees' constituencies and communities
- **Topics:** Board Meeting News, Program & Initiative Highlights, Events, Resources
Topics would align with Dallas College marketing communications to ensure a consistent message.
- **Timing:** Monthly



Dallas College Board of Trustees Newsletter

Board Trustee Personal Welcome

Trustee to write their own personal note.

Board Meeting News

Updates directly related to Board meetings and any agenda items and discussions that took place at the most recent Board meeting.

Program & Initiatives Highlights

Highlights on programs and areas such as Student Services, etc.

Calendar Events

Highlights any events such as Trustee town halls, and community-oriented events.

Resource Links

List of resource links to campuses, and program areas, or student services, etc.

Speeches/Scripts for Official Functions and Events

Timing: As needed



Social Media



- Communicate important Board of Trustees updates through Dallas College social media channels.
- Promote virtual town halls and community events

Social Media Reach

Sept. 1, 2020 - Jan. 15, 2021

1.04M

IMPRESSIONS

The number of times a post was shown in a person's feed.

16.31K

ENGAGEMENTS

The reactions, comments, and shares on a post.

13.53K

CLICKS

Any clicks except for clicks to comment, like, or share a post.

33

ACCOUNTS

The number of accounts managed by Dallas College

SEP. |

148.42K
IMPRESSIONS

DEC. |

259.89K ▲
IMPRESSIONS

GROWTH

Increase of impressions from September to December.

Source: Falcon.io

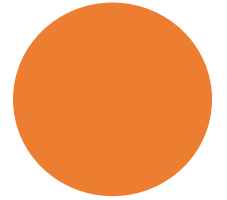


Return to Campus Community Events

- **Virtual vs In-Person:** Upon return to in-person campus events and classes, Trustees would again be asked to participate in opening ceremonies, etc.

Virtual events would still be an option based on event and audience access.

Community members and employees listen tentatively to opening remarks.



Dallas College Chancellor Joe May and Adam McGough, Deputy Mayor Pro Tem, Dallas City Council District 10 chat with Omar Narvaez, City Council District 6.

Photos taken at 10th anniversary El Centro West Campus, October 28, 2019.



